

Board of Finance  
Minutes Regular Monthly Meeting  
Tuesday, March 15, 2016

RECEIVED FOR RECORD  
KENT TOWN CLERK  
2016 MAR 16 A 8:08  
BY [Signature]  
TOWN CLERK

**Present:** Jim Blackketter, Maureen Brady, Ed Epstein, Mark McWhinney, Nancy O'Dea-Wyrick, Mark Sebetie.

**Public and Invited Guests:** Bruce Adams, Florence Budge, Paul Cortese, Debbie Devaux, Carol Franken, Barbara Herbst, Cynthia Hochswender, Michaela Lawrence, Leslie Levy, Rick Levy, Rita Limbos, Marty Lindenmayer, Donna Miller, Katie Moore, Michelle Mott, CiCi Nielsen, Rick Osborne, Jeff Parkin, Lucy Pierpont, Lynn Mellis Worthington.

Chairman Nancy O'Dea-Wyrick called the meeting to order at 7 p.m.

The Pledge of Allegiance was recited.

**Agenda:** Mr. Blackketter made a motion to accept the agenda as presented. Mr. McWhinney seconded the motion, and the motion was approved unanimously.

**Approval of Minutes:** Mr. Epstein made a motion to approve the minutes of the Feb. 16, 2016 monthly meeting. Mr. McWhinney seconded the motion, and the motion was approved unanimously. Mrs. Brady made a motion to approve the minutes of the Feb. 29, 2016 special meeting. Mr. Blackketter seconded the motion, and the motion was approved unanimously.

**Correspondence:** Ms. O'Dea-Wyrick thanked board members for their wishes and work while she was out.

**Reports: Tax Collector:** Debbie Devaux provided a written report (attached).

**Board of Education:** Paul Cortese invited the board's questions on the school board's proposed 2016-17 budget which was provided to the board via email before the meeting (attached). Mr. Cortese gave highlights of the budget at the request of Ms. O'Dea-Wyrick:

- The Kent Center School budget proposal reflects a 2.03% increase over the current budget.
- The total proposed education budget is a 2.68% increase.
- There is a proposed increase in salary for substitute teachers, which is region-wide.
- There is a decrease in health and dental insurance due to changes in coverage by some staff.
- The legal line shows an increase because this will be a teacher-contract year. Mr. Cortese invited the Board of Finance to participate in the teacher contract negotiations.

**Board of Selectmen:** Mr. Adams gave the following monthly report:

- **2016-17 Budget:** The BOS budget will be presented to you tonight. We think it is a good budget and would like to thank the Department Heads for their efforts to keep their budgets flat or with small increases.

- **\$500,000 STEAP grant (public restrooms):** The Committee has been working on a bid package. It is nearly done and then it has to be approved by the State. Then we will finally be ready to go out to bid.
- **2016 STEAP program:** A few have been announced. Kent is waiting for word on applications submitted by the Town, KML and KHS.
- **DOT Community Connectivity Program:** This is a new, no cost program offered by the CGT DOT. They will do an assessment of a designated section of streets. I have submitted an application and hope they will do Kent's downtown area. There may be some DOT \$\$ to actually do some of the proposed improvements.
- **HRP Fund Grant:** this is a grant offered by First Light to the towns in which they own property. I told them about our shortfall in paying for our Resident Trooper and they urged me to apply. I applied for \$20,000 and anticipate getting at least something. Will keep you posted.
- **Paramedic Program:** As noted in the budget the cost of this program has gone down. I am still waiting for an amount that KVFD will be providing as revenue. And a heads up that we will not be getting the amount shown as revenue in the FY 15-16 budget mainly due to the closure of The Kent.

**Treasurer:** Mrs. Herbst asked to make her report following the budget presentations.

**Business: FY2017 Budget Calendar Updates:** No changes have been made to the calendar.

**FY2017 Budget: Board of Selectmen Budget:** Mr. Adams provided copies of the 2016-2017 Selectmen's Proposed Budget via email prior to the meeting (attached). He gave the board a written summary of highlights of the budget's proposed increases and decreases (attached).

Mr. Epstein said he would like to see the library association receive half of its requested increase or \$12,500. Mr. Epstein made a motion to increase the Kent Library Association (line 060-811) by \$2,500 for a total grant of \$100,500. Mrs. Brady seconded the motion. Mrs. Brady said she feels this is a fair compromise. Mrs. Brady, Mr. Epstein, Mr. McWhinney and Ms. O'Dea-Wyrick voted yes. Mr. Blacketter and Mr. Sebetic did not vote. The motion was approved.

**Treasurer's Report:** Mrs. Herbst provided a building inspector's report (attached). She also provided preliminary figures on the proposed mill rate (attached), saying the mill rate projection would be 18.15 or a 1.6% increase, based on the proposed spending plans and very preliminary data.

**Capital Plan:** The Board of Education provided a written request regarding its capital plan (attached). Mr. Cortese explained the school board would like the window replacement project to be done at one time for financial reasons and, therefore, is requesting a capital appropriation of \$317,300 in FY 2018. Mr. Sebetic said he would be willing to insert \$100,000 in FY2021 toward the project but is not willing

to drop funding into the capital plan in an earlier year because the project is not an emergency. Mrs. Nielsen said the school board is hiring an architect to get a 20-year plan for the school to address the needs of one of the biggest resources the town has, the school. Mr. Sebetic expressed his concern about costs that an architect might propose, saying he would favor a more in-house approach. Mr. Cortese said the concern is about things the school building needs that are unknown. He said an architect's review would give the school board a basis on which to start planning, adding that anything the school board asks Board of Finance for would be "reasonable." Mr. Sebetic made a motion to add \$100,000 for BOE window in FY2021 of the Five-Year Capital Plan. Mr. Blackketter seconded the motion. Mr. Epstein said he still would like to see someone the school board picks look at the first grade windows and say they are "safe." The motion was approved unanimously. The capital plan will be submitted to the Planning and Zoning Commission.

**Comments from Public and Invited Guests:** Donna Miller expressed thanks from the library. Mr. Epstein thanked the school board members for attending the meeting.

Mr. Blackketter made a motion to adjourn the meeting at 8:28 p.m.

Lesly Ferris  
Board Clerk

*Minutes are not considered final until approved. Refer to the minutes from ensuing meeting for any changes and/or corrections.*

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2016 MAR 16 A 7:48

BY

TOWN CLERK

## 2016-2017 BOS Budget Highlights

| Page #                                                                                                                                                | Department                                                                                     | Increase                                    | Decrease |                                                                                        |  |  |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------------------|----------|----------------------------------------------------------------------------------------|--|--|--|--|
| multiple                                                                                                                                              | Non Union Salary-                                                                              | \$19,735                                    |          | 3% salary increase for all non union employees                                         |  |  |  |  |
|                                                                                                                                                       | total                                                                                          |                                             |          | Highway dept is union and contract negotiations were completed earlier.                |  |  |  |  |
|                                                                                                                                                       | Highway salary                                                                                 | \$9,175                                     |          | 2% salary increase and increase in pension.                                            |  |  |  |  |
|                                                                                                                                                       | total                                                                                          |                                             |          |                                                                                        |  |  |  |  |
| multiple                                                                                                                                              | Health Insurance                                                                               | \$2,000                                     |          | Increase is 5.9% for health and 6.7% dental                                            |  |  |  |  |
|                                                                                                                                                       |                                                                                                |                                             |          | Held down by insurance opt out . See note below.                                       |  |  |  |  |
| See 3rd from last page in packet for health insurance info                                                                                            |                                                                                                |                                             |          |                                                                                        |  |  |  |  |
| 1                                                                                                                                                     | Elections                                                                                      | \$1,200                                     |          | Cost of state mandated training                                                        |  |  |  |  |
| 4                                                                                                                                                     | Town Clerk                                                                                     |                                             | \$7,907  | This is a reduction due to the efforts of the TC                                       |  |  |  |  |
| 6                                                                                                                                                     | Legal ZBA                                                                                      |                                             | \$4,000  | Reduction                                                                              |  |  |  |  |
| 6                                                                                                                                                     | Grants                                                                                         | Met with the 5 groups receiving \$10,000+.  |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       |                                                                                                | Only requested increase was \$25,000 by KML |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       |                                                                                                | BOS agreed on a \$10,000 increase           |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       |                                                                                                | \$11,582                                    |          | Total Grants increase                                                                  |  |  |  |  |
| 6                                                                                                                                                     | Associations                                                                                   |                                             | \$17,339 | Paramedic- This is a reduction due to decreased call volume due to closure of The Kent |  |  |  |  |
|                                                                                                                                                       |                                                                                                |                                             |          | Anticipate \$\$ from KVFD in revenue                                                   |  |  |  |  |
| 6                                                                                                                                                     | Insurance                                                                                      | \$2,850                                     |          | 3% CIRMA increase                                                                      |  |  |  |  |
| 7                                                                                                                                                     | Police (054-000)                                                                               | \$4,000                                     |          | Planning for 70%, not Governor's 100% proposal                                         |  |  |  |  |
|                                                                                                                                                       |                                                                                                |                                             |          | Prep school contribution(\$60,000) will be reflected in revenue                        |  |  |  |  |
| 8                                                                                                                                                     | Highway                                                                                        | \$5,000                                     |          | Sweeping- Increase in rental rate and new testing requirement.                         |  |  |  |  |
| 8                                                                                                                                                     |                                                                                                | \$2,000                                     |          | Tree work- Hope to do more tree removal                                                |  |  |  |  |
| 9                                                                                                                                                     | Public Restrooms                                                                               | \$15,000                                    |          | This is an estimate. Can't know for sure until a year                                  |  |  |  |  |
|                                                                                                                                                       |                                                                                                |                                             |          | I am anticipating Chamber contribution to this.                                        |  |  |  |  |
|                                                                                                                                                       |                                                                                                |                                             |          | Amount still to be decided.                                                            |  |  |  |  |
| There are other smaller proposed budget increases but in the above list are those over \$1,000                                                        |                                                                                                |                                             |          |                                                                                        |  |  |  |  |
| It must be noted that the departments that make up the BOS budget have again done a great job of holding their budgets flat or with minimal increase. |                                                                                                |                                             |          |                                                                                        |  |  |  |  |
| The small health insurance increase is because one employee changed from family to 2 person plan and my plan switched from a premium plan to HSA      |                                                                                                |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       |                                                                                                |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | The bottom line                                                                                |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | BOS Operating budget was up 1.6% or \$53,093 .                                                 |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | \$19,225 of that is fixed                                                                      |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | Worth noting                                                                                   |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | The BOS removed the \$30,000 for Schaghticoke Legal and Debt Service is down \$23,000          |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | Coincidentally that almost exactly equals the budget increase, so one could make the case that |                                             |          |                                                                                        |  |  |  |  |
|                                                                                                                                                       | ,not including the BOE component, the 2016-17 budget is flat.                                  |                                             |          |                                                                                        |  |  |  |  |

Paul Cortese  
Kent Center School Board of Education  
9 Judd Avenue  
Kent, CT 06857  
March 4, 2016

Mark Sebetic  
Vice Chairman, Kent Board of Finance  
41 Kent Green Blvd  
Kent, CT 06757

Dear Mark:

Please find below the Kent Center School Board of Education's submissions to the 2016-2017 Capital Plan. These submissions were formally adopted by the Kent Board of Education during its regular meeting of March 3, 2016. The motions and votes are contained in the Board of Education's minutes and will be available in Draft form on the Board of Education's web site within seven (7) days of the meeting.

2016-2017

1. FY 2018, Window Replacement Project, \$317,300
2. FY 2022, Renovation of Original Building, \$850,000
3. FY 2023, Roof Replacement Project, \$300,000

Please contact me directly with any questions.

Sincerely,

Paul Cortese  
Chairman,

Cc: Nancy O'Dea-Wyrick, Chairman, Kent Board of Finance  
Bruce Adams, First Selectman, Town of Kent  
Patricia Chamberlain, Superintendent, Region One Schools

| Building Inspector                                                                 |                                                                                             |                  |                     |                     |            |         |                    |                     |
|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------|---------------------|---------------------|------------|---------|--------------------|---------------------|
| GL# 04-120-400                                                                     |                                                                                             |                  |                     |                     |            |         |                    |                     |
| 2015-2016                                                                          |                                                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    | Receipts                                                                                    | Waived Fees      | Payment             | Town Share          | Check Date | Check # | Check Amount       | Construction Value  |
| July                                                                               | \$ 9,815.00                                                                                 | \$ 68.00         | \$ 7,313.42         | 2,501.58            | 8/4/2015   | 3344    | \$7,313.42         | \$1,522,544         |
| August                                                                             | 30,818.00                                                                                   | 20.00            | 22,820.12           | 7,997.88            | 8/28/2015  | 1294    | \$22,820.12        | \$2,399,172         |
| September                                                                          | 15,988.00                                                                                   | 92.00            | 11,899.20           | 4,088.80            | 10/6/2015  | 1296    | \$11,899.20        | \$2,470,988         |
| October                                                                            | 7,914.00                                                                                    | 92.00            | 5,924.44            | 1,989.56            | 11/4/2015  | 1299    | \$5,924.44         | \$1,263,278         |
| November                                                                           | 3,819.00                                                                                    |                  | 2,826.06            | 992.94              | 12/2/2015  | 1300    | \$2,826.06         | \$524,847           |
| December                                                                           | 21,792.00                                                                                   | 304.00           | 16,351.04           | 5,440.96            | 1/5/2016   | 1303    | \$16,351.04        | \$3,543,977         |
| January                                                                            | 9,646.00                                                                                    |                  | 7,138.04            | 2,507.96            | 2/3/2016   | 1306    | \$7,138.04         | \$1,554,637         |
| February                                                                           | 2,866.00                                                                                    |                  | 2,120.84            | 745.16              | 3/2/2016   | 1308    | \$2,120.84         | \$397,444           |
| March                                                                              |                                                                                             |                  | 0.00                | 0.00                |            |         |                    |                     |
| April                                                                              |                                                                                             |                  | 0.00                | 0.00                |            |         |                    |                     |
| May                                                                                |                                                                                             |                  | 0.00                | 0.00                |            |         |                    |                     |
| June                                                                               |                                                                                             |                  | 0.00                | 0.00                |            |         |                    |                     |
| <b>Total</b>                                                                       | <b>\$ 102,658.00</b>                                                                        | <b>\$ 576.00</b> | <b>\$ 76,393.16</b> | <b>\$ 26,264.84</b> |            |         | <b>\$76,393.16</b> | <b>\$13,676,887</b> |
| Amt Budgeted                                                                       |                                                                                             |                  |                     | 35,000.00           |            |         |                    |                     |
| % of Budgeted Amount Received to date                                              |                                                                                             |                  |                     | 75.04%              |            |         |                    |                     |
|                                                                                    |                                                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    |                                                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    |                                                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    |                                                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    |                                                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    |                                                                                             |                  |                     |                     |            |         |                    |                     |
| Note:                                                                              | Construction activity curtailed during the winter months                                    |                  |                     |                     |            |         |                    |                     |
|                                                                                    | The first \$1,000 is a \$20 fee                                                             |                  |                     |                     |            |         |                    |                     |
|                                                                                    | Building Permit Fees are calculated at \$6 per 1,000 of the value of the project over 1,000 |                  |                     |                     |            |         |                    |                     |
| AT YEAR END                                                                        |                                                                                             |                  |                     |                     |            |         |                    |                     |
| Record Town share as Income through 6/29                                           |                                                                                             |                  |                     |                     |            |         |                    |                     |
| Journal Entry Bldg Inspector revenue out of income on 6/30 and book to Transfer In |                                                                                             |                  |                     |                     |            |         |                    |                     |

|                                                      |           |
|------------------------------------------------------|-----------|
| Region #1 assessment adjustment resulting from audit | 34,575    |
| Expected BoE variance                                | 29,484    |
| Expected BoS variance                                | 149,518   |
| Expected Revenue variance                            | -24,503   |
| Audited prior year Unassigned General Fund on 6/30   | 1,909,011 |
| Total Projected Unassigned & Assigned GF on 6/30     | 2,098,086 |

|                           |            |
|---------------------------|------------|
| Budgeted Revenues         | 12,599,501 |
| Actual Projected Revenues | 12,349,998 |
| Difference                | 249,503    |
| UDFB Appropriation        | 225,000    |
| Revenue Shortfall         | -249,503   |
|                           | -24,503    |

|                       |            |
|-----------------------|------------|
| Budgeted Expenditures | 12,599,501 |
| Actual Expenditures   | 12,385,923 |
| Difference            | 213,578    |

DRAFT

FOR TOWN BUDGET VOTE ON \_\_\_\_ - \_\_\_\_ - \_\_\_\_

# Town of Kent

# BUDGET AND MIL RATE

# 10 year compilation

| FY                                                | 2017               | 2016               | 2015                   | 2014               | 2013               | 2012               | 2011               | 2010                  | 2009               | 2008               |
|---------------------------------------------------|--------------------|--------------------|------------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|--------------------|--------------------|
| Grand List Year                                   | 2015               | 2014               | 2013                   | 2012               | 2011               | 2010               | 2009               | 2008                  | 2007               | 2006               |
| Grand List                                        | 595,983,179        | 594,416,601        | 592,540,429            | 671,859,145        | 665,620,489        | 660,005,006        | 653,173,014        | 651,748,430           | 481,161,955        | 472,377,547        |
| Tax Collection Rate                               | 99%                | 99%                | 99%                    | 99%                | 99%                | 99%                | 98.5%              | 97.5%                 | 98.0%              | 98.0%              |
| One Mil                                           | 595,983            | 594,417            | 592,540                | 671,859            | 665,620            | 660,005            | 653,173            | 651,748               | 481,162            | 472,378            |
| Budget Mil                                        | 590,023            | 588,472            | 586,615                | 665,141            | 658,964            | 653,405            | 643,375            | 635,455               | 471,539            | 462,930            |
| Selectmen Expenses                                | 3,323,365          | 3,301,591          | 3,153,985              | 2,968,799          | 2,826,671          | 2,743,752          | 2,652,977          | 2,612,785             | 2,756,054          | 2,740,336          |
| BOE Exp                                           | 4,525,093          | 4,435,107          | 4,395,326              | 4,149,565          | 3,997,378          | 3,876,088          | 3,745,848          | 3,657,849             | 3,553,527          | 3,456,051          |
| Region #1                                         | 2,640,583          | 2,543,409          | 2,465,808              | 2,339,081          | 2,587,951          | 2,570,853          | 2,474,491          | 2,552,999             | 2,595,473          | 2,507,848          |
| L-T Debt                                          | 669,988            | 693,194            | 672,788                | 696,438            | 714,354            | 747,357            | 766,950            | 839,262               | 948,630            | 713,630            |
| Transfer to Capital Reserve                       | 712,200            | 726,200            | 796,200                | 744,900            | 661,600            | 553,600            | 443,600            | 330,000               | 382,500            | 697,800            |
| Current Year Capital Exp                          | 872,000            | 900,000            | 895,000                | 375,000            | 311,000            | 323,000            | 555,000            | 563,000               | 316,500            | 634,000            |
| Total Budget                                      | 12,743,229         | 12,599,501         | 12,379,107             | 11,273,783         | 11,098,954         | 10,814,650         | 10,638,866         | 10,555,895            | 10,552,684         | 10,749,665         |
| Mil Rate                                          | 18.15              | 17.86              | 17.03                  | 14.45              | 14.27              | 14.27              | 14.02              | 14.11                 | 18.79              | 18.79              |
| Budget Increase from Prior Year                   | 143,728<br>1.14%   | 220,394<br>1.78%   | 1,105,324<br>9.80%     | 174,829<br>1.58%   | 284,304<br>2.63%   | 175,784<br>1.65%   | 82,971<br>0.79%    | 3,211<br>0.03%        | -196,981<br>-1.83% | 752,596<br>7.53%   |
| Mil Rate Increase from Prior Year                 | 0.29<br>1.62%      | 0.83<br>4.87%      | 2.58<br>17.85%         | 0.18<br>1.26%      | 0<br>0.00%         | 0.25<br>1.78%      | -0.09<br>-0.64%    | -4.68<br>-24.91%      | 0<br>0.00%         | 1.22<br>6.94%      |
| Grand List Increase from Prior Year               | 1,566,578<br>0.26% | 1,876,172<br>0.32% | -79,318,716<br>-11.81% | 6,238,656<br>0.94% | 5,615,483<br>0.85% | 6,831,992<br>1.05% | 1,424,584<br>0.22% | 170,586,475<br>35.45% | 8,784,408<br>1.86% | 4,945,496<br>1.06% |
| Unassigned General Fund at Fiscal Year End        |                    | \$1,873,086        | \$1,909,011            | \$1,910,857        | \$2,195,230        | \$2,322,284        | \$2,540,618        | \$2,323,208           | \$2,146,213        | \$1,781,992        |
| % of reserve                                      |                    | 15.78%             | 16.32%                 | 16.64%             | 19.47%             | 20.92%             | 23.49%             | 21.84%                | 20.33%             | 16.89%             |
| Unassigned GF Bal. appropriated to next FY budget |                    | \$225,000          | \$225,000              | \$400,000          | \$350,000          | \$638,000          | \$400,000          | \$281,000             | \$322,923          | \$321,708          |
| Total GF Balance                                  |                    | \$2,098,086        | \$2,134,011            | \$2,319,716        | \$2,545,230        | \$2,960,284        | \$2,940,618        | \$2,604,208           | \$2,469,136        | \$2,103,700        |
| Change from PY                                    |                    | -\$35,925          | -\$185,705             | -\$225,514         | -\$415,054         | \$19,666           | \$336,410          | \$135,072             | \$365,436          | \$440,884          |

SHADED AREA IS - PROPOSED / ANTICIPATED

# RATEBOOK REPORT

KENT

Delinquent, Active, Regular, Year: 1999 To 2016, Total: No, Flag: , Date: 03/15/2016, Time: 01:23:39 p  
Conditions: Recap By Dist:No, Cycle: 00, Pay Date: 03/15/2016, Name: To , Dist: , Type: TOWN, Sort: Taxpayer Name

Page: 1

| BILL #<br>UNIQUE ID         | D-S | TAXPAYER NAME<br>ADDRESS                                   | 1ST INST/ADJ | 2ND INST/ADJ<br>DATE PAID                                                                | 3RD INST/ADJ<br>TAXES                                   | 4TH INST/ADJ<br>INTEREST | Flag | BINT | LIEN | FEES | BALANCE DUE |
|-----------------------------|-----|------------------------------------------------------------|--------------|------------------------------------------------------------------------------------------|---------------------------------------------------------|--------------------------|------|------|------|------|-------------|
| 2014-01-0000004<br>00024300 |     | 33 CAMPS ROAD LLC                                          | 86.62        | 86.62<br>P 08/04/2015                                                                    | 86.62                                                   |                          |      |      |      |      | 86.62       |
| 2014-01-0000005<br>00024400 |     | 33 CAMPS ROAD LLC                                          | 164.31       | 164.31<br>P 08/04/2015                                                                   | 164.31                                                  |                          |      |      |      |      | 164.31      |
| 2014-01-0000006<br>00025300 |     | 33 CAMPS ROAD LLC                                          | 4,384.63     | 4,384.63<br>P 08/04/2015<br>P 11/09/2015                                                 | 4,284.63<br>100.00                                      | 7.50                     |      |      |      |      | 4,384.63    |
| 2014-01-0000053<br>00102800 |     | ANDERSON BETSY                                             | 1,735.10     | 1,735.10<br>P 12/07/2015                                                                 | 1,735.10                                                | 130.13                   |      |      |      |      | 1,735.10    |
| 2014-01-0000065<br>00185100 |     | ARMSTRONG MARTHA KATHRYN                                   | 2,470.04     | 2,470.04<br>P 08/31/2015<br>P 01/26/2016<br>V 01/26/2016<br>P 01/26/2016<br>P 03/02/2016 | 2,470.04<br>2,470.04<br>-2,470.04<br>2,100.04<br>133.35 | 74.10                    |      |      |      |      | 236.65      |
| 2013-01-0000077<br>00007400 |     | ATWOOD JOHN P                                              | 745.07       | 745.07                                                                                   |                                                         |                          |      |      |      |      | 1,490.14    |
| 2014-01-0000079<br>00007400 |     | ATWOOD JOHN P                                              | 781.38       | BACK TAX<br>781.38                                                                       |                                                         |                          |      |      |      |      | 1,562.76    |
| 2014-01-0000084<br>00214800 |     | AVALON DEVELOPERS LLC                                      | 1,561.86     | 1,561.86<br>P 09/14/2015                                                                 | 1,561.86                                                | 70.28                    |      |      |      |      | 1,561.86    |
| 2014-01-0000128<br>00007500 |     | BAUM MARJORIE ADELINE<br>C: C/O CARSTONE                   | 8.93         | BACK TAX                                                                                 |                                                         |                          |      |      |      |      | 8.93        |
| 2014-01-0000216<br>00099800 |     | BROOKS JOSHUA &<br>C: LEE JUNG & LEE CHANCHAN              | 5,691.98     | 5,691.98<br>P 08/17/2015                                                                 | 5,521.22                                                | 170.76                   |      |      |      |      | 5,862.74    |
| 2014-01-0000261<br>00025700 |     | CAMP WILLIAM O JR                                          | 165.21       | 165.21<br>P 07/09/2015<br>P 02/08/2016<br>V 02/08/2016<br>P 02/08/2016                   | 165.21<br>165.21<br>-165.21<br>160.24                   | 4.96<br>-4.96<br>4.96    |      |      |      |      | 4.97        |
| 2013-01-0000275<br>00083300 |     | CARBONE JAMES J                                            | 699.94       | 699.94<br>P 09/24/2014<br>P 12/07/2015                                                   | 699.94<br>474.01                                        | 31.50<br>125.99          |      |      |      |      | 225.93      |
| 2014-01-0000271<br>00083300 |     | CARBONE JAMES J                                            | 734.05       | BACK TAX<br>734.05                                                                       |                                                         |                          |      |      |      |      | 1,468.10    |
| 2014-01-0000281<br>00036201 |     | CASEY ADELE M<br>C: C/O THOMAS CASEY                       | 951.94       | 951.94<br>P 08/03/2015                                                                   | 951.94                                                  |                          |      |      |      |      | 951.94      |
| 2013-01-0000292<br>00116300 |     | CASEY J E TR BETWEEN G E CASEY DONOR<br>C: C/O BRIAN CASEY | 998.81       | 998.81<br>P 10/21/2015                                                                   | 98.54                                                   | 389.53                   |      |      |      |      | 1,899.08    |
| 2014-01-0000286<br>00116300 |     | CASEY J E TR BETWEEN G E CASEY DONOR<br>C: C/O BRIAN CASEY | 1,047.49     | 1,047.49                                                                                 |                                                         |                          |      |      |      |      | 2,094.98    |
| 2013-01-0000303<br>00188700 |     | CAVALLEIRO MARIA JESUS                                     | 2,161.96     | 2,161.96<br>P 06/09/2015                                                                 | 416.27                                                  | 583.73                   |      |      |      |      | 3,907.65    |
| 2014-01-0000296<br>00188700 |     | CAVALLEIRO MARIA JESUS                                     | 2,276.26     | BACK TAX<br>2,276.26                                                                     |                                                         |                          |      |      |      |      | 4,552.52    |
| 2014-01-0000303<br>00063500 |     | CHANNING PEAK LLC                                          | 1,200.19     | BACK TAX<br>1,200.19                                                                     |                                                         |                          |      |      |      |      | 2,400.38    |
| 2014-01-0000304<br>00065100 |     | CHANNING PEAK LLC                                          | 1,185.01     | BACK TAX<br>1,185.01                                                                     |                                                         |                          |      |      |      |      | 2,370.02    |

|                             |                                                 |           |                      |           |        |          |
|-----------------------------|-------------------------------------------------|-----------|----------------------|-----------|--------|----------|
| 2014-01-0000370<br>00102700 | COOKE RONALD J                                  | 1,138.58  | 1,138.58             |           |        | 2,277.16 |
| 2014-01-0000373<br>00203700 | COOLBETH KIM                                    | 4,156.92  | 4,156.92             |           |        | 4,060.61 |
|                             |                                                 |           | P 07/01/2015         | 1,200.00  |        |          |
|                             |                                                 |           | P 07/13/2015         | 1,000.00  |        |          |
|                             |                                                 |           | P 11/25/2015         | 2,053.23  | 146.77 |          |
| 2014-01-0000389<br>00168300 | COSCIA JAMES                                    | 915.33    | 915.33               |           |        | 915.33   |
|                             |                                                 |           | P 12/15/2015         | 915.33    | 82.38  |          |
| 2014-01-0000433<br>00114940 | DELARENTA ANNE ENGELHARD                        | 1,277.89  | 1,277.89             |           |        | 41.22    |
|                             |                                                 |           | P 08/06/2015         | 1,239.55  | 38.34  |          |
|                             |                                                 |           | P 01/15/2016         | 1,275.01  | 2.88   |          |
| 2014-01-0000438<br>00053100 | DELARENTA ANNETTE E                             | 46.44     |                      |           |        | 2.00     |
|                             |                                                 |           | P 08/06/2015         | 44.44     | 2.00   |          |
| 2014-01-0000434<br>00182800 | DELARENTA OSCAR EST                             | 85.73     | 85.73                |           |        | 2.76     |
|                             |                                                 |           | P 08/06/2015         | 83.16     | 2.57   |          |
|                             |                                                 |           | P 01/15/2016         | 85.54     | 0.19   |          |
| 2014-01-0000435<br>00183010 | DELARENTA OSCAR EST                             | 57.15     | 57.15                |           |        | 2.15     |
|                             |                                                 |           | P 08/06/2015         | 55.15     | 2.00   |          |
|                             |                                                 |           | P 01/15/2016         | 57.00     | 0.15   |          |
| 2014-01-0000436<br>00185600 | DELARENTA OSCAR EST                             | 25,227.25 | 25,227.25            |           |        | 813.58   |
|                             |                                                 |           | P 08/06/2015         | 24,470.43 | 756.82 |          |
|                             |                                                 |           | P 01/15/2016         | 25,170.49 | 56.76  |          |
| 2014-01-0000437<br>00185610 | DELARENTA OSCAR EST                             | 238.43    | 238.43               |           |        | 7.69     |
|                             |                                                 |           | P 08/06/2015         | 231.28    | 7.15   |          |
|                             |                                                 |           | P 01/15/2016         | 237.89    | 0.54   |          |
| 2014-01-0000417<br>00019800 | DERHAM ANNA & FARRELL THOMAS                    | 1,018.92  | 1,018.92             |           |        | 1,018.92 |
|                             |                                                 |           | P 07/31/2015         | 1,018.92  |        |          |
| 2014-01-0001269<br>00169600 | DUDLEY MICHAEL & MERCEDES GERVILLA              | 2,040.51  | 2,040.51             |           |        | 30.60    |
|                             |                                                 |           | P 07/07/2015         | 2,040.51  |        |          |
|                             |                                                 |           | P 03/08/2016         | 2,009.91  | 91.82  |          |
| 2014-01-0000487<br>00131800 | DUMAS YVON & MARISA                             | 3,148.72  | 3,148.72             |           |        | 103.62   |
|                             |                                                 |           | P 07/21/2015         | 3,148.72  |        |          |
|                             |                                                 |           | P 03/01/2016         | 3,045.10  | 141.69 |          |
| 2014-01-0001870<br>00145200 | EGAN JOSEPH F & MARY P                          | 975.16    | 975.16               |           |        | 975.16   |
|                             |                                                 |           | P 07/17/2015         | 975.16    |        |          |
| 2014-01-0000684<br>00133800 | FINK DAVIA K                                    | 1,647.59  | 1,647.59             |           |        | 1,647.59 |
|                             |                                                 |           | P 07/22/2015         | 1,647.59  |        |          |
| 2014-01-0000545<br>00164200 | FINK VICTOR & PAUL & UNGER LESLIE               | 93.77     | 93.77                |           |        | 93.77    |
|                             |                                                 |           | P 08/26/2015         | 93.77     | 2.81   |          |
| 2012-01-0000627<br>00165000 | GEREG STUART E II                               | 1,497.02  | 1,497.02             |           |        | 2,994.04 |
| 2013-01-0000630<br>00165000 | GEREG STUART E II                               | 1,594.01  | BACK TAX<br>1,594.01 |           |        | 3,188.02 |
| 2014-01-0000627<br>00165000 | GEREG STUART E II                               | 1,671.70  | BACK TAX<br>1,671.70 |           |        | 3,343.40 |
| 2014-01-0000674<br>00070000 | HAGER BENJAMIN I & MINA<br>C: C/O RALPH SELIGER | 705.47    | 705.47               |           |        | 705.47   |
|                             |                                                 |           | P 10/05/2015         | 705.47    | 31.75  |          |
| 2014-01-0000695<br>00052800 | HARPER ANNE H ET AL                             | 2,011.93  | 2,011.93             |           |        | 2,011.93 |
|                             |                                                 |           | P 01/11/2016         | 2,011.93  | 211.25 |          |
| 2014-01-0000734<br>00142200 | HENNESSEY JAMES J                               | 985.87    | 985.87               |           |        | 1,965.74 |
|                             |                                                 |           | P 12/09/2015         | 6.00      | 88.73  |          |
| 2014-01-0000771<br>00044800 | HONAN KEVIN C & WERNER LYNN A                   | 605.46    | 605.46               |           |        | 605.46   |
|                             |                                                 |           | P 09/08/2015         | 596.37    | 27.25  |          |
|                             |                                                 |           | P 10/26/2015         | 9.09      | 0.14   |          |
| 2014-01-0000792<br>00133100 | HOWLAND JOHN                                    | 936.76    | 936.76               |           |        | 1,873.52 |
| 2014-01-0001873             | HOWLEY JAMES M                                  |           |                      |           |        |          |

|                             |                                                |           |                      |           |           |        |           |
|-----------------------------|------------------------------------------------|-----------|----------------------|-----------|-----------|--------|-----------|
|                             |                                                | 2,921.01  | 2,921.01             |           |           |        | 2,921.01  |
| 2014-01-0000804<br>00185400 | HYUN PETER                                     |           | P 12/07/2015         | 2,921.01  | 262.89    |        |           |
|                             |                                                | 1,904.77  | 1,904.77             |           |           |        | 45.92     |
|                             |                                                |           | P 11/16/2015         | 3,763.62  | 142.86    |        |           |
| 2013-01-0000842<br>00138300 | JACKSON ROGER                                  | 1,955.90  | 1,955.90             |           |           |        | 1,585.50  |
|                             |                                                |           | P 06/24/2015         |           | 127.30    |        |           |
|                             |                                                |           | P 10/19/2015         | 1,364.51  | 635.49    |        |           |
|                             |                                                |           | P 11/09/2015         | 961.79    | 38.21     |        |           |
| 2014-01-0000828<br>00138300 | JACKSON ROGER                                  | 2,051.22  | BACK TAX<br>2,051.22 |           |           |        | 4,102.44  |
| 2014-01-0000829<br>00150500 | JACKSON ROGER                                  | 957.30    | 957.30               |           |           |        | 1,914.60  |
| 2014-01-0000830<br>08000003 | JACKSON ROGER                                  | 72.34     | 72.34                |           |           |        | 144.68    |
| 2014-01-0000873<br>00055300 | JORRIN VALERIE                                 | 1,993.18  | 1,993.18             |           |           |        | 3,986.36  |
| 2014-01-0000886<br>00154000 | KALUR STEVEN & CLAUDIA                         | 3,587.18  | 3,587.18             |           |           |        | 3,587.18  |
|                             |                                                |           | P 08/17/2015         | 3,479.56  | 107.62    |        |           |
|                             |                                                |           | P 12/23/2015         | 107.62    | 6.46      |        |           |
| 2014-01-0000957<br>00203300 | KENT HOUSING FOR THE ELDERLY INC               | 2,777.19  | 2,777.19             |           |           |        | 9,533.76  |
|                             |                                                |           | P 07/16/2015         | 2,777.19  |           |        |           |
|                             |                                                |           | P 01/22/2016         | 2,777.19  |           |        |           |
|                             |                                                |           | A 01/22/2016         |           | 9,533.76  | 04064R | -533,805  |
| 2014-01-0000961<br>00127500 | KENT REALTY LLC                                | 31,147.84 | 31,147.84            |           |           |        | 12,028.12 |
|                             |                                                |           | P 09/02/2015         | 31,147.84 | 934.44    |        |           |
|                             |                                                |           | A 09/09/2015         |           | -9,787.28 | 04014R | -548,000  |
|                             |                                                |           | P 09/09/2015         | 9,332.44  |           |        |           |
| 2012-01-0001015<br>00102400 | KLIMCZAK MICHELE                               | 1,604.68  | 1,604.68             |           |           |        | 3,209.36  |
| 2013-01-0001021<br>00102400 | KLIMCZAK MICHELE                               | 1,753.24  | BACK TAX<br>1,753.24 |           |           |        | 3,506.48  |
| 2014-01-0001009<br>00102400 | KLIMCZAK MICHELE                               | 1,838.69  | BACK TAX<br>1,838.69 |           |           |        | 3,677.38  |
| 2012-01-0001087<br>00051400 | LAWLOR NIALA A & MARYBETH E                    | 6,305.26  | 6,305.26             |           |           |        | 12,610.52 |
|                             |                                                |           | P 10/13/2015         |           | 976.00    | 24.00  |           |
|                             |                                                |           | P 11/02/2015         |           | 1,000.00  |        |           |
|                             |                                                |           | P 12/07/2015         |           | 1,000.00  |        |           |
| 2013-01-0001088<br>00051400 | LAWLOR NIALA A & MARYBETH E                    | 5,824.26  | BACK TAX<br>5,824.26 |           |           |        | 11,648.52 |
| 2014-01-0001076<br>00051400 | LAWLOR NIALA A & MARYBETH E                    | 6,108.12  | BACK TAX<br>6,108.12 |           |           |        | 12,216.24 |
| 2014-01-0001118<br>00159300 | LORD GAEL ANNE EST<br>C: C/O ANNE WENNERSTRAND | 1,730.64  | 1,730.64             |           |           |        | 51.92     |
|                             |                                                |           | P 07/14/2015         | 1,730.64  |           |        |           |
|                             |                                                |           | P 02/08/2016         | 1,678.72  | 51.92     |        |           |
| 2014-01-0001167<br>00193100 | MARTINEZ EDWARD &<br>C: CHARBRIAN DEBORAH      | 663.50    | 663.50               |           |           |        | 1,266.81  |
|                             |                                                |           | P 10/05/2015         | 60.19     | 39.81     |        |           |
| 2014-01-0001192<br>00087500 | MAURI GUY & STEPHANIE                          | 5,023.13  | 5,023.13             |           |           |        | 5,023.13  |
|                             |                                                |           | P 11/10/2015         | 5,023.13  | 376.73    |        |           |
| 2014-01-0001224<br>00091700 | MEIER DIANE &<br>C: DELANEY FRANK              | 4,600.74  | 4,600.74             |           |           |        | 9,201.48  |
| 2012-01-0001338<br>00063900 | NICOLAS HARRY                                  | 1,921.13  | 1,921.13             |           |           |        | 260.56    |
|                             |                                                |           | P 05/19/2014         | 2,000.00  |           |        |           |
|                             |                                                |           | P 10/31/2014         | 837.83    | 138.17    | 24.00  |           |
|                             |                                                |           | P 03/08/2016         | 743.87    | 256.13    |        |           |
| 2013-01-0001333<br>00063900 | NICOLAS HARRY                                  | 2,035.09  | BACK TAX<br>2,035.09 |           |           |        | 4,070.18  |
| 2014-01-0001322<br>00063900 | NICOLAS HARRY                                  | 2,134.27  | BACK TAX<br>2,134.27 |           |           |        | 4,268.54  |
| 2014-01-0000211<br>00140700 | OLD HOME ASSOCIATES LP<br>C: PETER M BRITTON   | 7,143.11  | 7,143.11             |           |           |        | 333.93    |

|                 |                               |          |              |           |          |
|-----------------|-------------------------------|----------|--------------|-----------|----------|
|                 |                               |          | P 07/10/2015 | 7,143.11  |          |
|                 |                               |          | P 02/08/2016 | 6,809.18  | 214.29   |
| 2014-01-0001374 | PACOCOA JOHN F JR             | BACK TAX |              |           |          |
| 00088100        |                               | 935.87   | 935.87       |           | 935.87   |
|                 |                               |          | P 02/01/2016 | 935.87    | 98.27    |
| 2013-01-0001436 | PETTIT MICHAEL WILLIAM        | BACK TAX |              |           |          |
| 00003700        |                               | 2,303.31 | 2,303.31     |           | 1,832.66 |
|                 |                               |          | P 10/28/2015 | 466.23    | 898.29   |
|                 |                               |          | P 01/25/2016 | 2,307.73  | 186.32   |
| 2014-01-0001425 | PETTIT MICHAEL WILLIAM        | BACK TAX |              |           |          |
| 00003700        |                               | 2,415.57 | 2,415.57     |           | 4,831.14 |
| 2014-01-0001435 | PIZZO ROBERTO &               |          |              |           |          |
| 00196400        | C: MENNITI-PIZZO PAULETTE     |          |              |           |          |
|                 |                               | 4,398.03 | 4,398.03     |           | 4,398.03 |
|                 |                               |          | P 10/05/2015 | 4,398.03  | 263.88   |
| 2014-01-0001466 | PRINCE SUSAN JR               |          |              |           |          |
| 00132600        |                               | 1,106.43 | 1,106.43     |           | 2,212.86 |
| 2014-01-0000153 | RICH PATRICIA DODDS TRUSTEE   |          |              |           |          |
| 00201600        |                               | 3,447.88 | 3,447.88     |           | 6,895.76 |
| 2014-01-0001519 | ROCHOVANSKY CARALEE           |          |              |           |          |
| 00124900        |                               | 490.26   | 490.26       |           | 490.26   |
|                 |                               |          | P 07/22/2015 | 490.26    |          |
| 2014-01-0001520 | ROCHOVANSKY CARALEE           |          |              |           |          |
| 00125000        |                               | 469.80   | 469.80       |           | 469.80   |
|                 |                               |          | P 07/22/2015 | 469.80    |          |
| 2014-01-0001579 | RUNDALL JAMES E               |          |              |           |          |
| 00013200        |                               | 726.01   | 726.01       |           | 726.01   |
|                 |                               |          | P 11/25/2015 | 726.01    | 54.45    |
| 2014-01-0001580 | RUNDALL JAMES E               |          |              |           |          |
| 00013600        |                               | 715.30   | 715.30       |           | 715.30   |
|                 |                               |          | P 11/25/2015 | 715.30    | 53.65    |
| 2014-01-0001581 | RUNDALL JAMES E               |          |              |           |          |
| 00014200        |                               | 1,110.89 | 1,110.89     |           | 1,110.89 |
|                 |                               |          | P 11/25/2015 | 1,110.89  | 83.32    |
| 2014-01-0001582 | RUNDALL JAMES E               |          |              |           |          |
| 00014900        |                               | 616.17   | 616.17       |           | 616.17   |
|                 |                               |          | P 11/25/2015 | 616.17    | 46.21    |
| 2014-01-0001583 | RUNDALL ROBERT L & MARGARET G |          |              |           |          |
| 00054800        |                               | 1,657.41 | 1,657.41     |           | 1,657.41 |
|                 |                               |          | P 11/25/2015 | 1,657.41  | 124.31   |
| 2014-01-0001584 | RUNDALL ROBERT L & MARGARET S |          |              |           |          |
| 00054700        |                               | 1,966.39 | 1,966.39     |           | 1,966.39 |
|                 |                               |          | P 11/25/2015 | 1,966.39  | 147.48   |
| 2014-01-0001618 | SCHOFIELD LORNA               |          |              |           |          |
| 00179900        |                               | 2,701.33 | 2,701.33     |           | 2,701.33 |
|                 |                               |          | P 07/23/2015 | 2,701.33  |          |
|                 |                               |          | P 02/17/2016 | 2,701.33  | 81.04    |
|                 |                               |          | V 02/18/2016 | -2,701.33 | -81.04   |
| 2014-01-0001642 | SEYBOLD LESLIE H              |          |              |           |          |
| 00046100        |                               | 1,307.35 | 1,307.35     |           | 1,307.35 |
|                 |                               |          | P 12/29/2015 | 1,307.35  | 117.66   |
| 2014-01-0001643 | SEYMOUR DANIEL A              |          |              |           |          |
| 00159000        |                               | 1,113.57 | 1,113.57     |           | 2,227.14 |
| 2014-01-0001662 | SHEWER KENNETH A &            |          |              |           |          |
| 00025601        | C: WINBERG SUSAN L            |          |              |           |          |
|                 |                               | 3,317.50 | 3,317.50     |           | 279.53   |
|                 |                               |          | P 07/27/2015 | 3,317.50  |          |
|                 |                               |          | P 02/22/2016 | 3,317.50  | 99.53    |
|                 |                               |          | V 02/22/2016 | -3,317.50 | -99.53   |
|                 |                               |          | P 02/22/2016 | 3,037.97  | 99.53    |
| 2014-01-0001669 | SIEGEL ROBERT P               |          |              |           |          |
| 00213600        |                               | 972.48   | 972.48       |           | 972.48   |
|                 |                               |          | P 01/25/2016 | 972.48    | 102.11   |
| 2014-01-0001686 | SKLARZ MATTHEW                |          |              |           |          |
| 00109200        |                               | 955.51   | 955.51       |           | 955.04   |
|                 |                               |          | P 10/05/2015 | 392.67    | 57.33    |
|                 |                               |          | P 10/19/2015 | 450.00    |          |
|                 |                               |          | P 11/04/2015 | 113.31    | 1.69     |
| 2014-01-0001688 | SLATTERY JOHN C & SOOK LING   |          |              |           |          |
| 00043300        |                               | 2,492.37 | 2,492.37     |           | 2,492.37 |
|                 |                               |          | P 07/15/2015 | 2,492.37  |          |
| 2014-01-0001738 | SPRING CHRISTOPHER N &        |          |              |           |          |
| 00114200        | C: HOLLAND MARTHA A           |          |              |           |          |
|                 |                               | 6,851.99 | 6,851.99     |           | 10.33    |
|                 |                               |          | P 07/27/2015 | 6,851.99  |          |
|                 |                               |          | P 03/02/2016 | 6,841.66  | 308.34   |

|                             |                                      |          |              |          |       |           |
|-----------------------------|--------------------------------------|----------|--------------|----------|-------|-----------|
| 2014-01-0001763<br>00125600 | STRID RICHARD C & HEATHER L          | 1,940.49 | 1,940.49     |          |       | 1,940.49  |
| 2014-01-0002178<br>ALLO2014 | TOBIN WILLIAM<br>C: 594 SKIFF MTN RD |          | P 08/04/2015 | 1,940.49 |       |           |
|                             |                                      | 71.44    | 71.44        |          |       | 71.44     |
|                             |                                      |          | P 08/05/2015 | 71.44    |       |           |
| 2014-01-0001805<br>00003000 | TRAYMON DOLPH TR & AUDREY H TR       | 5,821.47 | 5,821.47     |          |       | 11,642.94 |
| 2014-01-0001833<br>08000002 | VALERI ROCCO & CANDIDA M             | 66.08    | 66.08        |          |       | 11.58     |
|                             |                                      |          | P 08/03/2015 | 66.08    |       |           |
|                             |                                      |          | P 03/07/2016 | 66.08    | 2.97  |           |
|                             |                                      |          | V 03/07/2016 | -66.08   | -2.97 |           |
|                             |                                      |          | P 03/07/2016 | 54.50    | 2.97  |           |
| 2013-01-0001840<br>00000700 | VINCENT RUTH M                       | 934.95   | 934.95       |          |       | 1,869.90  |
| 2014-01-0001845<br>00000700 | VINCENT RUTH M                       | 980.52   | 980.52       |          |       | 1,961.04  |
| 2014-01-0000757<br>00175000 | WELLS FARGO BANK                     | 2,546.84 | 2,546.84     |          |       | 5,093.68  |

TOT W

|           |            |            |            |             |            |             |          |
|-----------|------------|------------|------------|-------------|------------|-------------|----------|
|           |            | # ACCT: 96 |            |             |            |             |          |
| INST-1    | 233,614.39 | BEG COLL   | 463,219.37 | CURR TAX    | 223,726.99 | PREV TAX    | 3,954.04 |
| INST-2    | 233,559.02 | CURR ADJ   | -253.52    | CURR INT    | 11,372.55  | PREV INT    | 880.70   |
| INST-3    | 0.00       | CURR TAX   | 223,726.99 | CURR FEES   | 0.00       | PREV FEES   | 0.00     |
| INST-4    | 0.00       | CURR SUSP  | 0.00       | CURR LIEN   | 24.00      | PREV LIEN   | 24.00    |
| B-INT     | 0.00       | CURR BINT  | 0.00       | CURR BINT   | 0.00       | PREV BINT   | 0.00     |
| PREV ADJ  | 0.00       | NET BAL    | 239,238.86 | CURR REF    | 0.00       | PREV REF    | 0.00     |
| PREV TAX  | 3,954.04   | RECV BAL:  | 239,238.86 | CURR R INT  | 0.00       | PREV R INT  | 0.00     |
| PREV BINT | 0.00       | REFUND BAL | 0.00       | CURR R LIEN | 0.00       | PREV R LIEN | 0.00     |
| PAY OFF   | 0.00       | DISCOUNT   | 0.00       | CURR R FEE  | 0.00       | PREV R FEE  | 0.00     |
| BEG COLL  | 463,219.37 |            |            | CURR RBINT  | 0.00       | PREV RBINT  | 0.00     |

**GRAND LIST YEAR 2014**

| Page: 1                                                                                                                                                        |      |                      |                |                     |                      |                     |                    |                  |                |               |              |                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------------------|----------------|---------------------|----------------------|---------------------|--------------------|------------------|----------------|---------------|--------------|----------------------|
| <div>Conditions: Recap By Year:Yes    Recap By Dist:No    Act/Susp: Active &amp; Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 14 CODE T</div> |      |                      |                |                     |                      |                     |                    |                  |                |               |              |                      |
| YEAR/TYPE                                                                                                                                                      | ACTS | BEGINNING<br>BALANCE | LAWFUL<br>INC. | CORRECTIONS<br>DEC. | TAXES<br>COLLECTABLE | CURRENT<br>SUSPENSE | TAXES/BINT<br>PAID | INTEREST<br>PAID | L+FEES<br>PAID | TOTAL<br>PAID | OVER<br>PAID | UNCOLLECTED<br>TAXES |
| REAL ESTAT                                                                                                                                                     | 1    | 1,745.64             | 0.00           | 0.00                | 1,745.64             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,745.64             |
| PERS PROPE                                                                                                                                                     | 6    | 1,159.33             | 0.00           | 0.00                | 1,159.33             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,159.33             |
| MOTOR VEHI                                                                                                                                                     | 47   | 5,455.96             | 0.00           | 0.00                | 5,455.96             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 5,455.96             |
| MV SUPPLEM                                                                                                                                                     | 9    | 960.56               | 0.00           | 0.00                | 960.56               | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 960.56               |
| YR: 2000                                                                                                                                                       | 63   | 9,321.49             | 0.00           | 0.00                | 9,321.49             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 9,321.49             |
| TAL 2000                                                                                                                                                       | 63   | 9,321.49             | 0.00           | 0.00                | 9,321.49             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 9,321.49             |
| REAL ESTAT                                                                                                                                                     | 1    | 1,866.38             | 0.00           | 0.00                | 1,866.38             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,866.38             |
| PERS PROPE                                                                                                                                                     | 5    | 1,183.43             | 0.00           | 0.00                | 1,183.43             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,183.43             |
| MOTOR VEHI                                                                                                                                                     | 39   | 5,619.81             | 0.00           | 0.00                | 5,619.81             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 5,619.81             |
| MV SUPPLEM                                                                                                                                                     | 9    | 998.80               | 0.00           | 0.00                | 998.80               | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 998.80               |
| YR: 2001                                                                                                                                                       | 54   | 9,668.42             | 0.00           | 0.00                | 9,668.42             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 9,668.42             |
| TAL 2001                                                                                                                                                       | 54   | 9,668.42             | 0.00           | 0.00                | 9,668.42             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 9,668.42             |
| REAL ESTAT                                                                                                                                                     | 1    | 1,837.50             | 0.00           | 0.00                | 1,837.50             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,837.50             |
| PERS PROPE                                                                                                                                                     | 4    | 860.07               | 0.00           | 0.00                | 860.07               | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 860.07               |
| MOTOR VEHI                                                                                                                                                     | 67   | 8,142.12             | 0.00           | 0.00                | 8,142.12             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 8,142.12             |
| MV SUPPLEM                                                                                                                                                     | 18   | 1,627.66             | 0.00           | 0.00                | 1,627.66             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,627.66             |
| YR: 2002                                                                                                                                                       | 90   | 12,467.35            | 0.00           | 0.00                | 12,467.35            | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 12,467.35            |
| TAL 2002                                                                                                                                                       | 90   | 12,467.35            | 0.00           | 0.00                | 12,467.35            | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 12,467.35            |
| REAL ESTAT                                                                                                                                                     | 1    | 2,295.36             | 0.00           | 0.00                | 2,295.36             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 2,295.36             |
| PERS PROPE                                                                                                                                                     | 5    | 686.40               | 0.00           | 0.00                | 686.40               | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 686.40               |
| MOTOR VEHI                                                                                                                                                     | 82   | 6,226.77             | 0.00           | 0.00                | 6,226.77             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 6,226.77             |
| MV SUPPLEM                                                                                                                                                     | 19   | 1,087.77             | 0.00           | 0.00                | 1,087.77             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 1,087.77             |
| YR: 2003                                                                                                                                                       | 107  | 10,296.30            | 0.00           | 0.00                | 10,296.30            | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 10,296.30            |
| TAL 2003                                                                                                                                                       | 107  | 10,296.30            | 0.00           | 0.00                | 10,296.30            | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 10,296.30            |
| REAL ESTAT                                                                                                                                                     | 1    | 2,462.10             | 0.00           | 0.00                | 2,462.10             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 2,462.10             |
| PERS PROPE                                                                                                                                                     | 3    | 748.65               | 0.00           | 0.00                | 748.65               | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 748.65               |
| MOTOR VEHI                                                                                                                                                     | 91   | 7,857.33             | 0.00           | 0.00                | 7,857.33             | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 7,857.33             |
| MV SUPPLEM                                                                                                                                                     | 15   | 913.79               | 0.00           | 0.00                | 913.79               | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 913.79               |
| YR: 2004                                                                                                                                                       | 110  | 11,981.87            | 0.00           | 0.00                | 11,981.87            | 0.00                | 0.00               | 0.00             | 0.00           | 0.00          | 0.00         | 11,981.87            |
| TAL 2004                                                                                                                                                       | 110  | 11,981.87            | 0.00           | 0.00                | 11,981.87            | 0.00                | 0.0                |                  |                |               |              |                      |



|                   |              |                  |               |                |                  |             |             |                 |                 |              |                  |             |                  |
|-------------------|--------------|------------------|---------------|----------------|------------------|-------------|-------------|-----------------|-----------------|--------------|------------------|-------------|------------------|
| (A) YR: 2009      | 12           | 2,140.82         | 0.00          | 0.00           | 2,140.82         | 0.00        | 0.00        | 236.34          | 225.95          | 0.00         | 462.29           | 0.00        | 1,904.48         |
| (S) YR: 2009      | 67           | 8,961.55         | 0.00          | 0.00           | 8,961.55         | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 8,961.55         |
| <b>TOTAL 2009</b> | <b>79</b>    | <b>11,102.37</b> | <b>0.00</b>   | <b>0.00</b>    | <b>11,102.37</b> | <b>0.00</b> | <b>0.00</b> | <b>236.34</b>   | <b>225.95</b>   | <b>0.00</b>  | <b>462.29</b>    | <b>0.00</b> | <b>10,866.03</b> |
| (A) REAL          | 1            | 0.00             | 0.00          | 0.00           | 0.00             | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 0.00             |
| (S) REAL ESTAT    | 2            | 2,290.34         | 0.00          | 0.00           | 2,290.34         | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 2,290.34         |
| (A) PERS          | 5            | 1,692.58         | 0.00          | 0.00           | 1,692.58         | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 1,692.58         |
| (S) PERS PROPE    | 6            | 309.54           | 0.00          | 0.00           | 309.54           | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 309.54           |
| (A) MOTOR         | 10           | 604.20           | 0.00          | 0.00           | 604.20           | 0.00        | 0.00        | 214.49          | 165.99          | 0.00         | 380.48           | 0.00        | 389.71           |
| (S) MOTOR VEHI    | 39           | 2,721.28         | 0.00          | 0.00           | 2,721.28         | 0.00        | 0.00        | 89.19           | 72.24           | 0.00         | 161.43           | 0.00        | 2,632.09         |
| (A) MV SU         | 1            | 41.18            | 0.00          | 0.00           | 41.18            | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 41.18            |
| (S) MV SUPPLEM    | 8            | 159.96           | 0.00          | 0.00           | 159.96           | 0.00        | 0.00        | 59.49           | 42.83           | 0.00         | 102.32           | 0.00        | 100.47           |
| (A) YR: 2010      | 17           | 2,337.96         | 0.00          | 0.00           | 2,337.96         | 0.00        | 0.00        | 214.49          | 165.99          | 0.00         | 380.48           | 0.00        | 2,123.47         |
| (S) YR: 2010      | 55           | 5,481.12         | 0.00          | 0.00           | 5,481.12         | 0.00        | 0.00        | 148.68          | 115.07          | 0.00         | 263.75           | 0.00        | 5,332.44         |
| <b>TOTAL 2010</b> | <b>72</b>    | <b>7,819.08</b>  | <b>0.00</b>   | <b>0.00</b>    | <b>7,819.08</b>  | <b>0.00</b> | <b>0.00</b> | <b>363.17</b>   | <b>281.06</b>   | <b>0.00</b>  | <b>644.23</b>    | <b>0.00</b> | <b>7,455.91</b>  |
| (A) REAL          | 5            | 744.04           | 0.00          | 0.00           | 744.04           | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 744.04           |
| (S) REAL ESTAT    | 2            | 2,290.34         | 0.00          | 0.00           | 2,290.34         | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 2,290.34         |
| (A) PERS          | 13           | 3,018.21         | 0.00          | 0.00           | 3,018.21         | 0.00        | 0.00        | 653.37          | 245.13          | 0.00         | 898.50           | 0.00        | 2,364.84         |
| (S) PERS PROPE    | 4            | 452.15           | 0.00          | 0.00           | 452.15           | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 452.15           |
| (A) MOTOR         | 21           | 7,108.52         | 0.00          | 0.00           | 7,108.52         | 0.00        | 0.00        | 200.21          | 118.91          | 12.00        | 331.12           | 0.00        | 6,908.31         |
| (S) MOTOR VEHI    | 24           | 1,744.23         | 0.00          | 0.00           | 1,744.23         | 0.00        | 0.00        | 158.40          | 99.80           | 0.00         | 258.20           | 0.00        | 1,585.83         |
| (A) MV SU         | 17           | 578.98           | 0.00          | -17.72         | 561.26           | 0.00        | 0.00        | 291.34          | 155.69          | 0.00         | 447.03           | 0.00        | 269.92           |
| (S) MV SUPPLEM    | 4            | 389.14           | 0.00          | 0.00           | 389.14           | 0.00        | 0.00        | -17.72          | 0.00            | 0.00         | 0.00             | 0.00        | 389.14           |
| (A) YR: 2011      | 56           | 11,449.75        | 0.00          | -17.72         | 11,432.03        | 0.00        | 0.00        | 1,144.92        | 519.73          | 12.00        | 1,676.65         | 0.00        | 10,287.11        |
| (S) YR: 2011      | 34           | 4,875.86         | 0.00          | 0.00           | 4,875.86         | 0.00        | 0.00        | -17.72          | 0.00            | 0.00         | 0.00             | 0.00        | 4,717.46         |
| <b>TOTAL 2011</b> | <b>90</b>    | <b>16,325.61</b> | <b>0.00</b>   | <b>-17.72</b>  | <b>16,307.89</b> | <b>0.00</b> | <b>0.00</b> | <b>1,303.32</b> | <b>619.53</b>   | <b>12.00</b> | <b>1,934.85</b>  | <b>0.00</b> | <b>15,004.57</b> |
| (A) REAL          | 1,317        | 26,205.28        | 753.43        | 0.00           | 26,958.71        | 0.00        | 0.00        | 7,130.80        | 4,587.51        | 48.00        | 11,766.31        | 0.00        | 19,827.91        |
| (S) REAL ESTAT    | 1            | 8.67             | 0.00          | 0.00           | 8.67             | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 8.67             |
| (A) PERS          | 75           | 3,064.43         | 0.00          | 0.00           | 3,064.43         | 0.00        | 0.00        | 1,337.27        | 471.92          | 0.00         | 1,809.19         | 0.00        | 1,727.16         |
| (S) PERS PROPE    | 3            | 66.44            | 0.00          | 0.00           | 66.44            | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 66.44            |
| (A) MOTOR         | 239          | 6,295.91         | 131.50        | -61.99         | 6,365.42         | 0.00        | 0.00        | 1,041.65        | 487.77          | 0.00         | 1,529.42         | 0.00        | 5,323.77         |
| (S) MOTOR VEHI    | 29           | 1,858.27         | 0.00          | -74.42         | 1,783.85         | 0.00        | 0.00        | -61.99          | 33.68           | 0.00         | 108.53           | 0.00        | 1,783.42         |
| (A) MV SU         | 381          | 662.93           | 0.00          | 0.00           | 662.93           | 0.00        | 0.00        | 180.18          | 53.97           | 0.00         | 234.15           | 0.00        | 482.75           |
| (S) MV SUPPLEM    | 7            | 197.83           | 0.00          | 0.00           | 197.83           | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 197.83           |
| (A) YR: 2012      | 2,012        | 36,228.55        | 884.93        | -61.99         | 37,051.49        | 0.00        | 0.00        | 9,689.90        | 5,601.17        | 48.00        | 15,339.07        | 0.00        | 27,361.59        |
| (S) YR: 2012      | 40           | 2,131.21         | 0.00          | -74.42         | 2,056.79         | 0.00        | 0.00        | -61.99          | 0.00            | 0.00         | 0.00             | 0.00        | 2,056.36         |
| <b>TOTAL 2012</b> | <b>2,052</b> | <b>38,359.76</b> | <b>884.93</b> | <b>-136.41</b> | <b>39,108.28</b> | <b>0.00</b> | <b>0.00</b> | <b>9,764.75</b> | <b>5,634.85</b> | <b>48.00</b> | <b>15,447.60</b> | <b>0.00</b> | <b>29,417.95</b> |
| (A) REAL          | 1,975        | 98,632.10        | 0.00          | -9,332.44      | 89,299.66        | 0.00        | 0.00        | 53,277.58       | 9,691.08        | 336.00       | 63,304.66        | 0.00        | 36,022.08        |
| (S) REAL ESTAT    | 1            | 8.52             | 0.00          | 0.00           | 8.52             | 0.00        | 0.00        | 0.00            | 0.00            | 0.00         | 0.00             | 0.00        | 8.52             |
| (A) PERS          | 327          | 5,732.70         | 0.00          | -2,498.82      | 3,233.88         | 0.00        | 0.00        | 21.06           | 388.95          | 0.00         | 410.01           | 0.00        | 3,212.82         |
| (S) PERS PROPE    | 1            | 41.55            | 0.00          | 0.00           | 41.55            | 0.00        | 0.00        | -1,644.54       | 0.00            | 0.00         | 0.00             | 0.00        | 41.55            |

|                 |        |               |           |            |               |      |               |           |        |               |           |            |
|-----------------|--------|---------------|-----------|------------|---------------|------|---------------|-----------|--------|---------------|-----------|------------|
| (A) MOTOR       | 3,155  | 8,327.79      | 690.22    | -348.69    | 8,669.32      | 0.00 | 3,725.20      | 919.65    | 0.00   | 4,644.85      | 0.00      | 4,944.12   |
|                 |        |               |           |            | ***REFUND***  |      | -307.31       | 0.00      | 0.00   |               |           |            |
| (S) MOTOR VEHI  | 2      | 189.04        | 0.00      | 0.00       | 189.04        | 0.00 | 0.00          | 0.00      | 0.00   | 0.00          | 0.00      | 189.04     |
| (A) MV SU       | 505    | 3,360.64      | 0.00      | 0.00       | 3,360.64      | 0.00 | 2,116.76      | 335.42    | 0.00   | 2,452.18      | 0.00      | 1,243.88   |
| (A) YR: 2013    | 5,962  | 116,053.23    | 690.22    | -12,179.95 | 104,563.50    | 0.00 | 59,140.60     | 11,335.10 | 336.00 | 70,811.70     | 0.00      | 45,422.90  |
|                 |        |               |           |            | ***REFUND***  |      | -1,951.85     | 0.00      | 0.00   |               |           |            |
| (S) YR: 2013    | 4      | 239.11        | 0.00      | 0.00       | 239.11        | 0.00 | 0.00          | 0.00      | 0.00   | 0.00          | 0.00      | 239.11     |
| TOTAL 2013      | 5,966  | 116,292.34    | 690.22    | -12,179.95 | 104,802.61    | 0.00 | 59,140.60     | 11,335.10 | 336.00 | 70,811.70     | 0.00      | 45,662.01  |
|                 |        |               |           |            | ***REFUND***  |      | -1,951.85     | 0.00      | 0.00   |               |           |            |
| (A) REAL        | 1,977  | 9,835,988.77  | 10,510.80 | -10,337.38 | 9,836,162.19  | 0.00 | 9,656,660.68  | 18,224.71 | 0.00   | 9,674,885.39  | -6,461.54 | 179,501.51 |
|                 |        |               |           |            | ***REFUND***  |      | -6,054.50     | 0.00      | 0.00   |               |           |            |
| (A) PERS        | 341    | 251,838.30    | 11.08     | -3,372.55  | 248,476.83    | 0.00 | 238,340.06    | 358.35    | 0.00   | 238,698.41    | 0.00      | 10,136.77  |
|                 |        |               |           |            | ***REFUND***  |      | -1,451.12     | 0.00      | 0.00   |               |           |            |
| (A) MOTOR       | 3,119  | 443,774.12    | 1,079.85  | -8,327.08  | 436,526.89    | 0.00 | 424,056.53    | 4,051.70  | 0.00   | 428,108.23    | -17.63    | 12,470.36  |
|                 |        |               |           |            | ***REFUND***  |      | -1,175.40     | 0.00      | 0.00   |               |           |            |
| (A) MV SU       | 537    | 58,348.35     | 167.36    | -2,084.44  | 56,431.27     | 0.00 | 48,123.40     | 161.67    | 0.00   | 48,285.07     | -1.12     | 8,307.87   |
|                 |        |               |           |            | ***REFUND***  |      | -11.11        | 0.00      | 0.00   |               |           |            |
| (A) YR: 2014    | 5,974  | 10,589,949.54 | 11,769.09 | -24,121.45 | 10,577,597.18 | 0.00 | 10,367,180.67 | 22,796.43 | 0.00   | 10,389,977.10 | -6,480.29 | 210,416.51 |
|                 |        |               |           |            | ***REFUND***  |      | -8,692.13     | 0.00      | 0.00   |               |           |            |
| (A) Grand Total | 14,044 | 10,759,313.32 | 13,344.24 | -36,381.11 | 10,736,276.45 | 0.00 | 10,437,606.92 | 40,644.37 | 396.00 | 10,478,647.29 | -6,480.29 | 298,669.53 |
|                 |        |               |           |            | ***REFUND***  |      | -10,723.69    | 0.00      | 0.00   |               |           |            |
| (S) Grand Total | 941    | 121,151.23    | 0.00      | -74.42     | 121,076.81    | 0.00 | 381.93        | 248.55    | 0.00   | 630.48        | 0.00      | 120,769.30 |
| Grand Total     | 14,985 | 10,880,464.55 | 13,344.24 | -36,455.53 | 10,857,353.26 | 0.00 | 10,437,988.85 | 40,892.92 | 396.00 | 10,479,277.77 | -6,480.29 | 419,438.83 |
|                 |        |               |           |            | ***REFUND***  |      | -10,723.69    | 0.00      | 0.00   |               |           |            |

3-18-2015

97.63 % Collection

\$ 50,762. Interest

\$ 648. liens

3-18-2016

98.01 % Collection

\$ 40,893. Interest

\$ 396. liens

# PROPOSED BUDGET

*Fiscal year*

*2016 - 2017*

*Town of Kent*

# TOWN OF KENT Summary of Proposed Budget

3% Wage Increase

Fiscal Year 2016 - 2017

|                              | Actuals            | Actuals            | Anticipated        |                   | Proposed           | % of<br>increase |
|------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|------------------|
|                              | Jul '13<br>Jun '14 | Jul '14<br>Jun '15 | Jul '15<br>Jun '16 | Budget            | Jul '16<br>Jun '17 |                  |
| A • General Government       | 1,190,353          | 1,134,921          | 1,143,201          | 1,191,440         | 1,165,171          | -2.2%            |
| B • Public Safety            | 147,617            | 155,431            | 155,310            | 162,587           | 191,932            | 18.0%            |
| C • Public Works             | 1,452,325          | 1,455,782          | 1,426,403          | 1,513,164         | 1,540,493          | 1.8%             |
| D • Health and Welfare       | 70,092             | 88,065             | 89,034             | 88,690            | 108,140            | 21.9%            |
| E • Recreation               | 179,189            | 189,569            | 192,738            | 197,611           | 195,510            | -1.1%            |
| F • Sanitation               | 95,603             | 103,449            | 107,887            | 110,599           | 115,937            | 4.8%             |
| <b>Total Bos Budget</b>      | <b>3,135,179</b>   | <b>3,127,218</b>   | <b>3,114,573</b>   | <b>3,264,091</b>  | <b>3,317,184</b>   | <b>1.6%</b>      |
| G • Board of Education       | 6,382,345          | 6,810,524          | 6,914,457          | 6,978,516         | 7,165,676          | 2.7%             |
| H • Debt Service             | 696,438            | 672,788            | 686,944            | 693,194           | 669,988            | -3.3%            |
| I • Transfer to Capital      | 744,900            | 796,200            | 726,200            | 726,200           | 712,200            | -1.9%            |
| J • Transfer to Dog Fund     | 7,500              | 7,500              | 7,500              | 7,500             | 7,500              | 0.0%             |
| L • Appr Schaghticoke        |                    |                    | 30,000             | 30,000            | 0                  |                  |
| <b>Total Tax Budget</b>      | <b>10,968,362</b>  | <b>11,414,229</b>  | <b>11,479,673</b>  | <b>11,699,501</b> | <b>11,872,547</b>  | <b>1.5%</b>      |
| K • Current Year Capital Pro | 375,000            | 895,000            | 900,000            | 900,000           | 872,000            | -3.1%            |
| <b>All Totals</b>            | <b>11,341,362</b>  | <b>12,309,229</b>  | <b>12,379,673</b>  | <b>12,599,501</b> | <b>12,744,547</b>  | <b>1.2%</b>      |

Difference between FY 15-16 budget and FY 16-17

\$145,046

**"A" consists of:**

- Board of Selectmen
- Probate
- Elections
- Board of Finance
- Treasurer
- Tax Assessor
- Tax Collector
- Board of Assessment Appeals
- Conservation
- Town Clerk
- Planning and Zoning
- ZBA
- Inland Wetlands
- Building Inspector
- Town Hall
- Attorney Fees
- Grants
- Associations
- Insurance
- Retiree Health
- Contingency

**"B" consists of:**

- Fire Marshal
- Resident Trooper
- Litchfield County Dispatch

**"C" consists of**

- Town Garage Building
- Highway Department
- Roads

**"D" consists of**

- Social Services
- Senior Center
- Public Restrooms
- Dir of Health/Hlt Dist

**"E" consists of**

- Park and Recreation
- Community House
- Swift House
- KCS Ballfield Maintenance

Line #      NOTE

49      Admin Assistant line includes insurance opt-out stipend

|                   |               |
|-------------------|---------------|
| Salary            | 38,296        |
| Insurance Stipend | <u>14,059</u> |
|                   | 52,355        |

51      reflects change in insurance coverage

88      ROV mandatory training continues

89      ROV mandatory training continues

| 1  |  |                                            | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |                | FY<br>2016 - 2017 | % of<br>Increase            |
|----|--|--------------------------------------------|-------------------|-------------------|----------------|----------------|-------------------|-----------------------------|
| 2  |  |                                            | Actual            | Actual            | Expected       | Budget         | Proposed          | over current<br>year budget |
| 45 |  | <b>A · General Government</b>              |                   |                   |                |                |                   |                             |
| 46 |  | <b>010-000 · Board of Selectmen</b>        |                   |                   |                |                |                   |                             |
| 47 |  | Compensation                               |                   |                   |                |                |                   |                             |
| 48 |  | 010-101 · Salary - 3 Selectmen             | 71,151            | 73,286            | 75,485         | 75,485         | 77,750            | 3.00%                       |
| 49 |  | 010-102 · Administrative Assistant         | 35,047            | 49,059            | 50,536         | 50,536         | 52,356            | 3.60%                       |
| 50 |  | 010-103 · Additional Clerical              |                   |                   |                | 0              |                   |                             |
| 51 |  | 010-996 · Health                           | 41,642            | 24,626            | 20,568         | 20,568         | 16,542            | -19.57%                     |
| 52 |  | 010-997 · Pension                          | 1,781             | 1,810             | 1,859          | 1,859          | 1,915             | 3.00%                       |
| 53 |  | 010-998 · Social Security                  | 8,006             | 9,353             | 9,641          | 9,656          | 9,915             | 2.68%                       |
| 54 |  | <b>Total Compensation</b>                  | <b>157,627</b>    | <b>158,134</b>    | <b>158,089</b> | <b>158,104</b> | <b>158,477</b>    | <b>0.24%</b>                |
| 55 |  | Department Operations                      |                   |                   |                |                |                   |                             |
| 56 |  | 010-201 · Supplies                         | 775               | 1,231             | 600            | 600            | 600               | 0.00%                       |
| 57 |  | 010-202 · Postage                          | 356               | 318               | 294            | 315            | 315               | 0.00%                       |
| 58 |  | 010-203 · Notices                          | 1,067             | 1,690             | 1,166          | 1,000          | 1,000             | 0.00%                       |
| 59 |  | 010-204 · Mileage                          | 1,364             | 1,068             | 1,025          | 1,000          | 1,000             | 0.00%                       |
| 60 |  | 010-301 · Computer Services                |                   |                   |                | 0              |                   |                             |
| 61 |  | 010-401 · Discretionary Expenditures       | 960               | 19                |                | 500            | 500               | 0.00%                       |
| 62 |  | 010-405 · Newsletter                       | 651               | 420               | 336            | 360            | 336               | -6.67%                      |
| 63 |  | 010-501 · Telephone                        | 1,847             | 1,572             | 1,741          | 1,800          | 1,800             | 0.00%                       |
| 64 |  | <b>Total Department Operations</b>         | <b>7,020</b>      | <b>6,317</b>      | <b>5,162</b>   | <b>5,575</b>   | <b>5,551</b>      | <b>-0.43%</b>               |
| 65 |  | Professional Development                   |                   |                   |                |                |                   |                             |
| 66 |  | 010-451 · Conferences                      | 441               | 150               | 130            | 200            | 200               | 0.00%                       |
| 67 |  | <b>Total Professional Development</b>      | <b>441</b>        | <b>150</b>        | <b>130</b>     | <b>200</b>     | <b>200</b>        | <b>0.00%</b>                |
| 68 |  | <b>Total 010-000 · Board of Selectmen</b>  | <b>165,088</b>    | <b>164,601</b>    | <b>163,381</b> | <b>163,879</b> | <b>164,228</b>    | <b>0.21%</b>                |
| 69 |  |                                            |                   |                   |                |                |                   |                             |
| 70 |  | <b>012-511 · Litchfield Probate Court</b>  | <b>4,841</b>      | <b>4,905</b>      | <b>4,531</b>   | <b>4,531</b>   | <b>4,545</b>      | <b>0.31%</b>                |
| 72 |  | <b>013-000 · Registrar of Voters</b>       |                   |                   |                |                |                   |                             |
| 73 |  | Compensation                               |                   |                   |                |                |                   |                             |
| 74 |  | 013-101 · Registrars & Deputies            | 9,737             | 11,130            | 9,880          | 13,950         | 14,372            | 3.02%                       |
| 75 |  | 013-102 · Workers                          | 1,353             | 1,364             | 1,967          | 3,515          | 3,621             | 3.02%                       |
| 76 |  | 013-998 · Social Security                  | 745               | 828               | 756            | 1,336          | 1,376             | 3.03%                       |
| 77 |  | <b>Total Compensation</b>                  | <b>11,835</b>     | <b>13,322</b>     | <b>12,603</b>  | <b>18,801</b>  | <b>19,369</b>     | <b>3.02%</b>                |
| 78 |  | Department Operations                      |                   |                   |                |                |                   |                             |
| 79 |  | 013-201 · Supplies                         | 2,534             | 3,305             | 2,466          | 4,000          | 4,000             | 0.00%                       |
| 80 |  | 013-202 · Postage                          | 434               | 644               | 70             | 400            | 400               | 0.00%                       |
| 81 |  | 013-203 · Notices                          |                   | 65                |                | 65             | 65                | 0.00%                       |
| 82 |  | 013-204 · Mileage                          | 342               | 510               | 626            | 300            | 350               | 16.67%                      |
| 83 |  | 013-404 · Election Refreshments            | 56                | 44                | 45             | 50             | 100               | 100.00%                     |
| 84 |  | 013-501 · Telephone                        | 485               | 533               | 450            | 850            | 850               | 0.00%                       |
| 85 |  | <b>Total Department Operations</b>         | <b>3,851</b>      | <b>5,102</b>      | <b>3,657</b>   | <b>5,665</b>   | <b>5,765</b>      | <b>1.77%</b>                |
| 86 |  | Professional Development                   |                   |                   |                |                |                   |                             |
| 87 |  | 013-450 · Dues                             | 110               | 110               | 130            | 120            | 130               | 8.33%                       |
| 88 |  | 013-451 · Conferences                      | 530               | 1,901             | 1,901          | 960            | 1,300             | 35.42%                      |
| 89 |  | 013-452 · Training                         | 30                | 195               | 916            | 150            | 1,000             | 566.67%                     |
| 90 |  | <b>Total Professional Development</b>      | <b>670</b>        | <b>2,206</b>      | <b>2,947</b>   | <b>1,230</b>   | <b>2,430</b>      | <b>97.56%</b>               |
| 91 |  | <b>Total 013-000 · Registrar of Voters</b> | <b>16,356</b>     | <b>20,630</b>     | <b>19,207</b>  | <b>25,696</b>  | <b>27,564</b>     | <b>7.27%</b>                |
| 92 |  | <b>014-000 · Board of Finance</b>          |                   |                   |                |                |                   |                             |
| 93 |  | Compensation                               |                   |                   |                |                |                   |                             |
| 94 |  | 014-102 · Clerk                            | 1,069             | 1,602             | 1,725          | 2,175          | 2,224             | 2.27%                       |
| 95 |  | 014-998 · Social Security                  | 82                | 71                | 132            | 166            | 170               | 2.51%                       |
| 96 |  | <b>Total Compensation</b>                  | <b>1,151</b>      | <b>1,673</b>      | <b>1,857</b>   | <b>2,341</b>   | <b>2,395</b>      | <b>2.29%</b>                |
| 97 |  | Department Operations                      |                   |                   |                |                |                   |                             |

Line #    NOTE

98 - 100    carried current year figures over

103        proposal opening 2/12/16 resulted in a recommendation to BoF

111        requested a \$2,500 adjustment **DENIED**  
             requested a \$5,000 increase LY was only awarded 1/2

128        Assessor requested that label for line be changed to Assistant Assessor #1  
             also requested consideration of a \$1 per hr. raise in addition to the 3%  
             based on experience level (is presented with said \$1 per hr. NOT included)

**DENIED**

129        Assessor requested that label for line be changed to Assistant Assessor #2

140        estimated per Assessor, could increase due to DMV issues  
             QDS=4,775 , V=3,710, Static=150, V-Web=1,550, Q=1,500

|     |                                  |             |        |        |          |        |          |                                        |
|-----|----------------------------------|-------------|--------|--------|----------|--------|----------|----------------------------------------|
| 1   | FY                               | 2013 - 2014 | Actual | Actual | Expected | Budget | Proposed | % of increase over current year budget |
| 98  |                                  |             |        | 44     | 100      | 50     | 50       | 0.00%                                  |
| 99  |                                  |             |        |        |          | 15     | 15       | 0.00%                                  |
| 100 |                                  |             | 90     | 109    |          | 100    | 100      | 0.00%                                  |
| 101 |                                  |             | 71     |        |          |        |          |                                        |
| 102 |                                  |             | 500    | 500    | 525      |        | 525      | #DIV/0!                                |
| 103 |                                  |             | 23,074 | 23,768 | 26,506   | 28,000 | 22,000   | -21.43%                                |
| 104 |                                  |             | 23,735 | 24,421 | 27,131   | 28,165 | 22,690   | -19.44%                                |
| 105 |                                  |             |        |        |          |        |          |                                        |
| 106 |                                  |             | 0      |        |          | 0      |          |                                        |
| 107 |                                  |             |        |        |          | 0      | 0        |                                        |
| 108 | Total 014-000 - Board of Finance |             |        |        |          |        |          |                                        |
| 109 |                                  |             |        |        |          |        |          |                                        |
| 110 |                                  |             |        |        |          |        |          |                                        |
| 111 |                                  |             | 22,271 | 22,939 | 26,127   | 26,127 | 26,911   | 3.00%                                  |
| 112 |                                  |             | 5,387  | 6,050  | 8,681    | 8,681  | 8,942    | 3.01%                                  |
| 113 |                                  |             | 2,116  | 2,218  | 2,663    | 2,663  | 2,743    |                                        |
| 114 |                                  |             | 29,774 | 31,206 | 37,471   | 37,471 | 38,596   | 3.00%                                  |
| 115 |                                  |             |        |        |          |        |          |                                        |
| 116 |                                  |             | 1,164  | 767    | 1,379    | 1,200  | 1,200    | 0.00%                                  |
| 117 |                                  |             | 690    | 933    | 49       | 800    | 800      | 0.00%                                  |
| 118 |                                  |             | 103    | 130    | 130      | 130    | 130      | 0.00%                                  |
| 119 |                                  |             |        |        | 18       |        |          |                                        |
| 120 |                                  |             | 1,641  | 558    | 1,629    | 1,200  | 1,200    | 0.00%                                  |
| 121 |                                  |             | 225    | 305    | 518      | 500    | 500      | 0.00%                                  |
| 122 |                                  |             | 396    | 347    | 357      | 400    | 400      | 0.00%                                  |
| 123 |                                  |             | 4,219  | 3,041  | 4,080    | 4,230  | 4,230    | 0.00%                                  |
| 124 | Total 015-000 - Treasurer        |             |        |        |          |        |          |                                        |
| 125 |                                  |             |        |        |          |        |          |                                        |
| 126 |                                  |             |        |        |          |        |          |                                        |
| 127 |                                  |             | 32,283 | 33,251 | 34,249   | 34,249 | 35,276   | 3.00%                                  |
| 128 |                                  |             | 15,557 | 8,292  | 12,408   | 18,810 | 19,378   | 3.02%                                  |
| 129 |                                  |             | 9,747  | 11,768 | 8,867    | 9,553  | 9,835    | 2.96%                                  |
| 130 |                                  |             |        |        |          |        | 0        |                                        |
| 131 |                                  |             |        |        |          |        | 0        |                                        |
| 132 |                                  |             |        |        |          |        | 0        |                                        |
| 133 |                                  |             | 4,368  | 4,083  | 4,248    | 4,790  | 4,933    |                                        |
| 134 |                                  |             | 61,955 | 57,394 | 59,772   | 67,402 | 69,423   | 3.00%                                  |
| 135 |                                  |             |        |        |          |        |          |                                        |
| 136 |                                  |             | 649    | 2,344  | 1,349    | 1,000  | 1,000    | 0.00%                                  |
| 137 |                                  |             | 611    | 718    | 778      | 800    | 1,000    | 25.00%                                 |
| 138 |                                  |             |        |        |          | 100    | 100      | 0.00%                                  |
| 139 |                                  |             | 266    | 360    | 238      | 600    | 700      | 16.67%                                 |
| 140 |                                  |             | 10,100 | 11,275 | 11,175   | 11,850 | 11,685   | -1.39%                                 |
| 141 |                                  |             | 1,366  | 1,262  | 1,965    | 4,500  | 2,500    | -44.44%                                |
| 142 |                                  |             | 695    | 532    | 541      | 600    | 600      | 0.00%                                  |
| 143 |                                  |             | 13,687 | 16,491 | 16,046   | 19,450 | 17,585   | -9.59%                                 |
| 144 |                                  |             |        |        |          |        |          |                                        |
| 145 |                                  |             | 50     | 15     | 15       | 60     | 60       | 0.00%                                  |
| 146 |                                  |             | 0      |        | 25       | 550    | 550      | 0.00%                                  |
| 147 |                                  |             |        |        |          |        |          |                                        |
| 148 | Total 016-000 - Tax Assessor     |             |        |        |          |        |          |                                        |
| 149 |                                  |             |        |        |          |        |          |                                        |

Line #    NOTE

173-186    Based on historical information, figures from current year were carried over to proposed  
as they seem more than substantial based on prior years.

200        Town Clerk requested this line be left blank  
noted: "subject to BoS"

| 1   |  |                                                 | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |               | FY<br>2016 - 2017 | % of<br>Increase            |
|-----|--|-------------------------------------------------|-------------------|-------------------|----------------|---------------|-------------------|-----------------------------|
| 2   |  |                                                 | Actual            | Actual            | Expected       | Budget        | Proposed          | over current<br>year budget |
| 150 |  | <b>017-000 · Tax Collector</b>                  |                   |                   |                |               |                   |                             |
| 151 |  | <b>Compensation</b>                             |                   |                   |                |               |                   |                             |
| 152 |  | 017-101 · Salary                                | 33,191            | 34,187            | 35,213         | 35,213        | 36,269            | 3.00%                       |
| 153 |  | 017-102 · Assistant                             | 10,346            | 11,783            | 13,369         | 12,137        | 12,501            | 3.00%                       |
| 154 |  | 017-996 · Health                                | 1,910             |                   |                |               | 0                 | #DIV/0!                     |
| 155 |  | 017-997 · Pension                               |                   |                   |                |               | 0                 |                             |
| 156 |  | 017-998 · Social Security                       | 3,351             | 3,512             | 3,717          | 3,622         | 3,731             |                             |
| 157 |  | <b>Total Compensation</b>                       | <b>48,798</b>     | <b>49,482</b>     | <b>52,299</b>  | <b>50,972</b> | <b>52,501</b>     | <b>3.00%</b>                |
| 158 |  | <b>Department Operations</b>                    |                   |                   |                |               |                   |                             |
| 159 |  | 017-201 · Supplies                              | 5,245             | 724               | 841            | 1,800         | 1,800             | 0.00%                       |
| 160 |  | 017-202 · Postage                               | 3,877             | 3,539             | 3,177          | 3,500         | 3,500             | 0.00%                       |
| 161 |  | 017-203 · Notices                               | 346               | 336               | 449            | 375           | 375               | 0.00%                       |
| 162 |  | 017-204 · Mileage                               | 200               | 161               | 244            | 200           | 200               | 0.00%                       |
| 163 |  | 017-302 · Data Processing                       | 6,754             | 9,465             | 9,905          | 10,044        | 10,244            | 1.99%                       |
| 164 |  | 017-453 · Fees for Delinquents                  | 710               | 956               |                | 250           | 250               | 0.00%                       |
| 165 |  | 017-459 · Tax Sales                             |                   |                   |                |               |                   | #DIV/0!                     |
| 166 |  | 017-501 · Telephone                             | 594               | 524               | 536            | 675           | 675               | 0.00%                       |
| 167 |  | <b>Total Department Operations</b>              | <b>17,726</b>     | <b>15,706</b>     | <b>15,152</b>  | <b>16,844</b> | <b>17,044</b>     | <b>1.19%</b>                |
| 168 |  | <b>Professional Development</b>                 |                   |                   |                |               |                   |                             |
| 169 |  | 017-450 · Dues                                  | 145               | 175               | 195            | 250           | 250               | 0.00%                       |
| 170 |  | 017-451 · Conferences                           | 1,149             | 949               | 732            | 1,000         | 1,000             | 0.00%                       |
| 171 |  | <b>Total Professional Development</b>           | <b>1,294</b>      | <b>1,124</b>      | <b>927</b>     | <b>1,250</b>  | <b>1,250</b>      | <b>0.00%</b>                |
| 172 |  | <b>Total 017-000 · Tax Collector</b>            | <b>67,818</b>     | <b>66,312</b>     | <b>68,378</b>  | <b>69,066</b> | <b>70,795</b>     | <b>2.50%</b>                |
| 173 |  | <b>018-000 · Board of Assessment Appeals</b>    |                   |                   |                |               |                   |                             |
| 174 |  | <b>Compensation</b>                             |                   |                   |                |               |                   |                             |
| 175 |  | 018-101 · Salary                                | 832               | 38                |                | 1,500         | 1,545             | 3.02%                       |
| 176 |  | 018-102 · Clerk                                 |                   |                   |                | 400           | 412               | 2.99%                       |
| 177 |  | 018-998 · Social Security                       |                   |                   |                | 145           | 150               |                             |
| 178 |  | <b>Total Compensation</b>                       | <b>832</b>        | <b>38</b>         | <b>0</b>       | <b>2,045</b>  | <b>2,107</b>      | <b>3.03%</b>                |
| 179 |  | <b>Department Operations</b>                    |                   |                   |                |               |                   |                             |
| 180 |  | 018-202 · Postage                               |                   |                   |                | 50            | 50                | 0.00%                       |
| 181 |  | 018-203 · Notices                               |                   |                   |                | 75            | 75                | 0.00%                       |
| 182 |  | 018-204 · Mileage                               |                   |                   |                | 250           | 250               |                             |
| 183 |  | <b>Total Department Operations</b>              | <b>0</b>          |                   |                | <b>375</b>    | <b>375</b>        | <b>0.00%</b>                |
| 184 |  | <b>Professional Development</b>                 |                   |                   |                |               |                   |                             |
| 185 |  | 018-205 · Conferences                           | 0                 |                   |                | 150           | 150               | 0.00%                       |
| 186 |  | <b>Total Professional Development</b>           | <b>0</b>          |                   |                | <b>150</b>    | <b>150</b>        | <b>0.00%</b>                |
| 187 |  | <b>Total 018-000 · Board of Assessment Appa</b> | <b>832</b>        | <b>38</b>         | <b>0</b>       | <b>2,570</b>  | <b>2,632</b>      | <b>2.41%</b>                |
| 188 |  | <b>021-000 · Conservation</b>                   |                   |                   |                |               |                   |                             |
| 189 |  | <b>Department Operations</b>                    |                   |                   |                |               |                   |                             |
| 190 |  | 021-201 · Supplies                              | 405               | 45                | 97             | 755           | 755               | 0.00%                       |
| 191 |  | 021-409 · Printing & Mapping                    | 305               | 615               | 615            | 800           | 800               | 0.00%                       |
| 192 |  | 021-451 · Conferences / Public Events           | 453               | 869               | 800            | 1,060         | 1,060             | 0.00%                       |
| 193 |  | <b>Total Department Operations</b>              | <b>1,163</b>      | <b>1,529</b>      | <b>1,512</b>   | <b>2,615</b>  | <b>2,615</b>      | <b>0.00%</b>                |
| 194 |  | <b>Professional Development</b>                 |                   |                   |                |               |                   |                             |
| 195 |  | 021-450 · Dues                                  | 100               | 110               | 110            | 160           | 160               | 0.00%                       |
| 196 |  | <b>Total Professional Development</b>           | <b>100</b>        | <b>110</b>        | <b>110</b>     | <b>160</b>    | <b>160</b>        | <b>0.00%</b>                |
| 197 |  | <b>Total 021-000 · Conservation</b>             | <b>1,263</b>      | <b>1,639</b>      | <b>1,622</b>   | <b>2,775</b>  | <b>2,775</b>      | <b>0.00%</b>                |
| 198 |  | <b>022-000 · Town Clerk</b>                     |                   |                   |                |               |                   |                             |
| 199 |  | <b>Compensation</b>                             |                   |                   |                |               |                   |                             |
| 200 |  | 022-101 · Salary                                | 43,957            | 45,276            | 46,634         | 46,634        | 48,033            | 3.00%                       |
| 201 |  | 022-102 · Assistant                             | 21,996            | 21,743            | 17,329         | 22,396        | 16,194            | -27.69%                     |

Line #    NOTE

202      Town Clerk requested this line be left blank  
             noted: "subject to BoS"

203      Town Clerk requested this line be left blank  
             noted: "subject to BoS"

223      Department head requested a 10% raise for clerk, rec'd a \$2 per hr raise on 4/7/15  
             this is a combined position with Building Inspector clerk and I/W Clerk  
             40% of the position is P/Z clerk

**DENIED**

| 1   |  |  |                                     | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |         | FY<br>2016 - 2017 | % of<br>Increase            |
|-----|--|--|-------------------------------------|-------------------|-------------------|----------------|---------|-------------------|-----------------------------|
| 2   |  |  |                                     | Actual            | Actual            | Expected       | Budget  | Proposed          | over current<br>year budget |
| 202 |  |  | 022-996 · Health                    | 21,906            | 25,988            | 26,775         | 26,775  | 28,184            | 5.26%                       |
| 203 |  |  | 022-997 · Pension                   | 2,198             | 2,264             | 2,332          | 2,332   | 2,402             | 2.99%                       |
| 204 |  |  | 022-998 · Social Security           | 4,885             | 4,920             | 4,893          | 5,281   | 4,913             | -6.96%                      |
| 205 |  |  | Total Compensation                  | 94,942            | 100,191           | 97,963         | 103,418 | 99,726            | -3.57%                      |
| 206 |  |  | Department Operations               |                   |                   |                |         |                   |                             |
| 207 |  |  | 022-201 · Supplies                  | 257               | 0                 |                | 300     | 200               | -33.33%                     |
| 208 |  |  | 022-202 · Postage                   | 275               | 273               | 156            | 275     | 200               | -27.27%                     |
| 209 |  |  | 022-203 · Notices                   | 23                | 0                 | 25             | 100     | 100               | 0.00%                       |
| 210 |  |  | 022-204 · Mileage                   |                   | 0                 |                | 100     | 50                | -50.00%                     |
| 211 |  |  | 022-402 · Record Maintenance        | 13,359            | 13,865            | 15,950         | 16,490  | 12,500            | -24.20%                     |
| 212 |  |  | 022-408 · Vital Statistics          |                   |                   |                | 100     | 50                | -50.00%                     |
| 213 |  |  | 022-501 · Telephone                 | 656               | 463               | 474            | 550     | 400               | -27.27%                     |
| 214 |  |  | Total Department Operations         | 14,570            | 14,601            | 16,604         | 17,915  | 13,500            | -24.64%                     |
| 215 |  |  | Professional Development            |                   |                   |                |         |                   |                             |
| 216 |  |  | 022-450 · Dues                      |                   | 120               | 190            | 100     | 150               | 50.00%                      |
| 217 |  |  | 022-451 · Conferences               |                   | 100               | 375            | 250     | 400               | 60.00%                      |
| 218 |  |  | Total Professional Development      | 0                 | 220               | 565            | 350     | 550               | 57.14%                      |
| 219 |  |  | Total 022-000 · Town Clerk          | 109,512           | 115,011           | 115,133        | 121,683 | 113,776           | -6.50%                      |
| 220 |  |  | 024-000 · Planning and Zoning       |                   |                   |                |         |                   |                             |
| 221 |  |  | Compensation                        |                   |                   |                |         |                   |                             |
| 222 |  |  | 024-101 · Zoning Enforc. Officer    | 32,244            | 33,211            | 34,207         | 34,207  | 35,233            | 3.00%                       |
| 223 |  |  | 024-102 · Clerk                     | 6,095             | 3,775             | 6,207          | 6,610   | 6,810             | 3.03%                       |
| 225 |  |  | 024-996 · Health                    | 10,063            | 11,733            | 13,295         | 13,295  | 13,964            | 5.03%                       |
| 226 |  |  | 024-997 · Pension                   | 1,226             | 1,686             | 1,710          | 1,710   | 1,762             | 3.02%                       |
| 227 |  |  | 024-998 · Social Security           | 2,889             | 3,566             | 3,092          | 3,123   | 3,216             | 2.99%                       |
| 228 |  |  | Total Compensation                  | 52,517            | 53,971            | 58,511         | 58,945  | 60,985            | 3.46%                       |
| 229 |  |  | Department Operations               |                   |                   |                |         |                   |                             |
| 230 |  |  | 024-201 · Supplies                  | 219               | 293               | 211            | 400     | 400               | 0.00%                       |
| 231 |  |  | 024-202 · Postage                   | 775               | 604               | 552            | 700     | 700               | 0.00%                       |
| 232 |  |  | 024-203 · Notices                   | 2,039             | 3,095             | 2,584          | 2,000   | 1,500             | -25.00%                     |
| 233 |  |  | 024-204 · Mileage                   | 485               | 81                | 275            | 200     | 150               | -25.00%                     |
| 234 |  |  | 024-409 · Printing & Mapping        | 252               | 340               | 1,006          | 2,000   | 2,000             | 0.00%                       |
| 235 |  |  | 024-410 · Legal                     | 158               |                   |                |         |                   |                             |
| 236 |  |  | 024-411 · Engineering               |                   |                   |                | 1,000   | 1,000             | 0.00%                       |
| 237 |  |  | 024-412 · Planning                  |                   |                   |                | 2,750   | 2,750             | 0.00%                       |
| 238 |  |  | 024-501 · Telephone                 | 671               | 574               | 575            | 600     | 600               | 0.00%                       |
| 239 |  |  | Total Department Operations         | 4,599             | 4,986             | 5,203          | 9,650   | 9,100             | -5.70%                      |
| 240 |  |  | Professional Development            |                   |                   |                |         |                   |                             |
| 241 |  |  | 024-450 · Dues                      | 235               | 140               | 190            | 190     | 190               | 0.00%                       |
| 242 |  |  | 024-451 · Conferences               | 40                |                   | 60             | 100     | 75                | -25.00%                     |
| 243 |  |  | 024-452 · Training                  | 785               | 30                |                | 600     | 500               | -16.67%                     |
| 244 |  |  | Total Professional Development      | 1,060             | 170               | 250            | 890     | 765               | -14.04%                     |
| 245 |  |  | Total 024-000 · Planning and Zoning | 58,176            | 59,127            | 63,964         | 69,485  | 70,850            | 1.97%                       |
| 246 |  |  | 025-000 · Zoning Board of Appeals   |                   |                   |                |         |                   |                             |
| 247 |  |  | Compensation                        |                   |                   |                |         |                   |                             |
| 248 |  |  | 025-102 · Clerk                     | 590               | 0                 | 500            | 1,030   | 1,061             | 2.99%                       |
| 249 |  |  | 025-998 · Social Security           | 34                | 0                 | 38             | 79      | 81                |                             |
| 250 |  |  | Total Compensation                  | 624               | 0                 |                | 1,109   | 1,142             | 2.97%                       |
| 251 |  |  | Department Operations               |                   |                   |                |         |                   |                             |
| 252 |  |  | 025-201 · Supplies                  |                   | 8                 | 26             | 100     | 100               | 0.00%                       |
| 253 |  |  | 025-202 · Postage                   | 235               |                   | 70             | 250     | 250               | 0.00%                       |
| 254 |  |  | 025-203 · Notices                   | 1,051             | 638               | 418            | 1,000   | 1,000             | 0.00%                       |
| 255 |  |  | Total Department Operations         | 1,286             | 646               | 513            | 1,350   | 1,350             | 0.00%                       |

**Line #    NOTE**

265      Department head requested a 10% raise for clerk, rec'd a \$2 per hr raise on 4/7/15  
            this is a combined position with Building Inspector clerk and P/Z Clerk  
            10% of the position is I/W clerk

**DENIED**

285      Department head requested a 10% raise for clerk, rec'd a \$2 per hr raise on 4/7/15  
            this is a combined position with I/W clerk and P/Z Clerk  
            50% of the position is Building Inspection clerk

**DENIED**

304      The FY '15 budget for this line included funding for the EV Charging station  
            \$7,500 is level of funding requested in prior years for Town Hall Maintenance

| 1   |  |                                         | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |        | FY<br>2016 - 2017 | % of<br>Increase            |
|-----|--|-----------------------------------------|-------------------|-------------------|----------------|--------|-------------------|-----------------------------|
| 2   |  |                                         | Actual            | Actual            | Expected       | Budget | Proposed          | over current<br>year budget |
| 257 |  | Professional Development                |                   |                   |                |        |                   |                             |
| 258 |  | 025-450 · Dues                          | 90                | 90                | 100            | 100    | 110               | 10.00%                      |
| 259 |  | 025-451 · Conferences                   |                   |                   |                | 0      |                   | #DIV/0!                     |
| 260 |  | Total Professional Development          | 90                | 90                |                | 100    | 110               | 10.00%                      |
| 261 |  | Total 025-000 · Zoning Board Of Appeals | 2,000             | 736               | 513            | 2,559  | 2,602             | 1.68%                       |
| 262 |  | 026-000 · Inland/Wetlands               |                   |                   |                |        |                   |                             |
| 263 |  | Compensation                            |                   |                   |                |        |                   |                             |
| 264 |  | 026-101 · Enforce. Officer              | 16,621            | 17,120            | 17,634         | 17,634 | 18,163            | 3.00%                       |
| 265 |  | 026-102 · Clerk                         | 1,780             | 1,084             | 1,511          | 1,937  | 1,996             | 3.05%                       |
| 266 |  | 026-996 · Health                        | 6,358             | 7,557             | 6,548          | 6,548  | 6,878             | 5.04%                       |
| 267 |  | 026-997 · Pension                       | 604               | 830               | 882            | 882    | 908               |                             |
| 268 |  | 026-998 · Social Security               | 1,326             | 1,516             | 1,465          | 1,497  | 1,542             |                             |
| 269 |  | Total Compensation                      | 26,689            | 28,107            | 28,039         | 28,498 | 29,487            |                             |
| 270 |  | Department Operations                   |                   |                   |                |        |                   |                             |
| 271 |  | 026-201 · Supplies                      | 291               | 233               | 158            | 350    | 350               | 0.00%                       |
| 272 |  | 026-202 · Postage                       | 233               | 354               | 523            | 500    | 500               | 0.00%                       |
| 273 |  | 026-203 · Notices                       | 664               | 933               | 842            | 1,000  | 1,000             | 0.00%                       |
| 274 |  | 026-204 · Mileage                       | 23                | 0                 | 39             | 150    | 100               | -33.33%                     |
| 275 |  | 026-409 · Printing & Mapping            | 18                | 0                 |                | 150    | 100               | -33.33%                     |
| 276 |  | 026-501 · Telephone                     | 355               | 300               | 303            | 310    | 310               | 0.00%                       |
| 277 |  | Total Department Operations             | 1,584             | 1,818             | 1,865          | 2,460  | 2,360             | -4.07%                      |
| 278 |  | Professional Development                |                   |                   |                |        |                   |                             |
| 279 |  | 026-451 · Conferences                   |                   | 0                 | 105            | 150    | 100               | -33.33%                     |
| 280 |  | 026-452 · Training                      | 60                | 0                 | 60             | 150    | 150               | 0.00%                       |
| 281 |  | Total Professional Development          | 60                | 0                 | 165            | 300    | 250               | -16.67%                     |
| 282 |  | Total 026-000 · Inland / Wetlands       | 28,333            | 29,925            | 30,069         | 31,258 | 32,097            | 2.68%                       |
| 283 |  | 027-000 · BUILDING INSPECTOR            |                   |                   |                |        |                   |                             |
| 284 |  | Compensation                            |                   |                   |                |        |                   |                             |
| 285 |  | 027-102 · Secretary                     | 7,438             | 4,279             | 6,684          | 7,408  | 7,632             | 3.03%                       |
| 286 |  | 027-998 · Social Security               | 352               | 1,027             | 511            | 567    | 584               | 2.98%                       |
| 287 |  | Total Compensation                      | 7,790             | 5,306             | 7,195          | 7,975  | 8,216             | 3.02%                       |
| 288 |  | Department Operations                   |                   |                   |                |        |                   |                             |
| 289 |  | 027-201 · Supplies                      | 259               | 298               | 492            | 300    | 300               | 0.00%                       |
| 290 |  | 027-202 · Postage                       | 236               | 294               | 147            | 300    | 300               | 0.00%                       |
| 291 |  | 027-205 · State Education Fund          | 5,866             | 2,176             | 4,461          | 4,200  | 4,200             | 0.00%                       |
| 292 |  | 027-501 · Telephone                     | 597               | 479               | 483            | 500    | 500               | 0.00%                       |
| 293 |  | Total Department Operations             | 6,958             | 3,248             | 5,583          | 5,300  | 5,300             |                             |
| 294 |  | Professional Development                |                   |                   |                |        |                   |                             |
| 295 |  | 027-450 · Dues                          | 125               | 125               | 135            | 125    | 150               | 20.00%                      |
| 296 |  | Total Professional Development          | 125               | 125               | 135            | 125    | 150               | 20.00%                      |
| 297 |  | Total 027-000 · Building Inspector      | 14,873            | 8,679             | 12,913         | 13,400 | 13,666            | 1.99%                       |
| 298 |  | 030-000 · TOWN HALL                     |                   |                   |                |        |                   |                             |
| 299 |  | 030-201 · Supplies                      | 2,475             | 475               | 2,000          | 2,000  | 2,000             | 0.00%                       |
| 300 |  | 030-301 · Computer Services             | 15,060            | 17,584            | 23,000         | 23,000 | 16,000            | -30.43%                     |
| 301 |  | 030-502 · Electric                      | 10,114            | 9,019             | 9,017          | 10,000 | 10,000            | 0.00%                       |
| 302 |  | 030-503 · Heating Fuel                  | 7,256             | 6,593             | 4,254          | 5,000  | 6,000             | 20.00%                      |
| 303 |  | 030-504 · Water/Sewer                   | 1,058             | 997               | 879            | 1,100  | 1,100             | 0.00%                       |
| 304 |  | 030-505 · Maintenance                   | 4,834             | 3,653             | 14,045         | 16,042 | 7,500             | -53.25%                     |
| 305 |  | 030-506 · Building Supplies             | 1,278             | 2,569             | 1,950          | 1,000  | 1,500             | 50.00%                      |
| 306 |  | 030-507 · Repairs                       | 5,209             | 15,719            | 7,000          | 7,000  | 7,000             | 0.00%                       |
| 307 |  | 030-508 · Equipment                     | 9,866             | 7,402             | 7,100          | 7,100  | 9,500             | 33.80%                      |

Line #    NOTE

327      REQUESTED Increase of \$25,000      **DENIED**  
            BoS awarded a \$10,000 increase

339      removed the \$1,100 - was for port-a-potty  
            now to be replaced by public restrooms  
            line # 465

| 1   |  |                                          | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |           | FY<br>2016 - 2017 | % of<br>Increase            |
|-----|--|------------------------------------------|-------------------|-------------------|----------------|-----------|-------------------|-----------------------------|
| 2   |  |                                          | Actual            | Actual            | Expected       | Budget    | Proposed          | over current<br>year budget |
| 308 |  | 030-509 · Custodian                      | 5,616             | 9,325             | 12,000         | 12,000    | 12,000            | 0.00%                       |
| 309 |  | 030-512 · Pension Administration Expense | 1,000             | 1,000             | 750            | 1,000     | 1,000             | 0.00%                       |
| 310 |  | Total 030-000 · Town Hall                | 63,766            | 74,336            | 81,994         | 85,242    | 73,600            | -13.66%                     |
| 311 |  | 051-000 · ATTORNEY FEES                  |                   |                   |                |           |                   |                             |
| 312 |  | 051-410 · Legal                          | 8,825             | 10,396            | 3,536          | 7,500     | 7,500             | 0.00%                       |
| 313 |  | 051-413 · Litigation                     | 3,758             | 51,508            | 22,000         | 5,000     | 5,000             | 0.00%                       |
| 314 |  | 051-414 · Legal - P&Z                    | 4,050             | 3,240             | 1,700          | 2,000     | 1,500             | -25.00%                     |
| 315 |  | 051-415 · Legal - ZBA                    | 8,207             | 967               |                | 5,000     | 1,000             | -80.00%                     |
| 316 |  | 051-416 · Legal - IWC                    | 2,941             | 4,851             |                | 1,000     | 1,000             | 0.00%                       |
|     |  | Total 051-000 · Attorney Fees            | 27,781            | 70,962            | 27,236         | 20,500    | 16,000            | -21.95%                     |
| 317 |  |                                          |                   |                   |                |           |                   |                             |
| 318 |  | 060-000 · Grants                         |                   |                   |                |           |                   |                             |
| 319 |  | 060-801 · Kent Nursing Association       | 21,000            | 21,000            | 10,000         | 10,000    | 10,000            | 0.00%                       |
| 320 |  | 060-802 · Northwest Mental Health        | 326               | 325               | 323            | 323       | 320               | -0.93%                      |
| 321 |  | 060-804 · NW Conservation District, Inc  | 900               | 900               | 900            | 900       | 900               | 0.00%                       |
| 322 |  | 060-805 · NWC EMS                        |                   |                   |                | 250       | 0                 | -100.00%                    |
| 323 |  | 060-807 · Kent Childrens Center          | 14,000            | 15,000            | 15,000         | 15,000    | 15,000            | 0.00%                       |
| 324 |  | 060-808 · Susan B Anthony                | 1,000             | 1,000             | 1,000          | 1,000     | 1,000             | 0.00%                       |
| 325 |  | 060-809 · Womens Support Services        | 1,200             | 1,200             | 1,500          | 1,500     | 1,500             | 0.00%                       |
| 326 |  | 060-810 · Youth Service Bureau           | 16,749            | 6,749             | 6,749          | 6,749     | 6,749             | 0.00%                       |
| 327 |  | 060-811 · Kent Library Association       | 81,000            | 84,000            | 88,000         | 88,000    | 98,000            | 11.36%                      |
| 328 |  | 060-812 · Fire Protection                | 77,500            | 77,500            | 84,000         | 84,000    | 84,000            | 0.00%                       |
| 329 |  | 060-813 · Cemetery Association           | 33,665            | 33,665            | 33,665         | 33,665    | 35,000            | 3.97%                       |
| 330 |  | 060-814 · NWC Chore Service              | 1,500             | 2,500             | 5,000          | 5,000     | 5,000             | 0.00%                       |
| 331 |  | 060-817 · NWCT Regional Housing Coun     | 100               | 100               | 100            | 100       | 100               | 0.00%                       |
| 332 |  | 060-818 · Land Trust                     | 110,000           |                   |                | 0         | 0                 | #DIV/0!                     |
| 333 |  | 060-819 · Greenwoods                     | 750               | 1,000             | 1,000          | 1,000     | 1,500             | 50.00%                      |
| 334 |  | 060-820 · Literacy Volunteers            | 1,000             | 1,000             | 1,000          | 1,000     | 1,000             | 0.00%                       |
| 335 |  | 060-821 · KVHE/Templeton Farms           | 5,000             | 5,000             | 5,000          | 5,000     | 5,000             | 0.00%                       |
| 336 |  | Total 060-000 · Grants                   | 365,690           | 250,939           | 253,237        | 253,487   | 265,069           | 4.57%                       |
| 337 |  | 070-000 · Associations                   |                   |                   |                |           |                   |                             |
| 338 |  | 070-821 · NW Regional Planning Collabor  | 2,000             | 2,000             |                |           | 0                 | #DIV/0!                     |
| 339 |  | 070-822 · Chamber of Commerce            | 174               | 1,145             | 1,030          | 1,100     | 0                 | -100.00%                    |
| 340 |  | 070-851 · Rural Transit                  | 1,064             | 1,064             | 1,096          | 1,096     | 1,096             | 0.00%                       |
| 341 |  | 070-852 · Council of Govt's              | 4,367             | 2,361             | 2,351          | 2,351     | 2,351             | 0.00%                       |
| 342 |  | 070-853 · Hous River Comm                | 350               | 350               | 350            | 350       | 350               | 0.00%                       |
| 343 |  | 070-854 · CT Conf Mun                    | 2,074             | 2,074             | 2,074          | 2,100     | 2,100             | 0.00%                       |
| 344 |  | 070-855 · COST (Council of Small Towns)  | 725               | 725               | 725            | 725       | 725               | 0.00%                       |
| 345 |  | 070-856 · Lake Waramaug Inter. Com       | 1,339             | 1,339             | 1,594          | 1,594     | 1,594             | 0.00%                       |
| 346 |  | 070-857 · Lake Waramaug Auth             | 2,515             | 1,631             | 2,250          | 2,250     | 2,250             | 0.00%                       |
| 347 |  | 070-858 · Paramedic                      | 19,955            | 19,955            | 39,479         | 39,479    | 22,140            | -43.92%                     |
| 348 |  | 070-859 · LH-NW Elderly Nutrition Prgm   | 1,287             | 1,218             | 1,493          | 1,495     | 1,800             | 20.40%                      |
| 349 |  | 070-860 · Housatonic Valley Assoc        | 0                 | 250               | 250            | 250       | 250               | 0.00%                       |
| 350 |  | Total 070-000 · Associations             | 35,850            | 34,112            | 52,692         | 52,790    | 34,656            | -34.38%                     |
| 351 |  | 074-000 · HISTORIC DISTRICT COMMIS       | 274               | 75                | 558            | 1,500     | 500               | -66.67%                     |
| 352 |  | 075-000 · INSURANCE                      | 90,216            | 95,468            | 97,850         | 97,850    | 100,786           | 3.00%                       |
| 353 |  | 077-000 · RETIREE HEALTH BENEFITS        | 3,113             | 3,184             | 3,527          | 3,500     | 3,500             | 0.00%                       |
| 354 |  | 079-000 · CONTINGENCY                    |                   | 0                 |                | 10,000    | 10,000            | 0.00%                       |
| 355 |  | Total A · GENERAL GOVERNMENT             | 1,190,353         | 1,134,921         | 1,143,201      | 1,191,440 | 1,165,171         | -2.20%                      |
| 356 |  | B · PUBLIC SAFETY                        |                   |                   |                |           |                   |                             |
| 357 |  | 028-000 · Fire Marshal                   |                   |                   |                |           |                   |                             |

Line #    NOTE

|     |                                                      |                                        |
|-----|------------------------------------------------------|----------------------------------------|
| 393 | Salaries line includes one insurance opt-out stipend |                                        |
|     | Salary                                               | 60,192 (includes 25 hrs of regular OT) |
|     | Insurance Stipend                                    | <u>16,596</u>                          |
|     |                                                      | 76,788                                 |

396    Contractural increase (Union Contract)

| 1   |  |                                          | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |         | FY<br>2016 - 2017 | % of<br>Increase            |
|-----|--|------------------------------------------|-------------------|-------------------|----------------|---------|-------------------|-----------------------------|
| 2   |  |                                          | Actual            | Actual            | Expected       | Budget  | Proposed          | over current<br>year budget |
| 358 |  | Compensation                             |                   |                   |                |         |                   |                             |
| 359 |  | 028-101 · Fire Marshal                   | 20,975            | 21,971            | 20,000         | 22,376  | 23,047            | 3.00%                       |
| 360 |  | 028-102 · Clerical                       | 540               | 540               | 500            | 500     | 500               | 0.00%                       |
| 361 |  | 028-107 · Fire Inspections               | 1,556             | 1,004             | 1,000          | 1,500   | 1,500             | 0.00%                       |
| 362 |  | 028-109 · Deputy Fire Marshal            |                   |                   |                | 100     | 100               | 0.00%                       |
| 363 |  | 028-998 · Social Security                |                   |                   |                | 0       |                   |                             |
| 364 |  | Total Compensation                       | 23,071            | 23,515            | 21,500         | 24,476  | 25,147            | 2.74%                       |
| 365 |  | Department Operations                    |                   |                   |                |         |                   |                             |
| 366 |  | 028-201 · Supplies                       | 362               | 463               | 238            | 400     | 400               | 0.00%                       |
| 367 |  | 028-202 · Postage                        |                   |                   |                | 50      | 50                | 0.00%                       |
| 368 |  | 028-204 · Mileage                        | 2,715             | 2,722             | 2,500          | 2,500   | 2,700             | 8.00%                       |
| 369 |  | 028-501 · Telephone                      | 864               | 829               | 830            | 880     | 880               | 0.00%                       |
| 370 |  | Total Department Operations              | 3,941             | 4,013             | 3,568          | 3,830   | 4,030             | 5.22%                       |
| 371 |  | Professional Development                 |                   |                   |                |         |                   |                             |
| 372 |  | 028-452 · Training                       | 1,277             | 1,874             | 1,200          | 1,350   | 1,350             | 0.00%                       |
| 373 |  | Total Professional Development           | 1,277             | 1,874             | 1,200          | 1,350   | 1,350             | 0.00%                       |
| 374 |  | Total 028-000 Fire Marshal               | 28,289            | 29,403            | 26,268         | 29,656  | 30,527            | 2.94%                       |
| 375 |  | 054-000 · Police Protection              | 87,498            | 95,046            | 98,000         | 100,000 | 128,500           | 28.50%                      |
| 376 |  | 055-000 · LITCHFIELD CNTY DISPATCH       | 28,840            | 28,890            | 30,242         | 30,931  | 30,905            | -0.08%                      |
| 377 |  | 056-000 · CIVIL PREPAREDNESS             | 2,990             | 2,093             | 800            | 2,000   | 2,000             | 0.00%                       |
| 378 |  | Total B · PUBLIC SAFETY                  | 147,617           | 155,431           | 155,310        | 162,587 | 191,932           | 18.05%                      |
| 379 |  | C · PUBLIC WORKS                         |                   |                   |                |         |                   |                             |
| 380 |  | 031-000 · Town Garage Building           |                   |                   |                |         |                   |                             |
| 381 |  | 031-201 · Supplies                       | 58                | 15                | 50             | 200     | 200               | 0.00%                       |
| 382 |  | 031-202 · Postage                        | 17                |                   | 6              | 30      | 30                | 0.00%                       |
| 383 |  | 031-501 · Telephone                      | 1,002             | 977               | 687            | 800     | 800               | 0.00%                       |
| 384 |  | 031-502 · Electricity                    | 4,282             | 4,345             | 3,729          | 4,000   | 4,000             | 0.00%                       |
| 385 |  | 031-503 · Heating Fuel                   | 6,620             | 6,547             | 2,904          | 5,400   | 5,400             | 0.00%                       |
| 386 |  | 031-504 · Water                          | 682               | 583               | 502            | 500     | 500               | 0.00%                       |
| 387 |  | 031-505 · Maintenance                    | 5,303             | 3,563             | 3,500          | 3,700   | 3,700             | 0.00%                       |
| 388 |  | 031-506 · Building Supplies              | 572               | 394               | 312            | 500     | 500               | 0.00%                       |
| 389 |  | 031-507 · Repairs                        | 4,399             | 2,682             | 3,800          | 4,790   | 4,790             | 0.00%                       |
| 390 |  | Total 031-000 · Town Garage Building     | 22,935            | 19,106            | 15,490         | 19,920  | 19,920            | 0.00%                       |
| 391 |  | 040-000 · Highway Department             |                   |                   |                |         |                   |                             |
| 392 |  | Compensation                             |                   |                   |                |         |                   |                             |
| 393 |  | 040-101 · Salaries                       | 344,002           | 360,267           | 409,892        | 409,892 | 419,619           | 2.37%                       |
| 394 |  | 040-105 · Snow Removal Salaries          | 47,488            | 56,535            | 12,000         | 40,090  | 41,293            | 3.00%                       |
| 395 |  | 040-996 · Health                         | 102,350           | 101,200           | 96,687         | 96,687  | 102,230           | 5.73%                       |
| 396 |  | 040-997 · Pension                        | 23,303            | 25,398            | 26,768         | 26,768  | 28,662            | 7.08%                       |
| 397 |  | 040-998 · Social Security                | 29,375            | 31,949            | 32,275         | 34,443  | 35,208            | 2.22%                       |
| 398 |  | 040-999 · Unemployment                   |                   |                   |                | 0       | 0                 |                             |
| 399 |  | Total Compensation                       | 546,518           | 575,348           | 577,622        | 607,880 | 627,012           | 3.15%                       |
| 400 |  | Department Operations                    |                   |                   |                |         |                   |                             |
| 401 |  | 040-204 · Mileage                        |                   |                   |                |         |                   | #DIV/0!                     |
| 402 |  | 040-459 · Alcohol & Drug Test Program    | 400               | 400               | 400            | 500     | 500               | 0.00%                       |
| 403 |  | 040-601 · Equipment Repair & Maintenance | 65,375            | 62,588            | 47,000         | 50,000  | 50,000            | 0.00%                       |
| 404 |  | 040-604 · Equipment Fuel                 | 41,715            | 50,405            | 31,000         | 40,000  | 40,000            | 0.00%                       |
| 405 |  | 040-605 · Hired Equipment                | 12,465            | 9,845             | 12,000         | 15,000  | 15,000            | 0.00%                       |
| 406 |  | 040-607 · New Equipment                  | 3,252             | 11,131            | 4,000          | 4,000   | 4,000             | 0.00%                       |
| 407 |  | 040-609 · Snow Related Equipment         | 4,403             | 3,025             | 5,000          | 7,000   | 7,000             | 0.00%                       |
| 408 |  | 040-613 · Public Works                   | 8,835             | 7,050             | 7,000          | 7,000   | 7,000             | 0.00%                       |
| 409 |  | 040-614 · Uniforms                       | 2,545             | 3,500             | 3,600          | 4,000   | 4,000             | 0.00%                       |

Line #    NOTE

430      Based on current information available

438      was 27 hrs per week requested 3 add'l hrs. per week  
            2/9/2016 withdrew request

| 1   |  |                                    | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |           | FY<br>2016 - 2017 | % of<br>Increase<br>over current<br>year budget |
|-----|--|------------------------------------|-------------------|-------------------|----------------|-----------|-------------------|-------------------------------------------------|
| 2   |  |                                    | Actual            | Actual            | Expected       | Budget    | Proposed          |                                                 |
| 410 |  | 040-615 · Tools                    | 1,019             | 94                | 1,000          | 1,000     | 1,000             | 0.00%                                           |
| 411 |  | 040-620 · Sidewalks                |                   |                   |                |           |                   |                                                 |
| 412 |  | Total Department Operations        | 140,009           | 148,039           | 111,000        | 128,500   | 128,500           | 0.00%                                           |
| 413 |  | Professional Development           |                   |                   |                |           |                   |                                                 |
| 414 |  | 040-450 · Dues                     | 50                |                   | 50             | 100       | 100               | 0.00%                                           |
| 415 |  | 040-451 · Conferences              | 280               | 370               |                | 500       | 500               | 0.00%                                           |
| 416 |  | Total Professional Development     | 330               | 370               | 50             | 600       | 600               | 0.00%                                           |
| 417 |  | Roads                              |                   |                   |                |           |                   |                                                 |
| 418 |  | 040-602 · Road Supplies            | 4,458             | 9,632             | 4,000          | 4,000     | 4,000             | 0.00%                                           |
| 419 |  | 040-603 · Materials                | 22,822            | 24,474            | 20,000         | 20,000    | 20,000            | 0.00%                                           |
| 420 |  | 040-608 · Salt/Sand                | 139,236           | 183,851           | 105,000        | 140,000   | 140,000           | 0.00%                                           |
| 421 |  | 040-610 · Stone                    | 15,000            | 15,000            | 15,000         | 15,000    | 15,000            | 0.00%                                           |
| 422 |  | 040-611 · Oil                      | 50,000            | 50,000            | 50,000         | 50,000    | 50,000            | 0.00%                                           |
| 423 |  | 040-612 · Sweeping                 | 8,865             | 11,025            | 10,812         | 10,000    | 15,000            | 50.00%                                          |
| 424 |  | 040-616 · Drainage                 | 11,813            | 10,314            | 10,000         | 10,000    | 10,000            | 0.00%                                           |
| 425 |  | 040-617 · Bridges                  |                   |                   | 1,500          | 1,500     | 1,500             | 0.00%                                           |
| 426 |  | 040-618 · Unimproved Roads         | 4,975             | 12,412            | 15,000         | 15,000    | 15,000            | 0.00%                                           |
| 427 |  | 040-619 · Town Roads - Asphalt     | 145,000           | 52,890            | 148,183        | 145,000   | 145,000           | 0.00%                                           |
| 428 |  | Total Roads                        | 402,169           | 369,598           | 379,495        | 410,500   | 415,500           | 1.22%                                           |
| 429 |  | Total 040-000 · Highway Department | 1,089,026         | 1,093,355         | 1,068,167      | 1,147,480 | 1,171,612         | 2.10%                                           |
| 430 |  | 041-000 · Town Aid Road            | 280,797           | 281,309           | 281,659        | 281,659   | 282,751           | 0.39%                                           |
| 431 |  | 042-502 · Lighting - Town Utility  | 9,443             | 10,988            | 9,087          | 12,000    | 12,000            | 0.00%                                           |
| 432 |  | 042-504 · Water - Town Utility     | 39,504            | 33,025            | 34,000         | 34,105    | 34,210            | 0.31%                                           |
| 433 |  | 045-680 · Tree Work                | 10,620            | 18,000            | 18,000         | 18,000    | 20,000            | 11.11%                                          |
| 434 |  | Total C · PUBLIC WORKS             | 1,452,325         | 1,455,782         | 1,426,403      | 1,513,164 | 1,540,493         | 1.81%                                           |
| 435 |  | D · HEALTH AND WELFARE             |                   |                   |                |           |                   |                                                 |
| 436 |  | 029-000 · Social Services          |                   |                   |                |           |                   |                                                 |
| 437 |  | Compensation                       |                   |                   |                |           |                   |                                                 |
| 438 |  | 029-101 · Salary                   | 23,561            | 37,238            | 38,355         | 38,355    | 39,508            | 3.01%                                           |
| 439 |  | 029-998 · Social Security          | 1,802             | 2,849             | 2,934          | 2,934     | 3,022             | 3.01%                                           |
| 440 |  | Total Compensation                 | 25,363            | 40,087            | 41,289         | 41,289    | 42,530            | 3.01%                                           |
| 441 |  | Department Operations              |                   |                   |                |           |                   |                                                 |
| 442 |  | 029-201 · Supplies                 | 264               | 407               | 500            | 500       | 700               | 40.00%                                          |
| 443 |  | 029-202 · Postage                  | 138               | 637               | 1,000          | 1,100     | 1,600             | 45.45%                                          |
| 444 |  | 029-204 · Mileage                  | 307               | 343               | 300            | 300       | 700               | 133.33%                                         |
| 445 |  | 029-417 · Assistance               | 8,500             | 9,000             | 9,000          | 9,000     | 9,000             | 0.00%                                           |
| 446 |  | 029-501 · Telephone                | 672               | 459               | 443            | 500       | 500               | 0.00%                                           |
| 447 |  | 029-510 · Food Bank Coordination   |                   |                   |                |           |                   | #DIV/0!                                         |
| 448 |  | Total Department Operations        | 9,881             | 10,846            | 11,243         | 11,400    | 12,500            | 9.65%                                           |
| 449 |  | Professional Development           |                   |                   |                |           |                   |                                                 |
| 450 |  | 024-450 · Dues                     | 300               | 105               | 105            | 100       | 250               |                                                 |
| 451 |  | 024-451 · Conferences              |                   |                   |                | 100       | 150               |                                                 |
| 452 |  | 024-452 · Training                 |                   |                   |                |           |                   |                                                 |
| 453 |  | Total Professional Development     | 300               | 105               |                | 200       | 400               |                                                 |
| 454 |  | Total 029-000 · Social Services    | 35,544            | 51,038            | 52,532         | 52,889    | 55,430            | 4.81%                                           |
| 455 |  | 033-000 · Senior Center            |                   |                   |                |           |                   |                                                 |
| 456 |  | 033-502 · Electric / Phone         | 4,232             | 4,477             | 4,924          | 5,360     | 5,000             | -6.72%                                          |
| 457 |  | 033-503 · Fuel/Propane             | 4,300             | 5,686             | 4,496          | 3,500     | 5,000             | 42.86%                                          |
| 458 |  | 033-504 · Water/Sewer              | 164               | 230               | 200            | 200       | 200               | 0.00%                                           |
| 459 |  | 033-505 · Maintenance              | 1,888             | 1,895             | 2,178          | 2,000     | 2,000             | 0.00%                                           |
| 460 |  | 033-506 · Building Supplies        | 165               | 135               | 200            | 200       | 200               | 0.00%                                           |
| 461 |  | 033-507 · Repairs                  | 2,608             | 2,727             | 2,500          | 2,500     | 2,500             | 0.00%                                           |
| 462 |  | 033-509 · Custodian                | 1,388             | 1,388             | 1,374          | 1,400     | 1,400             | 0.00%                                           |

| Line # | NOTE                                                               |
|--------|--------------------------------------------------------------------|
| 465    | NEW line for Public Restrooms (to cover utilities and maintenance) |

|     |                                                                                             |
|-----|---------------------------------------------------------------------------------------------|
| 471 | P/R did not have a quorum at the January meeting, P/R Director asked me to leave this blank |
|-----|---------------------------------------------------------------------------------------------|

|     |                      |
|-----|----------------------|
| 475 | affected by line 470 |
|-----|----------------------|

| 1   |  |                                                  | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |                | FY<br>2016 - 2017 | % of<br>Increase            |
|-----|--|--------------------------------------------------|-------------------|-------------------|----------------|----------------|-------------------|-----------------------------|
| 2   |  |                                                  | Actual            | Actual            | Expected       | Budget         | Proposed          | over current<br>year budget |
| 463 |  | 033-510 · Rent                                   | 1,240             | 1,240             | 1,240          | 1,250          | 2,000             | 60.00%                      |
| 464 |  | <b>Total 033-000 · Senior Center</b>             | <b>15,985</b>     | <b>17,777</b>     | <b>17,111</b>  | <b>16,410</b>  | <b>18,300</b>     | <b>11.52%</b>               |
| 465 |  | 050-501 · Public Restrooms                       |                   |                   |                |                | 15,000            | #DIV/0!                     |
| 466 |  | 052-000 · Dir of Health/Hlt Dist.                | 18,563            | 19,250            | 19,391         | 19,391         | 19,410            | 0.10%                       |
| 467 |  | <b>Total D · HEALTH AND WELFARE</b>              | <b>70,092</b>     | <b>88,065</b>     | <b>89,034</b>  | <b>88,690</b>  | <b>108,140</b>    | <b>21.93%</b>               |
| 468 |  | <b>E · RECREATION</b>                            |                   |                   |                |                |                   |                             |
| 469 |  | 023-000 · Park and Recreation Department         |                   |                   |                |                |                   |                             |
| 470 |  | Compensation                                     |                   |                   |                |                |                   |                             |
| 471 |  | 023-101 · Salary Director                        | 43,573            | 44,880            | 46,226         | 46,226         | 47,613            | 3.00%                       |
| 472 |  | 023-102 · Hourly Employees                       | 36,946            | 38,687            | 43,077         | 43,077         | 43,712            | 1.47%                       |
| 474 |  | 023-996 · Health                                 | 24,430            | 29,753            | 30,080         | 30,808         | 25,386            |                             |
| 475 |  | 023-997 · Pension                                | 2,179             | 2,314             | 2,311          | 2,311          | 2,381             |                             |
| 476 |  | 023-998 · Social Security                        | 5,922             | 6,092             | 6,832          | 6,832          | 6,986             |                             |
| 477 |  | 023-999 · Unemployment                           |                   |                   |                |                |                   |                             |
| 478 |  | <b>Total Compensation</b>                        | <b>113,050</b>    | <b>121,726</b>    | <b>128,526</b> | <b>129,254</b> | <b>126,078</b>    | <b>-2.46%</b>               |
| 479 |  | Department Operations                            |                   |                   |                |                |                   |                             |
| 480 |  | 023-201 · Supplies                               | 441               | 374               | 375            | 400            | 400               | 0.00%                       |
| 481 |  | 023-202 · Postage                                | 322               | 343               | 340            | 343            | 343               | 0.00%                       |
| 482 |  | 023-203 · Notices                                |                   |                   |                | 0              | 0                 | #DIV/0!                     |
| 483 |  | 023-204 · Mileage                                | 523               | 385               | 700            | 700            | 700               | 0.00%                       |
| 484 |  | 023-419 · Park Maintenance                       | 10,307            | 15,684            | 12,000         | 12,000         | 12,000            | 0.00%                       |
| 485 |  | 023-422 · Fee Programs                           | 14,955            | 16,277            | 17,000         | 17,000         | 17,000            | 0.00%                       |
| 486 |  | 023-501 · Telephone                              | 1,083             | 1,068             | 646            | 940            | 940               | 0.00%                       |
| 487 |  | 023-502 · Electric                               | 763               | 839               | 1,277          | 800            | 800               | 0.00%                       |
| 488 |  | 023-504 · Water/Sewer                            | 897               | 1,216             | 553            | 1,350          | 1,350             | 0.00%                       |
| 489 |  | <b>Total Department Operations</b>               | <b>29,291</b>     | <b>36,184</b>     | <b>32,890</b>  | <b>33,533</b>  | <b>33,533</b>     | <b>0.00%</b>                |
| 490 |  | Professional Development                         |                   |                   |                |                |                   |                             |
| 491 |  | 023-450 · Dues                                   | 99                | 99                | 99             | 100            | 100               | 0.00%                       |
| 492 |  | 023-451 · Conferences                            | 410               | 514               | 500            | 500            | 550               | 10.00%                      |
| 493 |  | 023-452 · Training                               |                   |                   |                | 100            | 100               | 0.00%                       |
| 494 |  | <b>Total Professional Development</b>            | <b>509</b>        | <b>613</b>        | <b>599</b>     | <b>700</b>     | <b>750</b>        | <b>7.14%</b>                |
| 495 |  | <b>Total 023-000 · Park &amp; Rec Department</b> | <b>142,850</b>    | <b>158,523</b>    | <b>162,015</b> | <b>163,487</b> | <b>160,361</b>    | <b>-1.91%</b>               |
| 496 |  | 032-000 · Community House                        |                   |                   |                |                |                   |                             |
| 497 |  | 032-202 · Postage                                | 46                | 49                | 49             | 49             | 49                | 0.00%                       |
| 498 |  | 032-501 · Telephone                              | 696               | 669               | 671            | 700            | 700               | 0.00%                       |
| 499 |  | 032-502 · Electricity                            | 6,320             | 6,293             | 6,942          | 5,000          | 6,000             | 20.00%                      |
| 500 |  | 032-503 · Fuel/Propane                           | 6,941             | 3,959             | 4,000          | 5,000          | 5,000             | 0.00%                       |
| 501 |  | 032-504 · Water/Sewer                            | 1,033             | 1,290             | 655            | 1,200          | 1,200             | 0.00%                       |
| 502 |  | 032-505 · Maintenance                            | 2,292             | 1,738             | 2,789          | 2,300          | 2,300             | 0.00%                       |
| 503 |  | 032-506 · Building Supplies                      | 681               | 656               | 700            | 800            | 800               | 0.00%                       |
| 504 |  | 032-507 · Repairs                                | 2,804             | 2,415             | 3,700          | 3,200          | 3,200             | 0.00%                       |
| 505 |  | 032-509 · Custodian                              | 3,244             | 2,175             | 350            | 3,500          | 3,000             | -14.29%                     |
| 506 |  | <b>Total 032-000 · Community House</b>           | <b>24,057</b>     | <b>19,243</b>     | <b>19,855</b>  | <b>21,749</b>  | <b>22,249</b>     | <b>2.30%</b>                |
| 507 |  | 034-000 · Swift House                            |                   |                   |                |                |                   |                             |
| 508 |  | 034-502 · Electric                               | 1,007             | 1,362             | 1,000          | 1,000          | 1,000             | 0.00%                       |
| 509 |  | 034-503 · Heating Fuel                           | 3,194             | 3,061             | 1,748          | 2,200          | 3,000             | 36.36%                      |
| 510 |  | 034-504 · Water/Sewer                            | 353               | 159               | 113            | 400            | 250               | -37.50%                     |
| 511 |  | 034-505 · Maintenance                            | 1,008             | 328               | 474            | 1,225          | 1,000             | -18.37%                     |
| 512 |  | 034-506 · Building Supplies                      | 525               | 152               | 100            | 100            | 200               | 100.00%                     |
| 513 |  | 034-507 · Repairs                                | 89                | 495               | 1,200          | 1,000          | 1,000             | 0.00%                       |
| 514 |  | 034-509 · Custodian                              | 407               | 444               | 333            | 450            | 450               | 0.00%                       |
| 515 |  | <b>Total 034-000 · Swift House</b>               | <b>6,583</b>      | <b>6,001</b>      | <b>4,967</b>   | <b>6,375</b>   | <b>6,900</b>      | <b>8.24%</b>                |
| 516 |  | 046-000 · KCS Ballfield Maintenance              | 5,699             | 5,801             | 5,900          | 6,000          | 6,000             | 0.00%                       |

**Line #      NOTE**

516      based on LY

534      Added \$1,200 for Port-a-potty

536      notified that tipping fees for recyclables will increase from \$10 per ton to \$25 per ton

550      Last payment for KCS Renovation debt service will be 2/2/2021 (six years out)

552      Last payment for New Firehouse debt service will be 9/15/2018 (two years out)

553      Last payment for Maple Street Extensio debt service will be in 2054 (37 years out)

|           |                   |                                       |       |
|-----------|-------------------|---------------------------------------|-------|
| Insurance | Per Region One on | 2/19/2016                             |       |
|           |                   | Health Insurance premiums to increase | 5.90% |
|           |                   | Dental Insurance premiums to increase | 6.70% |

| 1   |                                      |  |  | FY<br>2013 - 2014 | FY<br>2014 - 2015 | FY 2015 - 2016 |            | FY<br>2016 - 2017 | % of<br>Increase<br>over current<br>year budget |
|-----|--------------------------------------|--|--|-------------------|-------------------|----------------|------------|-------------------|-------------------------------------------------|
| 2   |                                      |  |  | Actual            | Actual            | Expected       | Budget     | Proposed          |                                                 |
| 517 | Total E - RECREATION                 |  |  | 179,189           | 189,569           | 192,738        | 197,611    | 195,510           | -1.06%                                          |
| 518 | F - SANITATION                       |  |  |                   |                   |                |            |                   |                                                 |
| 519 | 043-000 - Transfer Station           |  |  |                   |                   |                |            |                   |                                                 |
| 520 | Compensation                         |  |  |                   |                   |                |            |                   |                                                 |
| 521 | 043-101 - Salary                     |  |  | 20,502            | 23,993            | 26,009         | 26,009     | 26,788            | 3.00%                                           |
| 522 | 043-998 - Social Security            |  |  | 1,552             | 1,831             | 1,990          | 1,990      | 2,049             | 2.98%                                           |
| 523 | Total Compensation                   |  |  | 22,054            | 25,823            | 27,999         | 27,999     | 28,837            |                                                 |
| 524 | Department Operations                |  |  |                   |                   |                |            |                   |                                                 |
| 525 | 043-201 - Supplies                   |  |  | 1,230             | 679               | 800            | 1,000      | 1,000             | 0.00%                                           |
| 526 | 043-202 - Postage                    |  |  | 225               | 509               | 500            | 500        | 500               | 0.00%                                           |
| 527 | 043-411 - Engineering                |  |  |                   |                   | 250            | 250        | 250               | 0.00%                                           |
| 528 | 043-501 - Telephone                  |  |  | 277               | 421               | 537            | 600        | 400               |                                                 |
| 529 | 043-502 - Electric                   |  |  | 1,408             | 1,987             | 1,600          | 1,600      | 1,600             | 0.00%                                           |
| 530 | 043-507 - Repairs                    |  |  | 4                 | 1,937             | 1,500          | 1,500      | 1,500             | 0.00%                                           |
| 531 | 043-660 - Solid Waste Removal        |  |  | 34,362            | 34,000            | 32,307         | 32,000     | 32,000            | 0.00%                                           |
| 532 | 043-661 - Bulky Waste Removal        |  |  | 6,283             | 8,390             | 9,278          | 10,000     | 10,000            | 0.00%                                           |
| 533 | 043-664 - Publicity                  |  |  |                   |                   |                | 0          |                   | #DIV/0!                                         |
| 534 | 043-665 - Container Rent & Tran      |  |  | 24,748            | 25,154            | 25,106         | 22,500     | 23,700            | 5.33%                                           |
| 535 | 043-666 - Testing                    |  |  | 1,035             | 233               | 1,000          | 1,200      | 1,200             | 0.00%                                           |
| 536 | 043-667 - Tipping Fees               |  |  | 2,612             | 2,720             | 3,000          | 7,000      | 10,000            | 42.86%                                          |
| 537 | 043-668 - Hazardous Materials        |  |  | 565               | 795               | 1,653          | 2,000      | 2,000             | 0.00%                                           |
| 538 | 043-669 - Permitting                 |  |  | 800               | 800               | 800            | 950        | 950               | 0.00%                                           |
| 539 | Total Department Operations          |  |  | 73,549            | 77,626            | 78,330         | 81,100     | 85,100            | 4.93%                                           |
| 540 | Total 043-000 - Transfer Station     |  |  | 95,603            | 103,449           | 106,329        | 109,099    | 113,937           | 4.43%                                           |
| 541 | 044-000 - Landfill Monitoring        |  |  | 0                 | 0                 | 1,558          | 1,500      | 2,000             | 33.33%                                          |
| 542 | Total F - SANITATION                 |  |  | 95,603            | 103,449           | 107,887        | 110,599    | 115,937           | 4.83%                                           |
| 544 | 300-000 - BOE Operating              |  |  | 912,404           | 848,742           | 4,405,623      | 4,435,107  | 4,525,093         |                                                 |
| 545 | 310-000 - BOE Payroll                |  |  | 3,222,233         | 3,528,788         |                |            |                   |                                                 |
| 546 | 320-000 - BOE Regional Budget        |  |  | 2,247,708         | 2,432,994         | 2,508,834      | 2,543,409  | 2,640,583         |                                                 |
| 547 | Total G - BOARD OF EDUCATION         |  |  | 6,382,345         | 6,810,524         | 6,914,457      | 6,978,516  | 7,165,676         | 2.68%                                           |
| 548 | H - Debt Service                     |  |  |                   |                   |                |            |                   |                                                 |
| 549 | 080-000 - Interest                   |  |  |                   |                   |                |            |                   |                                                 |
| 550 | 080-708 - KCS Renovation/Refunding   |  |  | 59,563            | 54,663            | 49,913         | 49,913     | 40,613            |                                                 |
| 552 | 080-710 - New Firehouse              |  |  | 21,875            | 18,125            | 8,125          | 14,375     | 10,469            |                                                 |
| 553 | 080-810 - Maple Street Ext           |  |  |                   |                   | 28,080         | 28,080     | 27,728            |                                                 |
| 554 | Total 080-000 - Interest             |  |  | 81,438            | 72,788            | 86,118         | 92,368     | 78,810            | -14.68%                                         |
| 555 | 081-000 - Principal                  |  |  |                   |                   |                |            |                   |                                                 |
| 556 | 081-708 - KCS Renovation             |  |  | 490,000           | 475,000           | 465,000        | 465,000    | 455,000           |                                                 |
| 558 | 081-710 - New Firehouse              |  |  | 125,000           | 125,000           | 125,000        | 125,000    | 125,000           |                                                 |
| 559 | 081-810 - Maple Street Ext           |  |  |                   |                   | 10,826         | 10,826     | 11,178            |                                                 |
| 560 | Total 081-000 - Principal            |  |  | 615,000           | 600,000           | 600,826        | 600,826    | 591,178           | -1.61%                                          |
| 561 | Total H - DEBT SERVICE               |  |  | 696,438           | 672,788           | 686,944        | 693,194    | 669,988           | -3.35%                                          |
| 564 | I - Transfer to Capital              |  |  | 744,900           | 796,200           | 726,200        | 726,200    | 712,200           | -1.93%                                          |
| 568 | J - Transfer to Dog Fund             |  |  | 7,500             | 7,500             | 7,500          | 7,500      | 7,500             | 0.00%                                           |
| 569 | K - Current Year Capital Projects    |  |  | 375,000           | 895,000           | 900,000        | 900,000    | 872,000           | -3.11%                                          |
| 570 | L - Appropriation Schaghticoke Legal |  |  | 24,097            | 37,360            | 30,000         | 30,000     | 0                 |                                                 |
| 571 | Total Expense                        |  |  | 11,365,459        | 12,346,589        | 12,379,673     | 12,599,591 | 12,744,547        | 1.15%                                           |
| 572 | Net Revenue and Expense              |  |  | -225,514          | -176,846          | -29,675        | 0          | 0                 |                                                 |

# **Kent Board of Education 2016-2017 Budget**

**Board Approved**

**March 3, 2016**

## **Kent Board of Education Members**

**Paul Cortese, Chairman**  
**Allan Priaulx, Vice Chairman**  
**C.C. Nielsen, Secretary**  
**Rob Ober**  
**Gonzalo Garcia-Pedroso**  
**Dana Slaughter**

**Patricia Chamberlain**  
**Superintendent of Schools**

**Florence Budge**  
**Principal**

### **CERTIFIED PERSONNEL**

- 1 ) 27 Teachers/ 26.5 Positions. Contracted salaries for classroom teachers and Title I teacher; cost reduced by Title 1 Grant.
- 2 ) Administration: Principal's salary. Reflects 3.5% wage increase.
- 3 ) Substitute teachers will be paid \$100 per day. Ed. Paras Substitutes will be paid \$85 per day. Extra substitutes needed because of local and Region One initiatives.
- 4 ) 6 Coaches, Asst. Principal, After School Foreign Language Teacher, Yearbook Advisor, Testing Coordinator, Jazz Band, Website Coordinator, AV Coordinator, Regional Band & Chorus, Director of Third & Fourth grade play, Graduation Coordinator.

### **PROFESSIONAL NON-CERTIFIED PERSONNEL**

- 6 ) Home/School Liaison at 3% increase.
- 7 ) Reflects 3% wage increase.

### **NON-CERTIFIED PERSONNEL**

- 8 ) Reflects 3% wage increase and additional staff for 504 student.
- 9 ) Cafeteria Supervisors and Athletic Referees.
- 10 ) Reflects 3% wage increase.
- 11 ) Reflects 3% wage increase and funds for substitute.
- 12 ) Office Staff at 3% increase and funds for substitutes.
- 13 ) Custodians at 3% increase.
- 14 ) Salary for crossing guard.

### **EMPLOYEE BENEFITS**

- 15 ) Decrease due to change in number of participants. Teachers will pay 16% towards health insurance; 19% towards dental insurance.
- 16 ) Group term life insurance for full-time staff.
- 17 ) Contributions for eligible staff.
- 18 ) For full time non-certified staff; 5% paid by the Board and 2.5% by the individual.
- 19 ) Tuition reimbursement as per contract.

|                                  |                                     | Column 1<br>2013-2014<br>ACTUAL | Column 2<br>2014-2015<br>ACTUAL | Column 3<br>2015-2016<br>BUDGET | Column 4<br>2015-2016<br>EST. ACTUAL | Column 5<br>2016-2017<br>BUDGET | Column 6<br>INCREASE/<br>(DECREASE) | Column 7<br>% |
|----------------------------------|-------------------------------------|---------------------------------|---------------------------------|---------------------------------|--------------------------------------|---------------------------------|-------------------------------------|---------------|
| CODE                             | ACCOUNT TITLE                       |                                 |                                 |                                 |                                      |                                 |                                     |               |
| 1) 111 1001                      | Teachers                            | \$1,853,954                     | \$1,995,049                     | \$1,923,760                     | \$1,933,387                          | \$1,942,563                     | \$18,803                            | 0.98%         |
| 2) 111 2410                      | Principal                           | \$110,521                       | \$112,292                       | \$119,529                       | \$118,789                            | \$123,715                       | \$4,186                             | 3.50%         |
| 3) 120 1102                      | Substitutes                         | \$22,168                        | \$40,122                        | \$38,000                        | \$40,000                             | \$40,000                        | \$2,000                             | 5.26%         |
| 4) 130 1001                      | Teachers, Extra Duty                | \$19,304                        | \$18,491                        | \$24,131                        | \$24,131                             | \$24,536                        | \$405                               | 1.68%         |
| 5) 130 1002                      | Professional Development Presenters | \$0                             | \$0                             | \$1,550                         | \$1,550                              | \$1,550                         | \$0                                 | 0.00%         |
| Total Certified Personnel        |                                     | \$2,005,947                     | \$2,135,954                     | \$2,106,970                     | \$2,117,867                          | \$2,132,364                     | \$26,394                            | 1.21%         |
| 6) 112 2113                      | Home/School Liaison                 | \$39,251                        | \$40,449                        | \$44,680                        | \$44,680                             | \$46,020                        | \$1,340                             | 3.00%         |
| 7) 112 2134                      | Nurse                               | \$41,744                        | \$42,386                        | \$43,295                        | \$43,295                             | \$44,593                        | \$1,298                             | 3.00%         |
| Total Professional Non-Certified |                                     | \$80,995                        | \$82,835                        | \$87,975                        | \$87,975                             | \$90,613                        | \$2,638                             | 3.00%         |
| 8) 112 2101                      | Education Paraprofessionals         | \$105,038                       | \$107,963                       | \$111,826                       | \$111,826                            | \$127,224                       | \$15,398                            | 13.77%        |
| 9) 112 2199                      | Cafeteria Duty/Athletic Officials   | \$5,493                         | \$4,924                         | \$6,932                         | \$6,932                              | \$7,140                         | \$208                               | 3.00%         |
| 10) 112 2225                     | Network Administrator               | \$58,546                        | \$60,302                        | \$62,103                        | \$62,103                             | \$63,986                        | \$1,863                             | 3.00%         |
| 11) 112 2312                     | Bookkeeper                          | \$24,420                        | \$25,152                        | \$26,421                        | \$26,421                             | \$27,213                        | \$792                               | 3.00%         |
| 12) 112 2410                     | Office Staff                        | \$83,461                        | \$84,743                        | \$91,080                        | \$91,080                             | \$83,812                        | \$2,732                             | 3.00%         |
| 13) 112 2620                     | Custodians                          | \$174,638                       | \$183,552                       | \$193,533                       | \$193,533                            | \$199,339                       | \$5,806                             | 3.00%         |
| 14) 112 2730                     | Crossing Guard                      | \$2,979                         | \$3,051                         | \$3,250                         | \$3,250                              | \$3,348                         | \$98                                | 3.02%         |
| Total Non-Certified Personnel    |                                     | \$454,574                       | \$469,697                       | \$495,145                       | \$495,145                            | \$522,042                       | \$26,897                            | 5.43%         |
| TOTAL SALARIES                   |                                     | \$2,541,517                     | \$2,688,486                     | \$2,690,090                     | \$2,700,987                          | \$2,745,019                     | \$54,929                            | 2.04%         |
| 15) 210 1001                     | Health/Dental Insurance             | \$568,587                       | \$681,124                       | \$730,000                       | \$685,410                            | \$698,026                       | (\$31,974)                          | -4.38%        |
| 16) 211 1001                     | Life Insurance                      | \$5,581                         | \$5,668                         | \$5,700                         | \$5,700                              | \$5,700                         | \$0                                 | 0.00%         |
| 17) 220 1001                     | Social Security/Medicare            | \$64,232                        | \$68,331                        | \$72,360                        | \$73,480                             | \$78,256                        | \$5,896                             | 8.15%         |
| 18) 230 2410                     | Pension Plan                        | \$24,138                        | \$27,356                        | \$28,436                        | \$28,436                             | \$29,367                        | \$931                               | 3.27%         |
| 19) 240 1001                     | Tuition Reimbursement               | \$1,407                         | \$0                             | \$1,500                         | \$1,500                              | \$1,500                         | \$0                                 | 0.00%         |

## **EMPLOYEE BENEFITS (cont.)**

- 20) Unemployment.
  - 21) Insurance for work related injury.
- ## **PURCHASED PROF. & TECHN. SERVICES**
- 22) Student recognition programs and cultural programs.
  - 23) Professional development requirements for non-certified personnel.
  - 24) RTI materials, local and Region One professional development in-services.
  - 25) Medical advisor fees.
  - 26) Legal services for contract negotiations.
  - 27) Documentation of all Kent children from birth to 18.
  - 28) Out-of-pocket expenses for physicals.

## **PURCHASED PROPERTY SERVICES**

- 29) Fees for water usage, sewer, and refuse.
- 30) Repair of musical instruments, audio visual and library equipment.
- 31) Repair of computers and printers.
- 32) Repair of office computers, fax machine and telephones.
- 33) Maintenance of building and grounds.
- 34) Building security.
- 35) Ongoing projects decided by the Standing Building Committee.
- 36) Contracts on furnace controls, water treatment, furnaces, elevator, thermostats, fire alarm, stove hood, gym floor, security systems, and technical support for computer network.
- 37) Lease and maintenance of copiers.

## **OTHER PURCHASED SERVICES**

- 38) Bus contract for transportation of elementary and high school students. Increase per contract.
- 39) Liability insurance for Board of Education.

|      |                                                    | Column 1<br>2013-2014<br>ACTUAL | Column 2<br>2014-2015<br>ACTUAL | Column 3<br>2015-2016<br>BUDGET | Column 4<br>2015-2016<br>EST. ACTUAL | Column 5<br>2016-2017<br>BUDGET | Column 6<br>INCREASE/<br>(DECREASE) | Column 7<br>%<br>+/- |
|------|----------------------------------------------------|---------------------------------|---------------------------------|---------------------------------|--------------------------------------|---------------------------------|-------------------------------------|----------------------|
| CODE | ACCOUNT TITLE                                      |                                 |                                 |                                 |                                      |                                 |                                     |                      |
| 20)  | 250 2310 Unemployment Compensation                 | \$234                           | \$217                           | \$200                           | \$200                                | \$200                           | \$0                                 | 0.00%                |
| 21)  | 260 1001 Worker's Compensation                     | \$21,603                        | \$23,409                        | \$22,510                        | \$22,510                             | \$23,300                        | \$790                               | 3.51%                |
|      | <b>TOTAL EMPLOYEE BENEFITS</b>                     | \$685,782                       | \$806,105                       | \$860,706                       | \$817,236                            | \$836,349                       | (\$24,357)                          | -2.83%               |
| 22)  | 321 1100 Assembly Programs                         | \$1,040                         | \$459                           | \$1,000                         | \$1,000                              | \$1,500                         | \$500                               | 50.00%               |
| 23)  | 322-2100 In Service/Non-Cert. Personnel            | \$3,593                         | \$3,587                         | \$4,000                         | \$4,000                              | \$4,000                         | \$0                                 | 0.00%                |
| 24)  | 322 2210 In Service & Testing Costs                | \$4,941                         | \$5,484                         | \$5,000                         | \$5,000                              | \$13,000                        | \$8,000                             | 160.00%              |
| 25)  | 330 2132 Physicians Services/Students              | \$600                           | \$0                             | \$600                           | \$600                                | \$600                           | \$0                                 | 0.00%                |
| 26)  | 330-2310 Legal & Investigative Services            | \$21,414                        | \$0                             | \$5,000                         | \$1,000                              | \$6,000                         | \$1,000                             | 20.00%               |
| 27)  | 330 2590 Enumeration                               | \$390                           | \$390                           | \$590                           | \$590                                | \$590                           | \$0                                 | 0.00%                |
| 28)  | 330 2835 Physicians Services/Employees             | \$0                             | \$0                             | \$10                            | \$10                                 | \$10                            | \$0                                 | 0.00%                |
|      | <b>TOTAL PURCHASED PROF. &amp; TECHN. SERVICES</b> | \$31,978                        | \$9,920                         | \$16,200                        | \$12,200                             | \$25,700                        | \$9,500                             | 58.64%               |
| 29)  | 411 2600 Water/Sewer/Trash                         | \$9,488                         | \$9,908                         | \$10,351                        | \$10,351                             | \$10,662                        | \$311                               | 3.00%                |
| 30)  | 430 1001 Inst. Equip. Repair                       | \$700                           | \$600                           | \$1,000                         | \$1,000                              | \$1,000                         | \$0                                 | 0.00%                |
| 31)  | 430 1002 Information Technology Equip. Repair      | \$3,471                         | \$1,712                         | \$3,500                         | \$3,500                              | \$3,300                         | (\$200)                             | -5.71%               |
| 32)  | 430 2410 Office Equip. Repair                      | \$0                             | \$0                             | \$250                           | \$250                                | \$250                           | \$0                                 | 0.00%                |
| 33)  | 430 2600 Building Maintenance & Repairs            | \$46,276                        | \$43,552                        | \$45,000                        | \$45,000                             | \$45,000                        | \$0                                 | 0.00%                |
| 34)  | 430 2605 Building Security                         | \$0                             | \$0                             | \$0                             | \$0                                  | \$0                             | \$0                                 | 0.00%                |
| 35)  | 430 2610 Scheduled Maint. & Bldg. Improvements     | \$22,342                        | \$19,637                        | \$19,000                        | \$21,000                             | \$19,000                        | \$0                                 | 0.00%                |
| 36)  | 430 2640 Service Contracts                         | \$30,298                        | \$26,874                        | \$33,000                        | \$33,000                             | \$33,000                        | \$0                                 | 0.00%                |
| 37)  | 442 1100 Lease of Instr./Office Equipment          | \$7,992                         | \$10,663                        | \$10,920                        | \$10,920                             | \$10,920                        | \$0                                 | 0.00%                |
|      | <b>TOTAL PURCHASED PROPERTY SERVICES</b>           | \$120,567                       | \$112,946                       | \$123,021                       | \$125,021                            | \$123,132                       | \$111                               | 0.09%                |
| 38)  | 510 2700 Pupil Transportation                      | \$241,249                       | \$256,500                       | \$268,750                       | \$268,750                            | \$275,200                       | \$6,450                             | 2.40%                |
| 39)  | 520 2310 Errors & Omissions/Liability Insurance    | \$12,027                        | \$12,110                        | \$12,765                        | \$12,655                             | \$13,098                        | \$333                               | 2.61%                |

#### OTHER PURCHASED SERVICES (cont.)

- 40 ) Insurance for property, flood and auto.
- 41 ) Mailing expenses.
- 42 ) Internet filtering and network security.
- 43 ) Monthly charges and repairs.
- 44 ) Advertising and legal notices required by law.
- 45 ) Summer school staff.
- 46 ) Mileage reimbursement for workshops/training.
- 47 ) Mileage reimbursement for workshops/training.
- 48 ) Field trip & Nature's Classroom admissions, buses to regional music rehearsals, athletic events and field trips.

#### SUPPLIES

- 49 ) Classroom supplies.
- 50 ) Network parts, supplies, computer parts and printer supplies.
- 51 ) Supplies are subject for state reimbursement (approx. 20%).
- 52 ) Health-related service and Wellness program needs.
- 53 ) Laminating supplies, projector bulbs, and batteries.
- 54 ) Folders, binders, stationary, envelopes, etc.
- 55 ) Diplomas, graduation awards, eighth grade awards.
- 56 ) All consumable materials to maintain the building.
- 57 ) Estimated cost of electricity.
- 58 ) Propane for the kitchen.
- 59 ) Estimated cost to heat the building.
- 60 ) We pay for fuel per contract.
- 61 ) Texts and books to support curriculum.

|      |                                              | Column 1<br>2013-2014<br>ACTUAL | Column 2<br>2014-2015<br>ACTUAL | Column 3<br>2015-2016<br>BUDGET | Column 4<br>2015-2016<br>EST. ACTUAL | Column 5<br>2016-2017<br>BUDGET | Column 6<br>INCREASE/<br>(DECREASE) | Column 7<br>%<br>+/- |
|------|----------------------------------------------|---------------------------------|---------------------------------|---------------------------------|--------------------------------------|---------------------------------|-------------------------------------|----------------------|
| CODE | ACCOUNT TITLE                                |                                 |                                 |                                 |                                      |                                 |                                     |                      |
| 40)  | 520 2620 Property/Flood/Auto Insurance       | \$36,130                        | \$37,543                        | \$38,670                        | \$39,015                             | \$40,380                        | \$1,710                             | 4.42%                |
| 41)  | 530 2410 Postage                             | \$1,124                         | \$1,228                         | \$1,275                         | \$1,275                              | \$1,275                         | \$0                                 | 0.00%                |
| 42)  | 531 2225 Internet Filtering/Network Security | \$9,953                         | \$9,066                         | \$5,500                         | \$5,500                              | \$6,050                         | \$550                               | 10.00%               |
| 43)  | 531 2410 Telephone/Fax/Cable                 | \$12,822                        | \$8,053                         | \$10,500                        | \$10,500                             | \$10,500                        | \$0                                 | 0.00%                |
| 44)  | 550 2540 Printing/Advertising                | \$0                             | \$0                             | \$500                           | \$500                                | \$500                           | \$0                                 | 0.00%                |
| 45)  | 561 6113 Summer School                       | \$7,226                         | \$8,558                         | \$8,500                         | \$8,204                              | \$8,500                         | \$0                                 | 0.00%                |
| 46)  | 580 1001 Staff Travel                        | \$417                           | \$579                           | \$1,000                         | \$1,000                              | \$1,000                         | \$0                                 | 0.00%                |
| 47)  | 580 2410 Principal's Workshop/Travel         | \$1,139                         | \$870                           | \$925                           | \$925                                | \$925                           | \$0                                 | 0.00%                |
| 48)  | 580 2790 School Trips & Athletics            | \$23,394                        | \$20,528                        | \$28,250                        | \$28,500                             | \$29,500                        | \$1,250                             | 4.42%                |
|      | <b>TOTAL OTHER PURCHASED SERVICES</b>        | <b>\$345,481</b>                | <b>\$355,036</b>                | <b>\$376,636</b>                | <b>\$376,824</b>                     | <b>\$386,928</b>                | <b>\$10,283</b>                     | <b>2.73%</b>         |
| 49)  | 610 1001 Teaching Supplies                   | \$40,773                        | \$35,485                        | \$37,000                        | \$37,000                             | \$37,000                        | \$0                                 | 0.00%                |
| 50)  | 610 1002 Information Technology Supplies     | \$11,110                        | \$9,342                         | \$9,000                         | \$9,000                              | \$9,000                         | \$0                                 | 0.00%                |
| 51)  | 610 1200 Pupil Services Supplies             | \$827                           | \$680                           | \$1,000                         | \$1,000                              | \$1,000                         | \$0                                 | 0.00%                |
| 52)  | 610 2134 Health Office Supplies              | \$2,337                         | \$2,989                         | \$3,200                         | \$3,200                              | \$3,200                         | \$0                                 | 0.00%                |
| 53)  | 610 2220 A.V. Materials                      | \$1,014                         | \$1,262                         | \$1,075                         | \$1,075                              | \$1,075                         | \$0                                 | 0.00%                |
| 54)  | 610 2410 Office Supplies                     | \$1,835                         | \$2,002                         | \$2,000                         | \$2,000                              | \$2,000                         | \$0                                 | 0.00%                |
| 55)  | 611 2490 Graduation Expenses                 | \$2,215                         | \$2,150                         | \$2,200                         | \$2,200                              | \$2,300                         | \$100                               | 4.55%                |
| 56)  | 613 2600 Custodial Supplies                  | \$12,457                        | \$13,532                        | \$12,500                        | \$12,500                             | \$12,500                        | \$0                                 | 0.00%                |
| 57)  | 622 2601 Electricity                         | \$53,830                        | \$55,735                        | \$62,405                        | \$62,405                             | \$63,965                        | \$1,560                             | 2.50%                |
| 58)  | 623 2620 Propane                             | \$2,760                         | \$2,118                         | \$3,200                         | \$3,200                              | \$3,200                         | \$0                                 | 0.00%                |
| 59)  | 624 2620 Heating Oil                         | \$73,915                        | \$78,785                        | \$57,270                        | \$57,270                             | \$55,825                        | (\$1,645)                           | -2.87%               |
| 60)  | 627 2740 Fuel for Buses                      | \$34,186                        | \$33,388                        | \$36,350                        | \$36,350                             | \$34,850                        | (\$1,500)                           | -4.13%               |
| 61)  | 641 1130 Texts                               | \$10,165                        | \$4,104                         | \$11,000                        | \$11,000                             | \$11,000                        | \$0                                 | 0.00%                |

## SUPPLIES (cont.)

- 62 ) Schoolwide computer software needs.
- 63 ) Resource materials and subscriptions for staff.
- 64 ) Library books, subscriptions, and current event magazines.
- 65 ) Follet, Destiny software, and Title Peek.

## PROPERTY

- 66 ) Computers, printers, etc.
- 67 ) Equipment used in instructional practices. Increase is for 2 interactive smart boards.
- 68 ) Building, grounds and service equipment.
- 69 ) Miscellaneous library equipment.

## DUES & FEES

- 70 ) AESOP, Alert Now, audit fees, workshops, and board expenses.

## TRANSFERS

- 71 ) Cafeteria expenses not covered by revenues.
- 72 ) Transfer to End-User Computing Fund ; Includes laptop program for seventh and eighth graders.

## CONTINGENCY

- 73 ) On advice of Board of Finance & Town Auditors, this line exists for unexpected expenses.

## REGIONAL EXPENDITURES

- 74 ) Expenditures for special education services.
- 75 ) Expenditures for the education of our high school students.
- 76 ) Expenditures for the services of the Superintendent, her staff, curriculum development, certification, school business and personnel.

|                                              |          |                                     | Column 1           | Column 2           | Column 3           | Column 4           | Column 5           | Column 6         | Column 7      |
|----------------------------------------------|----------|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|---------------|
|                                              | CODE     | ACCOUNT TITLE                       | 2013-2014          | 2014-2015          | 2015-2016          | 2015-2016          | 2016-2017          | INCREASE/        | %             |
|                                              |          |                                     | ACTUAL             | ACTUAL             | BUDGET             | EST. ACTUAL        | BUDGET             | (DECREASE)       | +/-           |
| 62)                                          | 641 1140 | Schoolwide Computer Software        | \$30,316           | \$25,098           | \$32,515           | \$32,515           | \$35,450           | \$2,935          | 9.03%         |
| 63)                                          | 642 2210 | Professional Books                  | \$223              | \$60               | \$1,200            | \$1,100            | \$1,100            | (\$100)          | -8.33%        |
| 64)                                          | 642 2222 | Library Books & Subscriptions       | \$9,838            | \$9,377            | \$10,000           | \$10,000           | \$10,000           | \$0              | 0.00%         |
| 65)                                          | 642 2223 | Automated Library Software System   | \$800              | \$800              | \$1,000            | \$1,000            | \$1,150            | \$150            | 15.00%        |
| <b>TOTAL SUPPLIES</b>                        |          |                                     | <b>\$288,611</b>   | <b>\$276,897</b>   | <b>\$282,915</b>   | <b>\$282,815</b>   | <b>\$284,415</b>   | <b>\$1,600</b>   | <b>0.53%</b>  |
| 66)                                          | 730 1130 | Information Technology Equipment    | \$35,626           | \$37,256           | \$29,200           | \$29,200           | \$29,200           | \$0              | 0.00%         |
| 67)                                          | 730 1150 | Misc. Instructional Equipment       | \$918              | \$31,494           | \$1,090            | \$1,090            | \$14,100           | \$13,010         | 1193.58%      |
| 68)                                          | 730 2210 | Service Equipment                   | \$30,004           | \$5,039            | \$5,000            | \$5,000            | \$5,000            | \$0              | 0.00%         |
| 69)                                          | 730 2222 | Library Equipment                   | \$500              | \$0                | \$500              | \$500              | \$500              | \$0              | 0.00%         |
| <b>TOTAL PROPERTY</b>                        |          |                                     | <b>\$67,048</b>    | <b>\$73,789</b>    | <b>\$35,790</b>    | <b>\$35,790</b>    | <b>\$48,800</b>    | <b>\$13,010</b>  | <b>36.35%</b> |
| 70)                                          | 810 2519 | Board Fees, Dues & Expenses         | \$8,655            | \$8,559            | \$9,750            | \$9,750            | \$9,750            | \$0              | 0.00%         |
| <b>Total Dues and Fees</b>                   |          |                                     | <b>\$8,655</b>     | <b>\$8,559</b>     | <b>\$9,750</b>     | <b>\$9,750</b>     | <b>\$9,750</b>     | <b>\$0</b>       | <b>0.00%</b>  |
| 71)                                          | 930 3100 | Cafeteria Subsidy                   | \$20,000           | \$20,795           | \$20,000           | \$20,000           | \$20,000           | \$0              | 0.00%         |
| 72)                                          | 930 5600 | Transfer to End-User Computing Fund | \$25,000           | \$25,000           | \$25,000           | \$25,000           | \$25,000           | \$0              | 0.00%         |
| <b>Total Transfers</b>                       |          |                                     | <b>\$45,000</b>    | <b>\$45,795</b>    | <b>\$45,000</b>    | <b>\$45,000</b>    | <b>\$45,000</b>    | <b>\$0</b>       | <b>0.00%</b>  |
| <b>TOTAL OTHER</b>                           |          |                                     | <b>\$53,665</b>    | <b>\$54,354</b>    | <b>\$54,750</b>    | <b>\$54,750</b>    | <b>\$54,750</b>    | <b>\$0</b>       | <b>0.00%</b>  |
| 73)                                          |          | Contingency                         | \$0                | \$0                | \$20,000           | \$0                | \$20,000           | \$0              | 0.00%         |
|                                              |          | Undesignated Budget Reduction       |                    |                    | -\$25,000          |                    |                    |                  |               |
| <b>TOTAL KENT CENTER SCHOOL EXPENDITURES</b> |          |                                     | <b>\$4,134,638</b> | <b>\$4,377,532</b> | <b>\$4,436,107</b> | <b>\$4,405,623</b> | <b>\$4,525,093</b> | <b>\$89,986</b>  | <b>2.03%</b>  |
| 74)                                          | 561 1200 | Pupil Services                      | \$830,057          | \$985,029          | \$1,018,670        | \$1,005,865        | \$1,000,928        | (\$17,742)       | -1.74%        |
| 75)                                          | 561 6110 | H.V.R.H.S. Tuition                  | \$1,245,979        | \$1,278,629        | \$1,353,333        | \$1,330,789        | \$1,466,902        | \$113,569        | 8.39%         |
| 76)                                          | 561 6112 | Administrative Services             | \$171,672          | \$169,336          | \$171,407          | \$172,180          | \$172,753          | \$1,346          | 0.79%         |
| <b>TOTAL REGIONAL EXPENDITURES</b>           |          |                                     | <b>\$2,247,708</b> | <b>\$2,432,994</b> | <b>\$2,543,410</b> | <b>\$2,508,834</b> | <b>\$2,640,583</b> | <b>\$97,173</b>  | <b>3.82%</b>  |
| <b>TOTAL BOARD OF EDUCATION EXPENDITURES</b> |          |                                     | <b>\$6,382,346</b> | <b>\$6,810,526</b> | <b>\$6,978,517</b> | <b>\$6,914,457</b> | <b>\$7,165,676</b> | <b>\$187,159</b> | <b>2.68%</b>  |