

Board of Selectmen  
Special Meeting

February 24, 2016  
10:00 A.M. Town Hall

RECEIVED FOR RECORD  
KENT TOWN CLERK

2016 FEB 25 P 3:56

BY *Darlene Brady*  
TOWN CLERK

Present: Bruce Adams, Jeff Parkin and Mike VanValkenburg.

Also present: Darlene Brady, Debbie Devaux, Lesly Ferris, Donna Hayes and Rick Osborne.

Mr. Adams called the meeting to order at 10:00 a.m.

Mr. Adams stated that the Board of Selectmen should be prepared to present the proposed 2016-2017 Operating Budget to the Board of Finance on March 15, 2016.

Mr. Adams reported that there is a need for additional discussion regarding the Emergency Shelter location and expenses. The Board of Selectmen agreed that no discussion would be made that would effect the 2016-2017 budget.

Mr. Adams reported that he gathered some estimates for the operation and maintenance of the public restrooms. There are variables based on when the building is operational, if the building were to be open year round and what hours the building would be opened. Mr. Adams stated that the Chamber of Commerce needs to provide a revenue figure to assist in the cost sharing. Mr. VanValkenburg made a motion to add the public restroom building as a new department to the proposed 2016-2017 operating budget with an amount of \$15,000 for operating expenses, with an anticipation of 50% revenue from the Chamber of Commerce. Mr. Parkin seconded the motion and the motion carried.

Mr. Adams made a motion to remove the \$1,100 from line number 339, Chamber of Commerce (070-822). Mr. VanValkenburg seconded the motion and the motion carried.

Mr. Adams made a motion to approve the proposed 2016-2017 Selectmen's Operating Budget as presented (dated 2/19/2016 3:45 PM) with these modifications:

- The addition of the Public Restroom Building with \$15,000
- The removal of the \$1,100 from line 339, Chamber of Commerce

Mr. Parkin seconded the motion and the motion carried.

Mr. Adams asked for discussion.

- Lesly Ferris presented a proposal for longevity stipends.
- Barbara Herbst submitted a written petition for the remainder of the salary increase that she petitioned for last year.
- It was asked when salary increase requests should be submitted for consideration.
- Darlene Brady wanted to clarify that the "bitterness" last year was the result of how the Board of Selectmen handled the process of reviewing salary requests.

The Board of Selectmen agreed that there needs to be a process by which salary increase requests are submitted and evaluated. It was agreed upon that this budget

season does not allow enough time to implement such a process. Mr. Adams suggested discussing the process with other towns in the COG.

It was confirmed that only the Board of Selectmen is responsible for all salary, compensation, hourly rates, stipends, as a board and no department head has the authority to use other funds within the department budget to adjust salaries.

Mr. Adams confirmed there was no further discussion and called for a vote. The motion carried unanimously.

Mr. VanValkenburg made a motion to adjourn the meeting at 11:01 a.m. Mr. Parkin seconded the motion and the motion carried.

  
Joyce Kearns  
Administrative Assistant

*These are draft minutes and the Board of Selectmen at the subsequent meeting may make corrections. Please refer to subsequent meeting minutes for possible corrections and approval of these minutes.*

To: Board of Selectmen

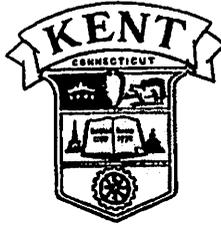
From: Lesly Ferris *Lesly*

Date: Feb. 22, 2016

The Town of Salisbury gives its non-elected employees an annual longevity stipend on the anniversary of their date of hire, based on their number of years of employment with the Town as follows:

- 0-5 years: 0%
- 5-10 years: 40% of one week's salary
- 10-15 years: 50% of one week's salary
- 15-20 years: 60% of one week's salary
- 20-25 years: one week's salary
- 25-30 years: two week's salary
- 30 years+: three week's salary

The Board of Selectmen may want to consider implementing a longevity stipend as a means to recognize and acknowledge the value of Town of Kent employees.



## TOWN OF KENT

To: The Board of Selectmen  
From: Town Treasurer, Barbara E. Herbst  
Re: Wage Adjustment  
Date: 2/24/2016

It is my understanding that at the Special meeting of the Board of Selectmen held on February 17<sup>th</sup> 2016, my request for the remainder of the increase that I petitioned for last year was not even considered.

My request was and still is substantiated by;

- Industry standards for my job classification and responsibilities.
- Level of expertise and experience.
- Job performance as evidenced by audit results.

I urge the Board of Selectmen to consider my petition.

Respectfully,

A handwritten signature in cursive script that reads "Barbara E. Herbst".

**Line # NOTE**

- 49 Admin Assistant line includes insurance opt-out stipend
 

|                   |        |
|-------------------|--------|
| Salary            | 38,296 |
| Insurance Stipend | 14,059 |
|                   | 52,355 |
  
- 51 reflects change in insurance coverage
- 88 ROV mandatory training continues
- 89 ROV mandatory training continues
- 98 - 100 carried current year figures over
- 103 proposal opening 2/12/16 resulted in a recommendation to BoF
- 111 requested a \$2,500 adjustment **DENIED**  
 requested a \$5,000 increase LY was only awarded 1/2
- 128 Assessor requested that label for line be changed to Assistant Assessor #1  
 also requested consideration of a \$1 per hr. raise in addition to the 3%  
 based on experience level (is presented with said \$1 per hr. NOT included) **DENIED**
- 129 Assessor requested that label for line be changed to Assistant Assessor #2
- 140 estimated per Assessor, could increase due to DMV issues  
 QDS=4,775 , V=3,710, Static=150, V-Web=1,550, Q=1,500
- 173-186 Based on historical information, figures from current year were carried over to proposed  
 as they seem more than substantial based on prior years.
- 200 Town Clerk requested this line be left blank  
 noted: "subject to BoS"
- 202 Town Clerk requested this line be left blank  
 noted: "subject to BoS"
- 203 Town Clerk requested this line be left blank  
 noted: "subject to BoS"
- 223 Department head requested a 10% raise for clerk, rec'd a \$2 per hr raise on 4/7/15  
 this is a combined position with Building Inspector clerk and I/W Clerk  
 40% of the position is P/Z clerk **DENIED**
- 265 Department head requested a 10% raise for clerk, rec'd a \$2 per hr raise on 4/7/15  
 this is a combined position with Building Inspector clerk and P/Z Clerk  
 10% of the position is I/W clerk **DENIED**
- 285 Department head requested a 10% raise for clerk, rec'd a \$2 per hr raise on 4/7/15  
 this is a combined position with I/W clerk and P/Z Clerk  
 50% of the position is Building Inspection clerk **DENIED**
- 304 The FY '15 budget for this line includes funding for the EV Charging station  
 \$7,500 is level of funding requested in prior years for Town Hall Maintenance
- 327 REQUESTED Increase of \$25,000 **DENIED**  
 BoS awarded a \$10,000 increase
- 393 Salaries line includes one insurance opt-out stipend
 

|                   |  |
|-------------------|--|
| Salary            | 60,192 (includes 25 hrs of regular OT) |
| Insurance Stipend | 16,596                                 |
|                   | 76,788                                 |
- 396 Contractual increase (Union Contract)
- 430 Based on current information available
- 438 was 27 hrs per week requested 3 add'l hrs. per week  
 2/9/2016 withdrew request

**Line # NOTE**

- 470 P/R did not have a quorum at the January meeting, P/R Director requested this to be blank
- 474 affected by line 470
- 515 based on LY
- 533 Added \$1,200 for Port-a-potty
- 535 notified that tipping fees for recyclables will increase from \$10 per ton to \$25 per ton
- 549 Last payment for KCS Renovation debt service will be 2/2/1921 (six years out)
- 551 Last payment for New Firehouse debt service will be 9/15/2018 (two years out)
- 553 Last payment for Maple Street Extension debt service will be in 2054 (37 years out)

Insurance Per Region One on 2/19/2016

|                                       |       |
|---------------------------------------|-------|
| Health Insurance premiums to increase | 5.90% |
| Dental Insurance premiums to increase | 6.70% |

# TOWN OF KENT Summary of Proposed Budget

3% Wage Increase

Fiscal Year 2016 - 2017

|                                     | Actuals           | Actuals           | Anticipated        | Proposed                     | % of increase    |               |
|-------------------------------------|-------------------|-------------------|--------------------|------------------------------|------------------|---------------|
|                                     | Jul '13<br>Jun 14 | Jul '14<br>Jun 15 | Jul '15<br>Jun '16 | Budget<br>Jul '16<br>Jun '17 |                  |               |
| <b>A · General Government</b>       | 1,190,353         | 1,134,921         | 856,968            | 1,191,440                    | 1,166,271        | -2.1%         |
| <b>B · Public Safety</b>            | 147,617           | 155,431           | 46,945             | 162,587                      | 191,932          | 18.0%         |
| <b>C · Public Works</b>             | 1,452,325         | 1,455,782         | 898,865            | 1,513,164                    | 1,540,493        | 1.8%          |
| <b>D · Health and Welfare</b>       | 70,092            | 88,065            | 62,251             | 88,690                       | 93,140           | 5.0%          |
| <b>E · Recreation</b>               | 179,189           | 189,569           | 112,999            | 197,611                      | 195,510          | -1.1%         |
| <b>F · Sanitation</b>               | 95,603            | 103,449           | 64,106             | 110,599                      | 115,937          | 4.8%          |
| <b>Total Bos Budget</b>             | <b>3,135,179</b>  | <b>3,127,218</b>  | <b>2,042,134</b>   | <b>3,264,091</b>             | <b>3,303,284</b> | <b>1.2%</b>   |
| <b>G · Board of Education</b>       | 6,382,345         | 6,810,524         | 4,107,119          | 6,978,516                    | 0                | -100.0%       |
| <b>H · Debt Service</b>             | 696,438           | 672,788           | 686,944            | 693,194                      | 669,988          | -3.3%         |
| <b>I · Transfer to Capital</b>      | 744,900           | 796,200           | 726,200            | 726,200                      | 712,200          | -1.9%         |
| <b>J · Transfer to Dog Fund</b>     | 7,500             | 7,500             | 7,500              | 7,500                        | 7,500            | 0.0%          |
| <b>L · Appr Schaghticoke</b>        |                   |                   | 30,000             | 30,000                       | 0                |               |
| <b>Total Tax Budget</b>             | <b>10,966,362</b> | <b>11,414,229</b> | <b>7,599,896</b>   | <b>11,699,501</b>            | <b>4,692,971</b> | <b>-59.9%</b> |
| <b>K · Current Year Capital Pro</b> | 375,000           | 895,000           | 900,000            | 900,000                      | 872,000          | -3.1%         |
| <b>All Totals</b>                   | <b>11,341,362</b> | <b>12,309,229</b> | <b>8,499,896</b>   | <b>12,599,501</b>            | <b>5,564,971</b> | <b>-55.8%</b> |

**Difference between FY 15-16 budget and FY 16-17**

-\$7,034,530

**"A" consists of:**

- Board of Selectmen
- Probate
- Elections
- Board of Finance
- Treasurer
- Tax Assessor
- Tax Collector
- Board of Assessment Appeals
- Conservation
- Town Clerk
- Planning and Zoning
- ZBA
- Inland Wetlands
- Building Inspector
- Town Hall
- Attorney Fees
- Grants
- Associations
- Insurance
- Retiree Health
- Contingency

**"B" consists of:**

- Fire Marshal
- Resident Trooper
- Litchfield County Dispatch

**"C" consists of**

- Town Garage Building
- Highway Department
- Roads

**"D" consists of**

- Social Services
- Nutrition Site
- Dir of Health/Hlt Dist

**"E" consists of**

- Park and Recreation
- Community House
- Swift House
- KCS Ballfield Maintenance

| 1  | 2 | 3 | 4 | FY   | FY             | FY 2015 - 2016        |                | FY             | % of Increase<br>over current<br>year budget |               |
|----|---|---|---|--|----------------|-----------------------|----------------|----------------|--|---------------|
|    |   |   |   | 2013 - 2014                                | 2014 - 2015    | YTD through<br>2/2/16 | Budget         | 2016 - 2017    |  | Proposed      |
| 45 |   |   |   | <b>A - General Government</b>              |                |                       |                |                |  |               |
| 46 |   |   |   | <b>010-000 - Board of Selectmen</b>        |                |                       |                |                |  |               |
| 47 |   |   |   | <b>Compensation</b>                        |                |                       |                |                |  |               |
| 48 |   |   |   | 010-101 - Salary - 3 Selectmen             | 71,151         | 73,286                | 46,930         | 75,485         | 77,750                                       | 3.00%         |
| 49 |   |   |   | 010-102 - Administrative Assistant         | 35,047         | 49,059                | 36,235         | 50,536         | 52,356                                       | 3.60%         |
| 50 |   |   |   | 010-103 - Additional Clerical              |                |                       |                | 0              |  |               |
| 51 |   |   |   | 010-996 - Health                           | 41,642         | 24,626                | 14,139         | 20,568         | 16,542                                       | -19.57%       |
| 52 |   |   |   | 010-997 - Pension                          | 1,781          | 1,810                 | 965            | 1,859          | 1,915  | 3.00%         |
| 53 |   |   |   | 010-998 - Social Security                  | 8,006          | 9,353                 | 6,141          | 9,656          | 9,915  | 2.68%         |
| 54 |   |   |   | <b>Total Compensation</b>                  | <b>157,627</b> | <b>158,134</b>        | <b>104,411</b> | <b>158,104</b> | <b>158,477</b>                               | <b>0.24%</b>  |
| 55 |   |   |   | <b>Department Operations</b>               |                |                       |                |                |  |               |
| 56 |   |   |   | 010-201 - Supplies                         | 775            | 1,231                 | 453            | 600            | 600  | 0.00%         |
| 57 |   |   |   | 010-202 - Postage                          | 356            | 318                   | 294            | 315            | 315  | 0.00%         |
| 58 |   |   |   | 010-203 - Notices                          | 1,067          | 1,690                 | 316            | 1,000          | 1,000  | 0.00%         |
| 59 |   |   |   | 010-204 - Mileage                          | 1,364          | 1,068                 | 482            | 1,000          | 1,000  | 0.00%         |
| 60 |   |   |   | 010-301 - Computer Services                |                |                       |                | 0              |  |               |
| 61 |   |   |   | 010-401 - Discretionary Expenditures       | 960            | 19                    |                | 500            | 500  | 0.00%         |
| 62 |   |   |   | 010-405 - Newsletter                       | 651            | 420                   |                | 360            | 336  | -6.67%        |
| 63 |   |   |   | 010-501 - Telephone                        | 1,847          | 1,572                 | 873            | 1,800          | 1,800  | 0.00%         |
| 64 |   |   |   | <b>Total Department Operations</b>         | <b>7,020</b>   | <b>6,317</b>          | <b>2,417</b>   | <b>5,575</b>   | <b>5,551</b>                                 | <b>-0.43%</b> |
| 65 |   |   |   | <b>Professional Development</b>            |                |                       |                |                |  |               |
| 66 |   |   |   | 010-451 - Conferences                      | 441            | 150                   | 130            | 200            | 200  | 0.00%         |
| 67 |   |   |   | <b>Total Professional Development</b>      | <b>441</b>     | <b>150</b>            | <b>130</b>     | <b>200</b>     | <b>200</b>                                   | <b>0.00%</b>  |
| 68 |   |   |   | <b>Total 010-000 - Board of Selectmen</b>  | <b>165,088</b> | <b>164,601</b>        | <b>106,958</b> | <b>163,879</b> | <b>164,228</b>                               | <b>0.21%</b>  |
| 69 |   |   |   |  |                |                       |                |                |  |               |
| 70 |   |   |   | 012-511 - Litchfield Probate Court         | 4,841          | 4,905                 | 4,531          | 4,531          | 4,545  | 0.31%         |
| 72 |   |   |   | <b>013-000 - Registrar of Voters</b>       |                |                       |                |                |  |               |
| 73 |   |   |   | <b>Compensation</b>                        |                |                       |                |                |  |               |
| 74 |   |   |   | 013-101 - Registrars & Deputies            | 9,737          | 11,130                | 6,676          | 13,950         | 14,372                                       | 3.02%         |
| 75 |   |   |   | 013-102 - Workers                          | 1,353          | 1,364                 | 967            | 3,515          | 3,621  | 3.02%         |
| 76 |   |   |   | 013-998 - Social Security                  | 745            | 828                   | 461            | 1,336          | 1,376  | 3.03%         |
| 77 |   |   |   | <b>Total Compensation</b>                  | <b>11,835</b>  | <b>13,322</b>         | <b>8,104</b>   | <b>18,801</b>  | <b>19,369</b>                                | <b>3.02%</b>  |
| 78 |   |   |   | <b>Department Operations</b>               |                |                       |                |                |  |               |
| 79 |   |   |   | 013-201 - Supplies                         | 2,534          | 3,305                 | 2,045          | 4,000          | 4,000  | 0.00%         |
| 80 |   |   |   | 013-202 - Postage                          | 434            | 644                   | 70             | 400            | 400  | 0.00%         |
| 81 |   |   |   | 013-203 - Notices                          |                | 65                    |                | 65             | 65   | 0.00%         |
| 82 |   |   |   | 013-204 - Mileage                          | 342            | 510                   | 262            | 300            | 350  | 16.67%        |
| 83 |   |   |   | 013-404 - Election Refreshments            | 56             | 44                    | 45             | 50             | 100  | 100.00%       |
| 84 |   |   |   | 013-501 - Telephone                        | 485            | 533                   | 322            | 850            | 850  | 0.00%         |
| 85 |   |   |   | <b>Total Department Operations</b>         | <b>3,851</b>   | <b>5,102</b>          | <b>2,744</b>   | <b>5,665</b>   | <b>5,765</b>                                 | <b>1.77%</b>  |
| 86 |   |   |   | <b>Professional Development</b>            |                |                       |                |                |  |               |
| 87 |   |   |   | 013-450 - Dues                             | 110            | 110                   | 130            | 120            | 130  | 8.33%         |
| 88 |   |   |   | 013-451 - Conferences                      | 530            | 1,901                 | 740            | 960            | 1,300  | 35.42%        |
| 89 |   |   |   | 013-452 - Training                         | 30             | 195                   | 751            | 150            | 1,000  | 566.67%       |
| 90 |   |   |   | <b>Total Professional Development</b>      | <b>670</b>     | <b>2,206</b>          | <b>1,621</b>   | <b>1,230</b>   | <b>2,430</b>                                 | <b>97.56%</b> |
| 91 |   |   |   | <b>Total 013-000 - Registrar of Voters</b> | <b>16,556</b>  | <b>20,630</b>         | <b>12,470</b>  | <b>25,696</b>  | <b>27,564</b>                                | <b>7.27%</b>  |
| 92 |   |   |   | <b>014-000 - Board of Finance</b>          |                |                       |                |                |  |               |
| 93 |   |   |   | <b>Compensation</b>                        |                |                       |                |                |  |               |
| 94 |   |   |   | 014-102 - Clerk                            | 1,069          | 1,602                 | 619            | 2,175          | 2,224  | 2.27%         |
| 95 |   |   |   | 014-998 - Social Security                  | 82             | 71                    | 33             | 166            | 170  | 2.51%         |
| 96 |   |   |   | <b>Total Compensation</b>                  | <b>1,151</b>   | <b>1,673</b>          | <b>652</b>     | <b>2,341</b>   | <b>2,395</b>                                 | <b>2.29%</b>  |
| 97 |   |   |   | <b>Department Operations</b>               |                |                       |                |                |  |               |

## Proposed Budget Worksheet

Fiscal Year 2015 - 2017

| 1   |   | FY            | FY            | FY 2015 - 2016     |               | FY            | % of Increase over current year budget |
|-----|---|---------------|---------------|--------------------|---------------|---------------|--|
|     |   | 2013 - 2014   | 2014 - 2015   | YTD through 2/2/16 | Budget        | 2016 - 2017   |  |
| 2   |   | Actual        | Actual        |                    |               | Proposed      |  |
| 98  | 014-201 · Supplies                      |               | 44            | 75                 | 50            | 50            | 0.00%                                  |
| 99  | 014-202 · Postage                       |               |               |                    | 15            | 15            | 0.00%                                  |
| 100 | 014-203 · Notices                       | 90            | 109           |                    | 100           | 100           | 0.00%                                  |
| 101 | 014-204 · Mileage                       | 71            |               |                    |               |               |  |
| 102 | 014-405 · Town Report                   | 500           | 500           | 525                |               | 525           | #DIV/0!                                |
| 103 | 050-000 · Auditors                      | 23,074        | 23,768        | 26,390             | 28,000        | 22,000        | -21.43%                                |
| 104 | <b>Total Department Operations</b>      | <b>23,735</b> | <b>24,421</b> | <b>26,990</b>      | <b>28,165</b> | <b>22,690</b> | <b>-19.44%</b>                         |
| 105 | <b>Professional Development</b>         |               |               |                    |               |               |  |
| 106 | 014-451 · Conferences                   | 0             |               |                    | 0             |               |  |
| 107 | <b>Total Professional Development</b>   | <b>0</b>      |               |                    | <b>0</b>      | <b>0</b>      |  |
| 108 | <b>Total 014-000 · Board of Finance</b> | <b>24,886</b> | <b>26,094</b> | <b>27,642</b>      | <b>30,506</b> | <b>25,085</b> | <b>-17.77%</b>                         |
| 109 | <b>015-000 · Treasurer</b>              |               |               |                    |               |               |  |
| 110 | <b>Compensation</b>                     |               |               |                    |               |               |  |
| 111 | 015-101 · Salary                        | 22,271        | 22,939        | 16,078             | 26,127        | 26,911        | 3.00%                                  |
| 112 | 015-102 · Treasurer Clerk               | 5,387         | 6,050         | 5,511              | 8,681         | 8,942         | 3.01%                                  |
| 113 | 015-998 · Social Security               | 2,116         | 2,218         | 1,596              | 2,663         | 2,743         |  |
| 114 | <b>Total Compensation</b>               | <b>29,774</b> | <b>31,206</b> | <b>23,185</b>      | <b>37,471</b> | <b>38,596</b> | <b>3.00%</b>                           |
| 115 | <b>Department Operations</b>            |               |               |                    |               |               |  |
| 116 | 015-201 · Supplies                      | 1,164         | 767           | 1,379              | 1,200         | 1,200         | 0.00%                                  |
| 117 | 015-202 · Postage                       | 690           | 933           | 49                 | 800           | 800           | 0.00%                                  |
| 118 | 015-204 · Mileage                       | 103           | 130           |                    | 130           | 130           | 0.00%                                  |
| 119 | 015-205 · Bank Fees                     |               |               | 18                 |               |               |  |
| 120 | 015-301 · Computer Services             | 1,641         | 558           | 1,629              | 1,200         | 1,200         | 0.00%                                  |
| 121 | 015-452 · Professional Devel./CPA       | 225           | 305           | 518                | 500           | 500           | 0.00%                                  |
| 122 | 015-501 · Telephone                     | 396           | 347           | 212                | 400           | 400           | 0.00%                                  |
| 123 | <b>Total Department Operations</b>      | <b>4,219</b>  | <b>3,041</b>  | <b>3,805</b>       | <b>4,230</b>  | <b>4,230</b>  | <b>0.00%</b>                           |
| 124 | <b>Total 015-000 · Treasurer</b>        | <b>33,993</b> | <b>34,247</b> | <b>26,990</b>      | <b>41,701</b> | <b>42,826</b> | <b>2.70%</b>                           |
| 125 | <b>016-000 · Tax Assessor</b>           |               |               |                    |               |               |  |
| 126 | <b>Compensation</b>                     |               |               |                    |               |               |  |
| 127 | 016-101 · Salary - Assessor             | 32,283        | 33,251        | 22,833             | 34,249        | 35,276        | 3.00%                                  |
| 128 | 016-102 · Assessor Assistant #1         | 15,557        | 8,292         | 7,337              | 18,810        | 19,378        | 3.02%                                  |
| 129 | 016-104 · Assistant Assessor #2         | 9,747         | 11,768        | 5,133              | 9,553         | 9,835         | 2.96%                                  |
| 130 | 016-105 · Assessor Reval IH             |               |               |                    |               | 0             |  |
| 131 | 016-996 · Health                        |               |               |                    |               | 0             |  |
| 132 | 016-996 · Pension                       |               |               |                    |               | 0             |  |
| 133 | 016-998 · Social Security               | 4,368         | 4,083         | 2,426              | 4,790         | 4,933         |  |
| 134 | <b>Total Compensation</b>               | <b>61,955</b> | <b>57,394</b> | <b>37,727</b>      | <b>67,402</b> | <b>69,423</b> | <b>3.00%</b>                           |
| 135 | <b>Department Operations</b>            |               |               |                    |               |               |  |
| 136 | 016-201 · Supplies                      | 649           | 2,344         | 906                | 1,000         | 1,000         | 0.00%                                  |
| 137 | 016-202 · Postage                       | 611           | 718           | 245                | 800           | 1,000         | 25.00%                                 |
| 138 | 016-203 · Notices                       |               |               |                    | 100           | 100           | 0.00%                                  |
| 139 | 016-204 · Mileage                       | 266           | 360           | 176                | 600           | 700           | 16.67%                                 |
| 140 | 016-302 · Data Processing               | 10,100        | 11,275        | 11,050             | 11,850        | 11,685        | -1.39%                                 |
| 141 | 016-423 · Tax Mapping                   | 1,366         | 1,262         |                    | 4,500         | 2,500         | -44.44%                                |
| 142 | 016-501 · Telephone                     | 695           | 532           | 308                | 600           | 600           | 0.00%                                  |
| 143 | <b>Total Department Operations</b>      | <b>13,687</b> | <b>16,491</b> | <b>12,685</b>      | <b>19,450</b> | <b>17,585</b> | <b>-9.59%</b>                          |
| 144 | <b>Professional Development</b>         |               |               |                    |               |               |  |
| 145 | 016-450 · Dues                          | 50            | 15            | 15                 | 60            | 60            | 0.00%                                  |
| 146 | 016-451 · Conferences                   | 0             |               | 25                 | 550           | 550           | 0.00%                                  |
| 147 | <b>Total Professional Development</b>   | <b>50</b>     | <b>15</b>     | <b>40</b>          | <b>610</b>    | <b>610</b>    | <b>0.00%</b>                           |
| 148 | <b>Total 016-000 · Tax Assessor</b>     | <b>75,692</b> | <b>73,900</b> | <b>50,452</b>      | <b>87,462</b> | <b>87,618</b> | <b>0.18%</b>                           |
| 149 |   |               |               |                    |               |               |  |

| 1   |  |  | FY            | FY            | FY 2015 - 2016     |               | FY            | % of Increase |
|-----|--|--|---------------|---------------|--------------------|---------------|---------------|---------------|
|     |  |  | 2013 - 2014   | 2014 - 2015   | YTD through 2/2/16 | Budget        | 2016 - 2017   |               |
| 2   |  |  | Actual        | Actual        |                    |               | Proposed      |               |
| 150 |  | <b>017-000 · Tax Collector</b>                     |               |               |                    |               |               |               |
| 151 |  | <b>Compensation</b>                                |               |               |                    |               |               |               |
| 152 |  | 017-101 · Salary                                   | 33,191        | 34,187        | 21,669             | 35,213        | 36,269        | 3.00%         |
| 153 |  | 017-102 · Assistant                                | 10,346        | 11,783        | 7,720              | 12,137        | 12,501        | 3.00%         |
| 154 |  | 017-996 · Health                                   | 1,910         |               |                    |               | 0             | #DIV/0!       |
| 155 |  | 017-997 · Pension                                  |               |               |                    |               | 0             |               |
| 156 |  | 017-998 · Social Security                          | 3,351         | 3,512         | 2,189              | 3,622         | 3,731         |               |
| 157 |  | <b>Total Compensation</b>                          | <b>48,798</b> | <b>49,482</b> | <b>31,578</b>      | <b>50,972</b> | <b>52,501</b> | <b>3.00%</b>  |
| 158 |  | <b>Department Operations</b>                       |               |               |                    |               |               |               |
| 159 |  | 017-201 · Supplies                                 | 5,245         | 724           | 841                | 1,800         | 1,800         | 0.00%         |
| 160 |  | 017-202 · Postage                                  | 3,877         | 3,539         | 1,442              | 3,500         | 3,500         | 0.00%         |
| 161 |  | 017-203 · Notices                                  | 346           | 336           | 347                | 375           | 375           | 0.00%         |
| 162 |  | 017-204 · Mileage                                  | 200           | 161           | 82                 | 200           | 200           | 0.00%         |
| 163 |  | 017-302 · Data Processing                          | 6,754         | 9,465         | 9,905              | 10,044        | 10,244        | 1.99%         |
| 164 |  | 017-453 · Fees for Delinquents                     | 710           | 956           |                    | 250           | 250           | 0.00%         |
| 165 |  | 017-459 · Tax Sales                                |               |               |                    |               |               | #DIV/0!       |
| 166 |  | 017-501 · Telephone                                | 594           | 524           | 308                | 675           | 675           | 0.00%         |
| 167 |  | <b>Total Department Operations</b>                 | <b>17,726</b> | <b>15,706</b> | <b>12,925</b>      | <b>16,844</b> | <b>17,044</b> | <b>1.19%</b>  |
| 168 |  | <b>Professional Development</b>                    |               |               |                    |               |               |               |
| 169 |  | 017-450 · Dues                                     | 145           | 175           | 145                | 250           | 250           | 0.00%         |
| 170 |  | 017-451 · Conferences                              | 1,149         | 949           | 586                | 1,000         | 1,000         | 0.00%         |
| 171 |  | <b>Total Professional Development</b>              | <b>1,294</b>  | <b>1,124</b>  | <b>731</b>         | <b>1,250</b>  | <b>1,250</b>  | <b>0.00%</b>  |
| 172 |  | <b>Total 017-000 · Tax Collector</b>               | <b>67,818</b> | <b>66,312</b> | <b>45,233</b>      | <b>69,066</b> | <b>70,795</b> | <b>2.50%</b>  |
| 173 |  | <b>018-000 · Board of Assessment Appeals</b>       |               |               |                    |               |               |               |
| 174 |  | <b>Compensation</b>                                |               |               |                    |               |               |               |
| 175 |  | 018-101 · Salary                                   | 832           | 38            |                    | 1,500         | 1,545         | 3.02%         |
| 176 |  | 018-102 · Clerk                                    |               |               |                    | 400           | 412           | 2.99%         |
| 177 |  | 018-998 · Social Security                          |               |               |                    | 145           | 150           |               |
| 178 |  | <b>Total Compensation</b>                          | <b>832</b>    | <b>38</b>     | <b>0</b>           | <b>2,045</b>  | <b>2,107</b>  | <b>3.03%</b>  |
| 179 |  | <b>Department Operations</b>                       |               |               |                    |               |               |               |
| 180 |  | 018-202 · Postage                                  |               |               |                    | 50            | 50            | 0.00%         |
| 181 |  | 018-203 · Notices                                  |               |               |                    | 75            | 75            | 0.00%         |
| 182 |  | 018-204 · Mileage                                  |               |               |                    | 250           | 250           |               |
| 183 |  | <b>Total Department Operations</b>                 | <b>0</b>      |               |                    | <b>375</b>    | <b>375</b>    | <b>0.00%</b>  |
| 184 |  | <b>Professional Development</b>                    |               |               |                    |               |               |               |
| 185 |  | 018-205 · Conferences                              | 0             |               |                    | 150           | 150           | 0.00%         |
| 186 |  | <b>Total Professional Development</b>              | <b>0</b>      |               |                    | <b>150</b>    | <b>150</b>    | <b>0.00%</b>  |
| 187 |  | <b>Total 018-000 · Board of Assessment Appeals</b> | <b>832</b>    | <b>38</b>     | <b>0</b>           | <b>2,570</b>  | <b>2,632</b>  | <b>2.41%</b>  |
| 188 |  | <b>021-000 · Conservation</b>                      |               |               |                    |               |               |               |
| 189 |  | <b>Department Operations</b>                       |               |               |                    |               |               |               |
| 190 |  | 021-201 · Supplies                                 | 405           | 45            | 52                 | 755           | 755           | 0.00%         |
| 191 |  | 021-409 · Printing & Mapping                       | 305           | 615           |                    | 800           | 800           | 0.00%         |
| 192 |  | 021-451 · Conferences / Public Events              | 453           | 869           | 131                | 1,060         | 1,060         | 0.00%         |
| 193 |  | <b>Total Department Operations</b>                 | <b>1,163</b>  | <b>1,529</b>  | <b>183</b>         | <b>2,615</b>  | <b>2,615</b>  | <b>0.00%</b>  |
| 194 |  | <b>Professional Development</b>                    |               |               |                    |               |               |               |
| 195 |  | 021-450 · Dues                                     | 100           | 110           | 110                | 160           | 160           | 0.00%         |
| 196 |  | <b>Total Professional Development</b>              | <b>100</b>    | <b>110</b>    | <b>110</b>         | <b>160</b>    | <b>160</b>    | <b>0.00%</b>  |
| 197 |  | <b>Total 021-000 · Conservation</b>                | <b>1,263</b>  | <b>1,639</b>  | <b>293</b>         | <b>2,775</b>  | <b>2,775</b>  | <b>0.00%</b>  |
| 198 |  | <b>022-000 · Town Clerk</b>                        |               |               |                    |               |               |               |
| 199 |  | <b>Compensation</b>                                |               |               |                    |               |               |               |
| 200 |  | 022-101 · Salary                                   | 43,957        | 45,276        | 31,089             | 46,634        | 48,033        | 3.00%         |
| 201 |  | 022-102 · Assistant                                | 21,996        | 21,743        | 8,818              | 22,396        | 16,194        | -27.69%       |

| Line Item                           | FY 2015 - 2016 |          | FY 2014 - 2015 |         | YTD through 2/2/16 | % of Increase over current year budget |
|-------------------------------------|----------------|----------|----------------|---------|--------------------|--|
|                                     | Budget         | Proposed | Actual         | Actual  |                    |  |
| 202                                 | 26,775         | 28,184   | 19,069         | 25,988  | 21,906             | 5.26%                                  |
| 022-996 · Health                    |                |          |                |         | 21,906             |  |
| 022-997 · Pension                   | 2,332          | 2,402    | 1,166          | 2,264   | 2,198              | 2.99%                                  |
| 022-998 · Social Security           | 5,281          | 4,913    | 2,619          | 4,920   | 4,885              | -6.96%                                 |
| Total Compensation                  | 103,418        | 99,726   | 62,762         | 100,191 | 94,942             | -3.57%                                 |
| 206                                 |                |          |                |         |                    |  |
| Department Operations               |                |          |                |         |                    |  |
| 022-201 · Supplies                  | 300            | 200      | 0              | 0       | 257                | -33.33%                                |
| 022-202 · Postage                   | 275            | 275      | 273            | 275     | 275                | -27.27%                                |
| 022-203 · Notices                   | 100            | 100      | 0              | 0       | 23                 | 0.00%                                  |
| 022-204 · Mileage                   | 100            | 100      | 0              | 0       | 0                  | -50.00%                                |
| 022-402 · Record Maintenance        | 16,490         | 12,500   | 12,728         | 13,865  | 13,359             | -24.20%                                |
| 022-408 · Vital Statistics          | 50             | 50       | 0              | 0       | 0                  | -50.00%                                |
| 022-501 · Telephone                 | 550            | 400      | 272            | 463     | 656                | -27.27%                                |
| Total Department Operations         | 17,915         | 13,500   | 13,025         | 14,601  | 14,570             | -24.64%                                |
| 215                                 |                |          |                |         |                    |  |
| Professional Development            |                |          |                |         |                    |  |
| 022-450 · Dues                      | 100            | 100      | 190            | 120     | 120                | 50.00%                                 |
| 022-451 · Conferences               | 250            | 400      | 375            | 100     | 0                  | 60.00%                                 |
| Total Professional Development      | 350            | 500      | 565            | 220     | 0                  | 57.14%                                 |
| 219                                 |                |          |                |         |                    |  |
| Total 022-000 · Town Clerk          | 121,683        | 113,776  | 76,351         | 115,011 | 109,512            | -6.50%                                 |
| 220                                 |                |          |                |         |                    |  |
| 024-000 · Planning and Zoning       |                |          |                |         |                    |  |
| Compensation                        |                |          |                |         |                    |  |
| 024-101 · Zoning Enforc. Officer    | 34,207         | 35,233   | 21,051         | 33,211  | 32,244             | 3.00%                                  |
| 024-102 · Clerk                     | 6,610          | 6,810    | 3,690          | 3,775   | 6,095              | 3.03%                                  |
| 024-996 · Health                    | 13,295         | 13,964   | 8,738          | 11,733  | 10,063             | 5.03%                                  |
| 024-997 · Pension                   | 1,710          | 1,762    | 900            | 1,686   | 1,226              | 3.02%                                  |
| 024-998 · Social Security           | 3,123          | 3,216    | 2,557          | 3,566   | 2,889              | 2.99%                                  |
| Total Compensation                  | 58,945         | 60,985   | 36,935         | 53,971  | 52,517             | 3.46%                                  |
| 229                                 |                |          |                |         |                    |  |
| Department Operations               |                |          |                |         |                    |  |
| 024-201 · Supplies                  | 400            | 400      | 136            | 293     | 219                | 0.00%                                  |
| 024-202 · Postage                   | 700            | 700      | 402            | 604     | 775                | 0.00%                                  |
| 024-203 · Notices                   | 2,000          | 1,500    | 1,276          | 3,095   | 2,039              | -25.00%                                |
| 024-204 · Mileage                   | 200            | 150      | 128            | 81      | 485                | -25.00%                                |
| 024-409 · Printing & Mapping        | 2,000          | 2,000    | 666            | 340     | 252                | 0.00%                                  |
| 024-410 · Legal                     |                |          |                |         | 158                |  |
| 024-411 · Engineering               |                |          |                |         |                    |  |
| 024-412 · Planning                  | 1,000          | 1,000    |                |         |                    | 0.00%                                  |
| 024-501 · Telephone                 | 600            | 600      | 331            | 574     | 671                | 0.00%                                  |
| Total Department Operations         | 9,650          | 9,100    | 2,939          | 4,986   | 4,599              | -5.70%                                 |
| 240                                 |                |          |                |         |                    |  |
| Professional Development            |                |          |                |         |                    |  |
| 024-450 · Dues                      | 190            | 190      | 50             | 140     | 235                | 0.00%                                  |
| 024-451 · Conferences               | 100            | 100      | 30             |         | 40                 | 0.00%                                  |
| 024-452 · Training                  | 600            | 600      |                | 30      | 785                | -16.67%                                |
| Total Professional Development      | 890            | 890      | 80             | 170     | 1,060              | -14.04%                                |
| 245                                 |                |          |                |         |                    |  |
| Total 024-000 · Planning and Zoning | 69,485         | 70,850   | 39,954         | 59,127  | 58,176             | 1.97%                                  |
| 246                                 |                |          |                |         |                    |  |
| 025-000 · Zoning Board of Appeals   |                |          |                |         |                    |  |
| Compensation                        |                |          |                |         |                    |  |
| 025-102 · Clerk                     | 1,030          | 1,061    | 0              | 0       | 590                | 2.99%                                  |
| 025-998 · Social Security           | 79             | 81       | 0              | 0       | 34                 |  |
| Total Compensation                  | 1,109          | 1,142    | 0              | 0       | 624                | 2.97%                                  |
| 250                                 |                |          |                |         |                    |  |
| Department Operations               |                |          |                |         |                    |  |
| 025-201 · Supplies                  | 100            | 100      | 26             | 8       | 235                | 0.00%                                  |
| 025-202 · Postage                   | 250            | 250      | 70             |         | 70                 | 0.00%                                  |
| 025-203 · Notices                   | 1,000          | 1,000    | 418            | 638     | 1,051              | 0.00%                                  |
| Total Department Operations         | 1,350          | 1,350    | 513            | 646     | 1,286              | 0.00%                                  |

Proposed Budget Worksheet

| 1   | 2 |  | FY          | FY          | FY 2015 - 2016     |        | FY          | % of Increase over current year budget |
|-----|---|--|-------------|-------------|--------------------|--------|-------------|--|
|     |   |  | 2013 - 2014 | 2014 - 2015 | YTD through 2/2/16 | Budget | 2016 - 2017 |  |
| 257 |   | <b>Professional Development</b>                |             |             |                    |        |             |  |
| 258 |   | 025-450 · Dues                                 | 90          | 90          |                    | 100    | 110         | 10.00%                                 |
| 259 |   | 025-451 · Conferences                          |             |             |                    | 0      |             | #DIV/0!                                |
| 260 |   | <b>Total Professional Development</b>          | 90          | 90          |                    | 100    | 110         | 10.00%                                 |
| 261 |   | <b>Total 025-000 · Zoning Board Of Appeals</b> | 2,000       | 736         | 513                | 2,559  | 2,602       | 1.68%                                  |
| 262 |   | <b>026-000 · Inland/Wetlands</b>               |             |             |                    |        |             |  |
| 263 |   | <b>Compensation</b>                            |             |             |                    |        |             |  |
| 264 |   | 026-101 · Enforce. Officer                     | 16,621      | 17,120      | 10,852             | 17,634 | 18,163      | 3.00%                                  |
| 265 |   | 026-102 · Clerk                                | 1,780       | 1,084       | 880                | 1,937  | 1,996       | 3.05%                                  |
| 266 |   | 026-996 · Health                               | 6,358       | 7,557       | 5,622              | 6,548  | 6,878       | 5.04%                                  |
| 267 |   | 026-997 · Pension                              | 604         | 830         | 446                | 882    | 908         |  |
| 268 |   | 026-998 · Social Security                      | 1,326       | 1,516       | 1,008              | 1,497  | 1,542       |  |
| 269 |   | <b>Total Compensation</b>                      | 26,689      | 28,107      | 18,808             | 28,498 | 29,487      |  |
| 270 |   | <b>Department Operations</b>                   |             |             |                    |        |             |  |
| 271 |   | 026-201 · Supplies                             | 291         | 233         | 131                | 350    | 350         | 0.00%                                  |
| 272 |   | 026-202 · Postage                              | 233         | 354         | 421                | 500    | 500         | 0.00%                                  |
| 273 |   | 026-203 · Notices                              | 664         | 933         | 448                | 1,000  | 1,000       | 0.00%                                  |
| 274 |   | 026-204 · Mileage                              | 23          | 0           | 39                 | 150    | 100         | -33.33%                                |
| 275 |   | 026-409 · Printing & Mapping                   | 18          | 0           |                    | 150    | 100         | -33.33%                                |
| 276 |   | 026-501 · Telephone                            | 355         | 300         | 173                | 310    | 310         | 0.00%                                  |
| 277 |   | <b>Total Department Operations</b>             | 1,584       | 1,818       | 1,212              | 2,460  | 2,360       | -4.07%                                 |
| 278 |   | <b>Professional Development</b>                |             |             |                    |        |             |  |
| 279 |   | 026-451 · Conferences                          |             | 0           | 40                 | 150    | 100         | -33.33%                                |
| 280 |   | 026-452 · Training                             | 60          | 0           | 60                 | 150    | 150         | 0.00%                                  |
| 281 |   | <b>Total Professional Development</b>          | 60          | 0           | 100                | 300    | 250         | -16.67%                                |
| 282 |   | <b>Total 026-000 · Inland / Wetlands</b>       | 28,333      | 29,925      | 20,120             | 31,258 | 32,097      | 2.68%                                  |
| 283 |   | <b>027-000 · BUILDING INSPECTOR</b>            |             |             |                    |        |             |  |
| 284 |   | <b>Compensation</b>                            |             |             |                    |        |             |  |
| 285 |   | 027-102 · Secretary                            | 7,438       | 4,279       | 3,965              | 7,408  | 7,632       | 3.03%                                  |
| 286 |   | 027-998 · Social Security                      | 352         | 1,027       | 1,295              | 567    | 584         | 2.98%                                  |
| 287 |   | <b>Total Compensation</b>                      | 7,790       | 5,306       | 5,260              | 7,975  | 8,216       | 3.02%                                  |
| 288 |   | <b>Department Operations</b>                   |             |             |                    |        |             |  |
| 289 |   | 027-201 · Supplies                             | 259         | 298         | 492                | 300    | 300         | 0.00%                                  |
| 290 |   | 027-202 · Postage                              | 236         | 294         | 147                | 300    | 300         | 0.00%                                  |
| 291 |   | 027-205 · State Education Fund                 | 5,866       | 2,176       | 3,578              | 4,200  | 4,200       | 0.00%                                  |
| 292 |   | 027-501 · Telephone                            | 597         | 479         | 282                | 500    | 500         | 0.00%                                  |
| 293 |   | <b>Total Department Operations</b>             | 6,958       | 3,248       | 4,499              | 5,300  | 5,300       |  |
| 294 |   | <b>Professional Development</b>                |             |             |                    |        |             |  |
| 295 |   | 027-450 · Dues                                 | 125         | 125         | 135                | 125    | 150         | 20.00%                                 |
| 296 |   | <b>Total Professional Development</b>          | 125         | 125         | 135                | 125    | 150         | 20.00%                                 |
| 297 |   | <b>Total 027-000 · Building Inspector</b>      | 14,873      | 8,679       | 9,894              | 13,400 | 13,666      | 1.99%                                  |
| 298 |   | <b>030-000 · TOWN HALL</b>                     |             |             |                    |        |             |  |
| 299 |   | 030-201 · Supplies                             | 2,475       | 475         | 1,627              | 2,000  | 2,000       | 0.00%                                  |
| 300 |   | 030-301 · Computer Services                    | 15,060      | 17,584      | 12,971             | 23,000 | 16,000      | -30.43%                                |
| 301 |   | 030-502 · Electric                             | 10,114      | 9,019       | 5,218              | 10,000 | 10,000      | 0.00%                                  |
| 302 |   | 030-503 · Heating Fuel                         | 7,256       | 6,593       | 1,888              | 5,000  | 6,000       | 20.00%                                 |
| 303 |   | 030-504 · Water/Sewer                          | 1,058       | 997         | 586                | 1,100  | 1,100       | 0.00%                                  |
| 304 |   | 030-505 · Maintenance                          | 4,834       | 3,653       | 9,363              | 16,042 | 7,500       | -53.25%                                |
| 305 |   | 030-506 · Building Supplies                    | 1,278       | 2,569       | 1,919              | 1,000  | 1,500       | 50.00%                                 |
| 306 |   | 030-507 · Repairs                              | 5,209       | 15,719      | 2,209              | 7,000  | 7,000       | 0.00%                                  |
| 307 |   | 030-508 · Equipment                            | 9,866       | 7,402       | 6,267              | 7,100  | 9,500       | 33.80%                                 |

## Proposed Budget Worksheet

| 1   |  |  | FY               | FY               | FY 2015 - 2016     |                  | FY               | % of Increase over current year budget |
|-----|--|--|------------------|------------------|--------------------|------------------|------------------|--|
|     |  |  | 2013 - 2014      | 2014 - 2015      | YTD through 2/2/16 | Budget           | 2016 - 2017      |  |
| 2   |  |  | Actual           | Actual           |                    |                  | Proposed         |  |
| 308 |  | 030-509 · Custodian                      | 5,616            | 9,325            | 8,000              | 12,000           | 12,000           | 0.00%                                  |
| 309 |  | 030-512 · Pension Administration Expense | 1,000            | 1,000            | 750                | 1,000            | 1,000            | 0.00%                                  |
| 310 |  | <b>Total 030-000 · Town Hall</b>         | <b>63,766</b>    | <b>74,336</b>    | <b>50,797</b>      | <b>85,242</b>    | <b>73,600</b>    | <b>-13.66%</b>                         |
| 311 |  | <b>051-000 · ATTORNEY FEES</b>           |                  |                  |                    |                  |                  |  |
| 312 |  | 051-410 · Legal                          | 8,825            | 10,396           | 1,210              | 7,500            | 7,500            | 0.00%                                  |
| 313 |  | 051-413 · Litigation                     | 3,758            | 51,508           | 12,007             | 5,000            | 5,000            | 0.00%                                  |
| 314 |  | 051-414 · Legal - P&Z                    | 4,050            | 3,240            | 1,257              | 2,000            | 1,500            | -25.00%                                |
| 315 |  | 051-415 · Legal - ZBA                    | 8,207            | 967              |                    | 5,000            | 1,000            | -80.00%                                |
| 316 |  | 051-416 · Legal - IWC                    | 2,941            | 4,851            |                    | 1,000            | 1,000            | 0.00%                                  |
| 317 |  | <b>Total 051-000 · Attorney Fees</b>     | <b>27,781</b>    | <b>70,962</b>    | <b>14,474</b>      | <b>20,500</b>    | <b>16,000</b>    | <b>-21.95%</b>                         |
| 318 |  | <b>060-000 · Grants</b>                  |                  |                  |                    |                  |                  |  |
| 319 |  | 060-801 · Kent Nursing Association       | 21,000           | 21,000           | 10,000             | 10,000           | 10,000           | 0.00%                                  |
| 320 |  | 060-802 · Northwest Mental Health        | 326              | 325              | 323                | 323              | 320              | -0.93%                                 |
| 321 |  | 060-804 · NW Conservation District, Inc  | 900              | 900              | 900                | 900              | 900              | 0.00%                                  |
| 322 |  | 060-805 · NWC EMS                        |                  |                  |                    | 250              | 0                | -100.00%                               |
| 323 |  | 060-807 · Kent Childrens Center          | 14,000           | 15,000           | 15,000             | 15,000           | 15,000           | 0.00%                                  |
| 324 |  | 060-808 · Susan B Anthony                | 1,000            | 1,000            | 1,000              | 1,000            | 1,000            | 0.00%                                  |
| 325 |  | 060-809 · Womens Support Services        | 1,200            | 1,200            | 1,500              | 1,500            | 1,500            | 0.00%                                  |
| 326 |  | 060-810 · Youth Service Bureau           | 16,749           | 6,749            | 6,749              | 6,749            | 6,749            | 0.00%                                  |
| 327 |  | 060-811 · Kent Library Association       | 81,000           | 84,000           | 88,000             | 88,000           | 98,000           | 11.36%                                 |
| 328 |  | 060-812 · Fire Protection                | 77,500           | 77,500           | 84,000             | 84,000           | 84,000           | 0.00%                                  |
| 329 |  | 060-813 · Cemetery Association           | 33,665           | 33,665           | 33,665             | 33,665           | 35,000           | 3.97%                                  |
| 330 |  | 060-814 · NWC Chore Service              | 1,500            | 2,500            | 5,000              | 5,000            | 5,000            | 0.00%                                  |
| 331 |  | 060-817 · NWCT Regional Housing Coun     | 100              | 100              | 100                | 100              | 100              | 0.00%                                  |
| 332 |  | 060-818 · Land Trust                     | 110,000          |                  |                    | 0                | 0                | #DIV/0!                                |
| 333 |  | 060-819 · Greenwoods                     | 750              | 1,000            | 1,000              | 1,000            | 1,500            | 50.00%                                 |
| 334 |  | 060-820 · Literacy Volunteers            | 1,000            | 1,000            | 1,000              | 1,000            | 1,000            | 0.00%                                  |
| 335 |  | 060-821 · KVHE/Templeton Farms           | 5,000            | 5,000            |                    | 5,000            | 5,000            | 0.00%                                  |
| 336 |  | <b>Total 060-000 · Grants</b>            | <b>365,690</b>   | <b>250,939</b>   | <b>248,237</b>     | <b>253,487</b>   | <b>265,069</b>   | <b>4.57%</b>                           |
| 337 |  | <b>070-000 · Associations</b>            |                  |                  |                    |                  |                  |  |
| 338 |  | 070-821 · NW Regional Planning Collabor  | 2,000            | 2,000            |                    |                  | 0                | #DIV/0!                                |
| 339 |  | 070-822 · Chamber of Commerce            | 174              | 1,145            | 1,030              | 1,100            | 1,100            | 0.00%                                  |
| 340 |  | 070-851 · Rural Transit                  | 1,064            | 1,064            | 1,096              | 1,096            | 1,096            | 0.00%                                  |
| 341 |  | 070-852 · Council of Govt's              | 4,367            | 2,361            | 2,351              | 2,351            | 2,351            | 0.00%                                  |
| 342 |  | 070-853 · Hous River Comm                | 350              | 350              | 350                | 350              | 350              | 0.00%                                  |
| 343 |  | 070-854 · CT Conf Mun                    | 2,074            | 2,074            | 2,074              | 2,100            | 2,100            | 0.00%                                  |
| 344 |  | 070-855 · COST (Council of Small Towns)  | 725              | 725              | 725                | 725              | 725              | 0.00%                                  |
| 345 |  | 070-856 · Lake Waramaug Inter. Com       | 1,339            | 1,339            | 1,594              | 1,594            | 1,594            | 0.00%                                  |
| 346 |  | 070-857 · Lake Waramaug Auth             | 2,515            | 1,631            | 400                | 2,250            | 2,250            | 0.00%                                  |
| 347 |  | 070-858 · Paramedic                      | 19,955           | 19,955           | 39,479             | 39,479           | 22,140           | -43.92%                                |
| 348 |  | 070-859 · LH-NW Elderly Nutrition Prgr   | 1,287            | 1,218            | 1,493              | 1,495            | 1,800            | 20.40%                                 |
| 349 |  | 070-860 · Housatonic Valley Assoc        | 0                | 250              |                    | 250              | 250              | 0.00%                                  |
| 350 |  | <b>Total 070-000 · Associations</b>      | <b>35,850</b>    | <b>34,112</b>    | <b>50,592</b>      | <b>52,790</b>    | <b>35,756</b>    | <b>-32.27%</b>                         |
| 351 |  | 074-000 · HISTORIC DISTRICT COMMIS       | 274              | 75               | 58                 | 1,500            | 500              | -66.67%                                |
| 352 |  | 075-000 · INSURANCE                      | 90,216           | 95,468           | 69,272             | 97,850           | 100,786          | 3.00%                                  |
| 353 |  | 077-000 · RETIREE HEALTH BENEFITS        | 3,113            | 3,184            | 2,137              | 3,500            | 3,500            | 0.00%                                  |
| 354 |  | 079-000 · CONTINGENCY                    |                  | 0                |                    | 10,000           | 10,000           | 0.00%                                  |
| 355 |  | <b>Total A · GENERAL GOVERNMENT</b>      | <b>1,190,353</b> | <b>1,134,921</b> | <b>856,968</b>     | <b>1,191,440</b> | <b>1,166,271</b> | <b>-2.11%</b>                          |
| 356 |  | <b>B · PUBLIC SAFETY</b>                 |                  |                  |                    |                  |                  |  |
| 357 |  | 028-000 · Fire Marshal                   |                  |                  |                    |                  |                  |  |

| 1   | 2 | FY  | FY             | FY 2015 - 2016        |                | FY             | % of Increase<br>over current<br>year budget |               |
|-----|---|---|----------------|-----------------------|----------------|----------------|--|---------------|
|     |   | 2013 - 2014                                 | 2014 - 2015    | YTD through<br>2/2/16 | Budget         | 2016 - 2017    |  | Proposed      |
| 358 |   | <b>Compensation</b>                         |                |                       |                |                |  |               |
| 359 |   | 028-101 · Fire Marshal                      | 20,975         | 21,971                | 11,625         | 22,376         | 23,047                                       | 3.00%         |
| 360 |   | 028-102 · Clerical                          | 540            | 540                   | 300            | 500            | 500  | 0.00%         |
| 361 |   | 028-107 · Fire Inspections                  | 1,556          | 1,004                 |                | 1,500          | 1,500  | 0.00%         |
| 362 |   | 028-109 · Deputy Fire Marshal               |                |                       |                | 100            | 100  | 0.00%         |
| 363 |   | 028-998 · Social Security                   |                |                       |                | 0              |  |               |
| 364 |   | <b>Total Compensation</b>                   | <b>23,071</b>  | <b>23,515</b>         | <b>11,925</b>  | <b>24,476</b>  | <b>25,147</b>                                | <b>2.74%</b>  |
| 365 |   | <b>Department Operations</b>                |                |                       |                |                |  |               |
| 366 |   | 028-201 · Supplies                          | 362            | 463                   | 238            | 400            | 400  | 0.00%         |
| 367 |   | 028-202 · Postage                           |                |                       |                | 50             | 50   | 0.00%         |
| 368 |   | 028-204 · Mileage                           | 2,715          | 2,722                 | 1,380          | 2,500          | 2,700  | 8.00%         |
| 369 |   | 028-501 · Telephone                         | 864            | 829                   | 483            | 880            | 880  | 0.00%         |
| 370 |   | <b>Total Department Operations</b>          | <b>3,941</b>   | <b>4,013</b>          | <b>2,102</b>   | <b>3,830</b>   | <b>4,030</b>                                 | <b>5.22%</b>  |
| 371 |   | <b>Professional Development</b>             |                |                       |                |                |  |               |
| 372 |   | 028-452 · Training                          | 1,277          | 1,874                 | 517            | 1,350          | 1,350  | 0.00%         |
| 373 |   | <b>Total Professional Development</b>       | <b>1,277</b>   | <b>1,874</b>          | <b>517</b>     | <b>1,350</b>   | <b>1,350</b>                                 | <b>0.00%</b>  |
| 374 |   | <b>Total 028-000 Fire Marshal</b>           | <b>28,289</b>  | <b>29,403</b>         | <b>14,544</b>  | <b>29,656</b>  | <b>30,527</b>                                | <b>2.94%</b>  |
| 375 |   | 054-000 · Police Protection                 | 87,498         | 95,046                | 1,628          | 100,000        | 128,500                                      | 28.50%        |
| 376 |   | 055-000 · LITCHFIELD CNTY DISPATCH          | 28,840         | 28,890                | 30,242         | 30,931         | 30,905                                       | -0.08%        |
| 377 |   | 056-000 · CIVIL PREPAREDNESS                | 2,990          | 2,093                 | 530            | 2,000          | 2,000  | 0.00%         |
| 378 |   | <b>Total B · PUBLIC SAFETY</b>              | <b>147,617</b> | <b>155,431</b>        | <b>46,945</b>  | <b>162,587</b> | <b>191,932</b>                               | <b>18.05%</b> |
| 379 |   | <b>C · PUBLIC WORKS</b>                     |                |                       |                |                |  |               |
| 380 |   | <b>031-000 · Town Garage Building</b>       |                |                       |                |                |  |               |
| 381 |   | 031-201 · Supplies                          | 58             | 15                    | 50             | 200            | 200  | 0.00%         |
| 382 |   | 031-202 · Postage                           | 17             |                       | 6              | 30             | 30   | 0.00%         |
| 383 |   | 031-501 · Telephone                         | 1,002          | 977                   | 398            | 800            | 800  | 0.00%         |
| 384 |   | 031-502 · Electricity                       | 4,282          | 4,345                 | 1,961          | 4,000          | 4,000  | 0.00%         |
| 385 |   | 031-503 · Heating Fuel                      | 6,620          | 6,547                 | 1,061          | 5,400          | 5,400  | 0.00%         |
| 386 |   | 031-504 · Water                             | 682            | 583                   | 334            | 500            | 500  | 0.00%         |
| 387 |   | 031-505 · Maintenance                       | 5,303          | 3,563                 | 2,217          | 3,700          | 3,700  | 0.00%         |
| 388 |   | 031-506 · Building Supplies                 | 572            | 394                   | 12             | 500            | 500  | 0.00%         |
| 389 |   | 031-507 · Repairs                           | 4,399          | 2,682                 | 328            | 4,790          | 4,790  | 0.00%         |
| 390 |   | <b>Total 031-000 · Town Garage Building</b> | <b>22,935</b>  | <b>19,106</b>         | <b>6,368</b>   | <b>19,920</b>  | <b>19,920</b>                                | <b>0.00%</b>  |
| 391 |   | <b>040-000 · Highway Department</b>         |                |                       |                |                |  |               |
| 392 |   | <b>Compensation</b>                         |                |                       |                |                |  |               |
| 393 |   | 040-101 · Salaries                          | 344,002        | 360,267               | 229,323        | 409,892        | 419,619                                      | 2.37%         |
| 394 |   | 040-105 · Snow Removal Salaries             | 47,488         | 56,535                | 7,143          | 40,090         | 41,293                                       | 3.00%         |
| 395 |   | 040-996 · Health                            | 102,350        | 101,200               | 66,000         | 96,687         | 102,230                                      | 5.73%         |
| 396 |   | 040-997 · Pension                           | 23,303         | 25,398                | 15,635         | 26,768         | 28,662                                       | 7.08%         |
| 397 |   | 040-998 · Social Security                   | 29,375         | 31,949                | 17,222         | 34,443         | 35,208                                       | 2.22%         |
| 398 |   | 040-999 · Unemployment                      |                |                       |                | 0              | 0  |               |
| 399 |   | <b>Total Compensation</b>                   | <b>546,518</b> | <b>575,348</b>        | <b>335,322</b> | <b>607,880</b> | <b>627,012</b>                               | <b>3.15%</b>  |
| 400 |   | <b>Department Operations</b>                |                |                       |                |                |  |               |
| 401 |   | 040-204 · Mileage                           |                |                       |                |                |  | #DIV/0!       |
| 402 |   | 040-459 · Alcohol & Drug Test Program       | 400            | 400                   | 400            | 500            | 500  | 0.00%         |
| 403 |   | 040-601 · Equipment Repair & Maintenance    | 65,375         | 62,588                | 27,033         | 50,000         | 50,000                                       | 0.00%         |
| 404 |   | 040-604 · Equipment Fuel                    | 41,715         | 50,405                | 14,266         | 40,000         | 40,000                                       | 0.00%         |
| 405 |   | 040-605 · Hired Equipment                   | 12,465         | 9,845                 | 4,070          | 15,000         | 15,000                                       | 0.00%         |
| 406 |   | 040-607 · New Equipment                     | 3,252          | 11,131                | 1,046          | 4,000          | 4,000  | 0.00%         |
| 407 |   | 040-609 · Snow Related Equipment            | 4,403          | 3,025                 | 484            | 7,000          | 7,000  | 0.00%         |
| 408 |   | 040-613 · Public Works                      | 8,835          | 7,050                 | 247            | 7,000          | 7,000  | 0.00%         |
| 409 |   | 040-614 · Uniforms                          | 2,545          | 3,500                 | 1,485          | 4,000          | 4,000  | 0.00%         |

## Proposed Budget Worksheet

Fiscal Year 2016 - 2017

| 1   | 2 |   | FY               | FY               | FY 2015 - 2016     |                  | FY               | % of Increase over current year budget |
|-----|---|---|------------------|------------------|--------------------|------------------|------------------|--|
|     |   |   | 2013 - 2014      | 2014 - 2015      | YTD through 2/2/16 | Budget           | 2016 - 2017      |  |
| 410 |   | 040-615 · Tools                           | 1,019            | 94               | 837                | 1,000            | 1,000            | 0.00%                                  |
| 411 |   | 040-620 · Sidewalks                       |                  |                  |                    |                  |                  |  |
| 412 |   | <b>Total Department Operations</b>        | <b>140,009</b>   | <b>148,039</b>   | <b>49,868</b>      | <b>128,500</b>   | <b>128,500</b>   | <b>0.00%</b>                           |
| 413 |   | <b>Professional Development</b>           |                  |                  |                    |                  |                  |  |
| 414 |   | 040-450 · Dues                            | 50               |                  | 50                 | 100              | 100              | 0.00%                                  |
| 415 |   | 040-451 · Conferences                     | 280              | 370              |                    | 500              | 500              | 0.00%                                  |
| 416 |   | <b>Total Professional Development</b>     | <b>330</b>       | <b>370</b>       | <b>50</b>          | <b>600</b>       | <b>600</b>       | <b>0.00%</b>                           |
| 417 |   | <b>Roads</b>                              |                  |                  |                    |                  |                  |  |
| 418 |   | 040-602 · Road Supplies                   | 4,458            | 9,632            | 2,382              | 4,000            | 4,000            | 0.00%                                  |
| 419 |   | 040-603 · Materials                       | 22,822           | 24,474           | 1,528              | 20,000           | 20,000           | 0.00%                                  |
| 420 |   | 040-608 · Salt/Sand                       | 139,236          | 183,851          | 69,728             | 140,000          | 140,000          | 0.00%                                  |
| 421 |   | 040-610 · Stone                           | 15,000           | 15,000           |                    | 15,000           | 15,000           | 0.00%                                  |
| 422 |   | 040-611 · Oil                             | 50,000           | 50,000           |                    | 50,000           | 50,000           | 0.00%                                  |
| 423 |   | 040-612 · Sweeping                        | 8,865            | 11,025           | 10,812             | 10,000           | 15,000           | 50.00%                                 |
| 424 |   | 040-616 · Drainage                        | 11,813           | 10,314           | 2,551              | 10,000           | 10,000           | 0.00%                                  |
| 425 |   | 040-617 · Bridges                         |                  |                  |                    | 1,500            | 1,500            | 0.00%                                  |
| 426 |   | 040-618 · Unimproved Roads                | 4,975            | 12,412           |                    | 15,000           | 15,000           | 0.00%                                  |
| 427 |   | 040-619 · Town Roads - Asphalt            | 145,000          | 52,890           | 148,183            | 145,000          | 145,000          | 0.00%                                  |
| 428 |   | <b>Total Roads</b>                        | <b>402,169</b>   | <b>369,598</b>   | <b>235,185</b>     | <b>410,500</b>   | <b>415,500</b>   | <b>1.22%</b>                           |
| 429 |   | <b>Total 040-000 · Highway Department</b> | <b>1,089,026</b> | <b>1,093,355</b> | <b>620,425</b>     | <b>1,147,480</b> | <b>1,171,612</b> | <b>2.10%</b>                           |
| 430 |   | 041-000 · Town Aid Road                   | 280,797          | 281,309          | 243,075            | 281,659          | 282,751          | 0.39%                                  |
| 431 |   | 042-502 · Lighting - Town Utility         | 9,443            | 10,988           | 5,017              | 12,000           | 12,000           | 0.00%                                  |
| 432 |   | 042-504 · Water - Town Utility            | 39,504           | 33,025           | 16,080             | 34,105           | 34,210           | 0.31%                                  |
| 433 |   | 045-680 · Tree Work                       | 10,620           | 18,000           | 7,900              | 18,000           | 20,000           | 11.11%                                 |
| 434 |   | <b>Total C · PUBLIC WORKS</b>             | <b>1,452,325</b> | <b>1,455,782</b> | <b>898,865</b>     | <b>1,513,164</b> | <b>1,540,493</b> | <b>1.81%</b>                           |
| 435 |   | <b>D · HEALTH AND WELFARE</b>             |                  |                  |                    |                  |                  |  |
| 436 |   | <b>029-000 · Social Services</b>          |                  |                  |                    |                  |                  |  |
| 437 |   | <b>Compensation</b>                       |                  |                  |                    |                  |                  |  |
| 438 |   | 029-101 · Salary                          | 23,561           | 37,238           | 23,603             | 38,355           | 39,508           | 3.01%                                  |
| 439 |   | 029-998 · Social Security                 | 1,802            | 2,849            | 1,749              | 2,934            | 3,022            | 3.01%                                  |
| 440 |   | <b>Total Compensation</b>                 | <b>25,363</b>    | <b>40,087</b>    | <b>25,352</b>      | <b>41,289</b>    | <b>42,530</b>    | <b>3.01%</b>                           |
| 441 |   | <b>Department Operations</b>              |                  |                  |                    |                  |                  |  |
| 442 |   | 029-201 · Supplies                        | 264              | 407              | 361                | 500              | 700              | 40.00%                                 |
| 443 |   | 029-202 · Postage                         | 138              | 637              | 490                | 1,100            | 1,600            | 45.45%                                 |
| 444 |   | 029-204 · Mileage                         | 307              | 343              | 174                | 300              | 700              | 133.33%                                |
| 445 |   | 029-417 · Assistance                      | 8,500            | 9,000            | 7,322              | 9,000            | 9,000            | 0.00%                                  |
| 446 |   | 029-501 · Telephone                       | 672              | 459              | 257                | 500              | 500              | 0.00%                                  |
| 447 |   | 029-510 · Food Bank Coordination          |                  |                  |                    |                  |                  | #DIV/0!                                |
| 448 |   | <b>Total Department Operations</b>        | <b>9,881</b>     | <b>10,846</b>    | <b>8,605</b>       | <b>11,400</b>    | <b>12,500</b>    | <b>9.65%</b>                           |
| 449 |   | <b>Professional Development</b>           |                  |                  |                    |                  |                  |  |
| 450 |   | 024-450 · Dues                            | 300              | 105              |                    | 100              | 250              |  |
| 451 |   | 024-451 · Conferences                     |                  |                  |                    | 100              | 150              |  |
| 452 |   | 024-452 · Training                        |                  |                  |                    |                  |                  |  |
| 453 |   | <b>Total Professional Development</b>     | <b>300</b>       | <b>105</b>       |                    | <b>200</b>       | <b>400</b>       |  |
| 454 |   | <b>Total 029-000 · Social Services</b>    | <b>35,544</b>    | <b>51,038</b>    | <b>33,957</b>      | <b>52,889</b>    | <b>55,430</b>    | <b>4.81%</b>                           |
| 455 |   | <b>033-000 · Senior Center</b>            |                  |                  |                    |                  |                  |  |
| 456 |   | 033-502 · Electric / Phone                | 4,232            | 4,477            | 2,871              | 5,360            | 5,000            | -6.72%                                 |
| 457 |   | 033-503 · Fuel/Propane                    | 4,300            | 5,686            | 2,085              | 3,500            | 5,000            | 42.86%                                 |
| 458 |   | 033-504 · Water/Sewer                     | 164              | 230              | 96                 | 200              | 200              | 0.00%                                  |
| 459 |   | 033-505 · Maintenance                     | 1,888            | 1,895            | 1,410              | 2,000            | 2,000            | 0.00%                                  |
| 460 |   | 033-506 · Building Supplies               | 165              | 135              | 69                 | 200              | 200              | 0.00%                                  |
| 461 |   | 033-507 · Repairs                         | 2,608            | 2,727            | 466                | 2,500            | 2,500            | 0.00%                                  |
| 462 |   | 033-509 · Custodian                       | 1,388            | 1,388            | 666                | 1,400            | 1,400            | 0.00%                                  |

Proposed Budget Worksheet

| 2   | 1 | FY 2013 - 2014 |  | FY 2014 - 2015 |                    | FY 2015 - 2016 |          | FY 2016 - 2017 | % of Increase over current year budget |
|-----|---|----------------|--|----------------|--------------------|----------------|----------|----------------|--|
|     |   | Actual         | Actual                                   | Actual         | 2/2/16 YTD through | Budget         | Proposed |                |  |
| 463 |   |                | 033-510 · Rent                           | 1,240          | 1,240              | 1,240          | 1,250    | 2,000          | 60.00%                                 |
| 464 |   |                | Total 033-000 · Senior Center            | 15,985         | 17,777             | 8,903          | 16,410   | 18,300         | 11.52%                                 |
| 465 |   |                | 052-000 · Dir of Health/HIT Dist.        | 18,563         | 19,250             | 19,391         | 19,391   | 19,410         | 0.10%                                  |
| 466 |   |                | Total D · HEALTH AND WELFARE             | 70,092         | 88,065             | 62,251         | 88,690   | 93,140         | 5.02%                                  |
| 467 |   |                | E · RECREATION                           |                |                    |                |          |                |  |
| 468 |   |                | 023-000 · Park and Recreation Department |                |                    |                |          |                |  |
| 469 |   |                | Compensation                             |                |                    |                |          |                |  |
| 470 |   |                | 023-101 · Salary Director                | 43,573         | 44,880             | 28,447         | 46,226   | 47,613         | 3.00%                                  |
| 471 |   |                | 023-102 · Hourly Employees               | 36,946         | 38,687             | 30,158         | 43,077   | 43,712         | 1.47%                                  |
| 473 |   |                | 023-996 · Health                         | 24,430         | 29,753             | 20,591         | 30,808   | 25,386         |  |
| 474 |   |                | 023-997 · Pension                        | 2,179          | 2,314              | 1,226          | 2,311    | 2,381          |  |
| 475 |   |                | 023-998 · Social Security                | 5,922          | 6,092              | 4,256          | 6,832    | 6,986          |  |
| 476 |   |                | 023-999 · Unemployment                   |                |                    |                |          |                |  |
| 477 |   |                | Total Compensation                       | 113,050        | 121,726            | 84,677         | 129,254  | 126,078        | -2.46%                                 |
| 478 |   |                | Department Operations                    |                |                    |                |          |                |  |
| 479 |   |                | 023-201 · Supplies                       | 441            | 374                | 119            | 400      | 400            | 0.00%                                  |
| 480 |   |                | 023-202 · Postage                        | 322            | 343                | 294            | 343      | 343            | 0.00%                                  |
| 481 |   |                | 023-203 · Notices                        |                |                    |                | 0        | 0              | #DIV/0!                                |
| 482 |   |                | 023-204 · Mileage                        | 523            | 385                | 413            | 700      | 700            | 0.00%                                  |
| 483 |   |                | 023-419 · Park Maintenance               | 10,307         | 15,684             | 1,771          | 12,000   | 12,000         | 0.00%                                  |
| 484 |   |                | 023-422 · Fee Programs                   | 14,955         | 16,277             | 4,975          | 17,000   | 17,000         | 0.00%                                  |
| 485 |   |                | 023-501 · Telephone                      | 1,083          | 1,068              | 397            | 940      | 940            | 0.00%                                  |
| 486 |   |                | 023-502 · Electric                       | 763            | 839                | 761            | 800      | 800            | 0.00%                                  |
| 487 |   |                | 023-504 · Water/Sewer                    | 897            | 1,216              | 553            | 1,350    | 1,350          | 0.00%                                  |
| 488 |   |                | Total Department Operations              | 29,291         | 36,184             | 9,283          | 33,533   | 33,533         | 0.00%                                  |
| 489 |   |                | Professional Development                 |                |                    |                |          |                |  |
| 490 |   |                | 023-450 · Dues                           | 99             | 99                 | 99             | 100      | 100            | 0.00%                                  |
| 491 |   |                | 023-451 · Conferences                    | 410            | 514                | 500            | 500      | 550            | 10.00%                                 |
| 492 |   |                | 023-452 · Training                       |                |                    |                | 100      | 100            | 0.00%                                  |
| 493 |   |                | Total Professional Development           | 509            | 613                | 599            | 700      | 750            | 7.14%                                  |
| 494 |   |                | Total 023-000 · Park & Rec Department    | 142,850        | 158,523            | 94,559         | 163,487  | 160,361        | -1.91%                                 |
| 495 |   |                | 032-000 · Community House                |                |                    |                |          |                |  |
| 496 |   |                | 032-202 · Postage                        | 46             | 49                 | 49             | 49       | 49             | 0.00%                                  |
| 497 |   |                | 032-501 · Telephone                      | 696            | 669                | 391            | 700      | 700            | 0.00%                                  |
| 498 |   |                | 032-502 · Electricity                    | 6,220          | 6,293              | 4,141          | 5,000    | 6,000          | 20.00%                                 |
| 499 |   |                | 032-503 · Fuel/Propane                   | 6,941          | 3,959              | 851            | 5,000    | 5,000          | 0.00%                                  |
| 500 |   |                | 032-504 · Water/Sewer                    | 1,033          | 1,290              | 655            | 1,200    | 1,200          | 0.00%                                  |
| 501 |   |                | 032-505 · Maintenance                    | 2,292          | 1,738              | 1,831          | 2,300    | 2,300          | 0.00%                                  |
| 502 |   |                | 032-506 · Building Supplies              | 681            | 656                | 103            | 800      | 800            | 0.00%                                  |
| 503 |   |                | 032-507 · Repairs                        | 2,804          | 2,415              | 4,459          | 3,200    | 3,200          | 0.00%                                  |
| 504 |   |                | 032-509 · Custodian                      | 3,244          | 2,175              | 350            | 3,500    | 3,000          | -14.29%                                |
| 505 |   |                | Total 032-000 · Community House          | 24,057         | 19,243             | 12,831         | 21,749   | 22,249         | 2.30%                                  |
| 506 |   |                | 034-000 · Swift House                    |                |                    |                |          |                |  |
| 507 |   |                | 034-502 · Electric                       | 1,007          | 1,362              | 464            | 1,000    | 1,000          | 0.00%                                  |
| 508 |   |                | 034-503 · Heating Fuel                   | 3,194          | 3,061              | 699            | 2,200    | 3,000          | 36.36%                                 |
| 509 |   |                | 034-504 · Water/Sewer                    | 353            | 159                | 75             | 400      | 250            | -37.50%                                |
| 510 |   |                | 034-505 · Maintenance                    | 1,008          | 328                | 303            | 1,225    | 1,000          | -18.37%                                |
| 511 |   |                | 034-506 · Building Supplies              | 525            | 152                | 5              | 100      | 200            | 100.00%                                |
| 512 |   |                | 034-507 · Repairs                        | 89             | 495                | 1,200          | 1,000    | 1,000          | 0.00%                                  |
| 513 |   |                | 034-509 · Custodian                      | 407            | 444                | 148            | 450      | 450            | 0.00%                                  |
| 514 |   |                | Total 034-000 · Swift House              | 6,583          | 6,001              | 2,894          | 6,375    | 6,900          | 8.24%                                  |
| 515 |   |                | 046-000 · KCS Ballfield Maintenance      | 5,699          | 5,801              | 2,715          | 6,000    | 6,000          | 0.00%                                  |
| 516 |   |                | Total E · RECREATION                     | 179,189        | 189,569            | 112,999        | 197,611  | 195,510        | -1.06%                                 |

## Proposed Budget Worksheet

Fiscal Year 2015 - 2017

| 1   | 2 | FY                                      | FY                | FY 2015 - 2016        |                  | FY                      | % of Increase<br>over current<br>year budget |                 |
|-----|---|---|-------------------|-----------------------|------------------|-------------------------|--|-----------------|
|     |   | 2013 - 2014                             | 2014 - 2015       | YTD through<br>2/2/16 | Budget           | 2016 - 2017<br>Proposed |  |                 |
| 517 |   | <b>F · SANITATION</b>                   |                   |                       |                  |                         |  |                 |
| 518 |   | <b>043-000 · Transfer Station</b>       |                   |                       |                  |                         |  |                 |
| 519 |   | <b>Compensation</b>                     |                   |                       |                  |                         |  |                 |
| 520 |   | 043-101 · Salary                        | 20,502            | 23,993                | 16,278           | 26,009                  | 26,788                                       | 3.00%           |
| 521 |   | 043-998 · Social Security               | 1,552             | 1,831                 | 1,202            | 1,990                   | 2,049  | 2.98%           |
| 522 |   | <b>Total Compensation</b>               | <b>22,054</b>     | <b>25,823</b>         | <b>17,480</b>    | <b>27,999</b>           | <b>28,837</b>                                |                 |
| 523 |   | <b>Department Operations</b>            |                   |                       |                  |                         |  |                 |
| 524 |   | 043-201 · Supplies                      | 1,230             | 679                   | 4                | 1,000                   | 1,000  | 0.00%           |
| 525 |   | 043-202 · Postage                       | 225               | 509                   |                  | 500                     | 500  | 0.00%           |
| 526 |   | 043-411 · Engineering                   |                   |                       |                  | 250                     | 250  | 0.00%           |
| 527 |   | 043-501 · Telephone                     | 277               | 421                   | 333              | 600                     | 400  |                 |
| 528 |   | 043-502 · Electric                      | 1,408             | 1,987                 | 1,150            | 1,600                   | 1,600  | 0.00%           |
| 529 |   | 043-507 · Repairs                       | 4                 | 1,937                 | 246              | 1,500                   | 1,500  | 0.00%           |
| 530 |   | 043-660 · Solid Waste Removal           | 34,362            | 34,000                | 19,371           | 32,000                  | 32,000                                       | 0.00%           |
| 531 |   | 043-661 · Bulky Waste Removal           | 6,283             | 8,390                 | 5,691            | 10,000                  | 10,000                                       | 0.00%           |
| 532 |   | 043-664 · Publicity                     |                   |                       |                  | 0                       |  | #DIV/0!         |
| 533 |   | 043-665 · Container Rent & Tran         | 24,748            | 25,154                | 14,810           | 22,500                  | 23,700                                       | 5.33%           |
| 534 |   | 043-666 · Testing                       | 1,035             | 233                   | 440              | 1,200                   | 1,200  | 0.00%           |
| 535 |   | 043-667 · Tipping Fees                  | 2,612             | 2,720                 | 1,122            | 7,000                   | 10,000                                       | 42.86%          |
| 536 |   | 043-668 · Hazardous Materials           | 565               | 795                   | 1,102            | 2,000                   | 2,000  | 0.00%           |
| 537 |   | 043-669 · Permitting                    | 800               | 800                   | 800              | 950                     | 950  | 0.00%           |
| 538 |   | <b>Total Department Operations</b>      | <b>73,549</b>     | <b>77,626</b>         | <b>45,068</b>    | <b>81,100</b>           | <b>85,100</b>                                | <b>4.93%</b>    |
| 539 |   | <b>Total 043-000 · Transfer Station</b> | <b>95,603</b>     | <b>103,449</b>        | <b>62,548</b>    | <b>109,099</b>          | <b>113,937</b>                               | <b>4.43%</b>    |
| 540 |   | 044-000 · Landfill Monitoring           | 0                 | 0                     | 1,558            | 1,500                   | 2,000  | 33.33%          |
| 541 |   | <b>Total F · SANITATION</b>             | <b>95,603</b>     | <b>103,449</b>        | <b>64,106</b>    | <b>110,599</b>          | <b>115,937</b>                               | <b>4.83%</b>    |
| 543 |   | 300-000 · BOE Operating                 | 912,404           | 848,742               | 510,995          | 4,435,107               |  |                 |
| 544 |   | 310-000 · BOE Payroll                   | 3,222,233         | 3,528,788             | 1,561,396        |                         |  |                 |
| 545 |   | 320-000 · BOE Regional Budget           | 2,247,708         | 2,432,994             | 2,034,728        | 2,543,409               |  |                 |
| 546 |   | <b>Total G · BOARD OF EDUCATION</b>     | <b>6,382,345</b>  | <b>6,810,524</b>      | <b>4,107,119</b> | <b>6,978,516</b>        | <b>0</b>                                     | <b>-100.00%</b> |
| 547 |   | <b>H · Debt Service</b>                 |                   |                       |                  |                         |  |                 |
| 548 |   | <b>080-000 · Interest</b>               |                   |                       |                  |                         |  |                 |
| 549 |   | 080-708 · KCS Renovation/Refunding      | 59,563            | 54,663                | 49,913           | 49,913                  | 40,613                                       |                 |
| 551 |   | 080-710 · New Firehouse                 | 21,875            | 18,125                | 8,125            | 14,375                  | 10,469                                       |                 |
| 552 |   | 080-810 · Maple Street Ext              |                   |                       | 28,080           | 28,080                  | 27,728                                       |                 |
| 553 |   | <b>Total 080-000 · Interest</b>         | <b>81,438</b>     | <b>72,788</b>         | <b>86,118</b>    | <b>92,368</b>           | <b>78,810</b>                                | <b>-14.68%</b>  |
| 554 |   | <b>081-000 · Principal</b>              |                   |                       |                  |                         |  |                 |
| 555 |   | 081-708 · KCS Renovation                | 490,000           | 475,000               | 465,000          | 465,000                 | 455,000                                      |                 |
| 557 |   | 081-710 · New Firehouse                 | 125,000           | 125,000               | 125,000          | 125,000                 | 125,000                                      |                 |
| 558 |   | 081-810 · Maple Street Ext              |                   |                       | 10,826           | 10,826                  | 11,178                                       |                 |
| 559 |   | <b>Total 081-000 · Principal</b>        | <b>615,000</b>    | <b>600,000</b>        | <b>600,826</b>   | <b>600,826</b>          | <b>591,178</b>                               | <b>-1.61%</b>   |
| 560 |   | <b>Total H · DEBT SERVICE</b>           | <b>696,438</b>    | <b>672,788</b>        | <b>686,944</b>   | <b>693,194</b>          | <b>669,988</b>                               | <b>-3.35%</b>   |
| 563 |   | I · Transfer to Capital                 | 744,900           | 796,200               | 726,200          | 726,200                 | 712,200                                      | -1.93%          |
| 567 |   | J · Transfer to Dog Fund                | 7,500             | 7,500                 | 7,500            | 7,500                   | 7,500  | 0.00%           |
| 568 |   | K · Current Year Capital Projects       | 375,000           | 895,000               | 900,000          | 900,000                 | 872,000                                      | -3.11%          |
| 569 |   | L · Appropriation Schaghticoke Legal    | 24,097            | 37,360                | 30,000           | 30,000                  | 0  |                 |
| 570 |   | <b>Total Expense</b>                    | <b>11,365,459</b> | <b>12,346,589</b>     | <b>8,499,896</b> | <b>12,599,501</b>       | <b>5,564,971</b>                             | <b>-55.83%</b>  |
| 571 |   | <b>Net Revenue and Expense</b>          | <b>-225,514</b>   | <b>-176,846</b>       | <b>1,932,378</b> | <b>0</b>                | <b>0</b>                                     |                 |

| FIVE YEAR TOTALS | FIVE YEAR CAPITAL PLAN                 |               |                          |            |                    | INFORMATIONAL USE                    |                    |                         |             |             |            |
|------------------|--|---------------|--------------------------|------------|--------------------|--------------------------------------|--------------------|-------------------------|-------------|-------------|------------|
|                  | FY 2017                                | FY 2018       | FY 2019                  | FY 2020    | FY 2021            | FY 2022                              | FY 2023            | FY 2024                 | FY 2025     | FY 2025     |            |
|                  | <b>BOE PLAN</b>                        |               |                          |            |                    | <b>Bldg Imp</b>                      |                    |                         |             |             |            |
|                  | KCS BLDG IMPROVEMENTS                  |               |                          |            |                    | Roof                                 |                    |                         |             |             |            |
|                  | WINDOWS                                |               |                          |            |                    | 300,000                              |                    |                         |             |             |            |
| 100,000          | <b>BOE SUBTOTAL</b>                    | 0             | 100,000                  | 0          | 0                  | 0                                    | 300,000            | 0                       | 0           | 0           |            |
|                  | <b>BOS PLAN</b>                        |               |                          |            |                    |                                      |                    |                         |             |             |            |
|                  | HIGHWAY TRUCKS                         | HWY Trk # 5   | HWY Trk #6               | HWY Trk #7 | HWY Trk #2 & Mower | Payloader Zero Turn Salt Brine Maker | Truck #1 Compactor | HWY Trk # 12 and Kubota | HWY Trk # 9 | HWY Trk # 4 | HWY Trk #8 |
|                  | HIGHWAY TRUCKS                         | 180,000       | 50,000                   | 180,000    | 100,000            |                                      | 60,000             | 185,000                 | 230,000     | 130,000     | 200,000    |
|                  | HIGHWAY EQUIPMENT                      |               |                          |            |                    | 140,000                              |                    |                         |             |             |            |
|                  | HIGHWAY EQUIPMENT                      |               |                          |            |                    | 15,000                               |                    |                         |             |             |            |
|                  | HIGHWAY EQUIPMENT                      |               |                          |            |                    | 20,000                               | 40,000             | 35,000                  |             |             |            |
| 720,000          | <b>TOTAL TOWN FLEET</b>                | 180,000       | 50,000                   | 180,000    | 120,000            | 190,000                              | 100,000            | 220,000                 | 230,000     | 130,000     | 200,000    |
|                  | KVFD APPARATUS                         |               | Eng 1                    | Eng 1      | Eng 1              | Eng 1                                | Eng 1              |                         |             |             |            |
|                  | KVFD APPARATUS                         |               | 187,500                  | 187,500    | 150,000            | 150,000                              | 200,000            |                         |             |             |            |
| 675,000          | <b>TOTAL KVFD FLEET</b>                | 0             | 187,500                  | 187,500    | 150,000            | 150,000                              | 200,000            | 0                       | 0           | 0           | 0          |
|                  | Anderson Acres (rebuild)               |               |                          |            |                    |                                      |                    |                         |             | 350,000     |            |
|                  | BOTSFORD ROAD                          |               |                          |            |                    |                                      |                    |                         | 345,000     |             | 0          |
|                  | FULLER MTN ROAD                        | 290,000       |                          |            |                    |                                      |                    |                         |             |             |            |
|                  | KENICO ROAD                            | 200,000       | 190,000                  | 85,000     |                    |                                      |                    |                         |             |             |            |
|                  | STUDIO HILL ROAD                       |               |                          |            |                    | 200,000                              |                    | 0                       |             |             |            |
| 965,000          | <b>TOTAL ROADS</b>                     | 490,000       | 190,000                  | 85,000     | 0                  | 200,000                              | 0                  | 0                       | 345,000     | 350,000     | 0          |
|                  | BRIDGES 17-20 & 22                     |               |                          |            |                    |                                      | 200,000            |                         |             |             |            |
|                  | BRIDGE #16 (Anderson Acres)            |               |                          | 100,000    | 100,000            |                                      |                    |                         |             |             |            |
|                  | BRIDGE # 05519 (Macedonia)             |               |                          |            |                    | 250,000                              |                    |                         |             |             |            |
| 450,000          | <b>TOTAL BRIDGES</b>                   | 0             | 0                        | 100,000    | 100,000            | 250,000                              | 200,000            | 0                       | 0           | 0           | 0          |
|                  | TOTAL LAND                             | 0             | 0                        | 0          | 0                  | 0                                    | 0                  | 0                       | 0           | 0           | 0          |
|                  | TOWN GARAGE                            | Roof          | Siding                   | Doors      |                    |                                      | Parking Lot        |                         |             |             |            |
|                  | TOWN GARAGE                            | 125,000       | 75,000                   | 24,000     |                    |                                      | 70,000             |                         |             |             |            |
|                  | STREETSCAPE (sidewalk replacement)     |               |                          |            | 100,000            |                                      |                    |                         |             |             |            |
|                  | SENIOR CENTER                          |               |                          |            |                    | 25,000                               |                    |                         |             |             |            |
|                  | COMMUNITY HOUSE                        |               |                          |            |                    | Bathrooms                            |                    |                         |             | Roof        |            |
|                  | COMMUNITY HOUSE                        |               |                          |            |                    | 25,000                               |                    |                         |             | 50,000      |            |
|                  | TOWN HALL                              | AC / Pkng Lot | Generator/Boiler         |            |                    | Oil Tank Removal                     | Carpet / Paint     |                         |             |             |            |
|                  | TOWN HALL                              | 77,000        | 65,000                   |            |                    | 25,000                               | 40,000             |                         |             |             |            |
| 541,000          | <b>TOTAL BUILDINGS</b>                 | 202,000       | 140,000                  | 24,000     | 150,000            | 25,000                               | 110,000            | 0                       | 0           | 50,000      | 0          |
|                  | ZONING REG                             |               |                          |            |                    |                                      | 35,000             |                         | 0           |             |            |
|                  | TOWN PLAN POCD                         |               |                          | 15,000     | 15,000             | 15,000                               |                    |                         |             |             |            |
|                  | REVALUATION                            |               | 25,000                   | 40,000     |                    |                                      |                    |                         |             |             |            |
| 110,000          | <b>TOTAL NON RECURRING</b>             | 0             | 25,000                   | 55,000     | 15,000             | 15,000                               | 35,000             | 0                       | 0           | 0           | 0          |
| 3,461,000        | <b>BOS SUBTOTAL</b>                    | 872,000       | 592,500                  | 631,500    | 535,000            | 830,000                              | 645,000            | 220,000                 | 575,000     | 530,000     | 200,000    |
|                  |  |               |                          |            |                    |                                      |                    |                         |             |             |            |
|                  |  |               |                          |            |                    |                                      |                    |                         |             |             |            |
| FIVE YEAR TOTALS |  | FY 2016       | FY 2017                  | FY 2018    | FY 2019            | FY 2020                              | FY 2021            | FY 2022                 | FY 2023     | FY 2024     | FY 2025    |
| 3,561,000        | <b>BOE &amp; BOS PROJECTED CAPITAL</b> | 872,000       | 692,500                  | 631,500    | 535,000            | 830,000                              | 645,000            | 520,000                 | 575,000     | 530,000     | 200,000    |
|                  | <b>BOE &amp; BOS CAPITAL SPEN</b>      | 872,000       | 692,500                  | 631,500    | 535,000            | 830,000                              | 645,000            | 520,000                 | 575,000     | 530,000     | 200,000    |
|                  | <b>1/5TH OF ANNUAL CAPITA</b>          | 174,400       | 138,500                  | 126,300    | 107,000            | 166,000                              | 129,000            | 104,000                 | 115,000     | 106,000     | 40,000     |
|                  | <b>APPROPRIATION FY 2015-2016</b>      | 712,200       |                          |            |                    |                                      |                    |                         |             |             |            |
|                  | <b>APPROPRIATION FY 2016-2017</b>      |               | 666,800                  |            |                    |                                      |                    |                         |             |             |            |
|                  | <b>APPROPRIATION FY 2017-2018</b>      |               |                          | 632,300    |                    |                                      |                    |                         |             |             |            |
|                  | <b>APPROPRIATION FY 2018-2019</b>      |               |                          |            | 621,000            |                                      |                    |                         |             |             |            |
|                  | <b>APPROPRIATION FY 2019-2020</b>      |               |                          |            |                    | 620,000                              |                    |                         |             |             |            |
|                  | <b>APPROPRIATION FY 2020-2021</b>      |               |                          |            |                    |                                      | 494,000            |                         |             |             |            |
|                  | Approved by the BoS                    | 1/6/16        |                          |            |                    |                                      |                    |                         |             |             |            |
|                  | Accepted by the BoF                    | 2/16/16       |                          |            |                    |                                      |                    |                         |             |             |            |
|                  | Approved by P/Z                        |               |                          |            |                    |                                      |                    |                         |             |             |            |
|                  | Modified by BoF                        |               | Approved at Town Meeting |            |                    |                                      |                    |                         |             |             |            |

|    | A                                    | B             | C          | D                          | E                             | F      | G       | H          | I                   | J  | K | L | M |
|----|--------------------------------------|---------------|------------|----------------------------|-------------------------------|--------|---------|------------|---------------------|--|---|---|---|
| 1  | Rate Increase <del>3.00%</del> 3.00% |               |            | 5%                         |                               |        |         |            |                     |  |   |   |   |
| 2  | Position                             | Salary Hourly | FY 15 - 16 | Proposed FY 16 - 17 Salary | Proposed FY 16 - 17 hrly rate | SS Tax | M/C Tax | Pension 5% | Budgeted # of hours |  |   |   |   |
| 3  | Animal Control Officer               | S             | 6,625.00   | 6,824                      |                               | 423    | 99      |            |                     |  |   |   |   |
| 4  | Assessor                             | S             | 34,249.00  | 35,276                     |                               | 2,187  | 512     |            |                     |  |   |   |   |
| 5  | Assistant Assessor #1                | H             | 23.30      | 9,835                      | 23.99                         | 610    | 143     |            | 410                 | Assr requested title change  |   |   |   |
| 6  | Assistant Assessor #2                | H             | 20.10      | 19,378                     | 20.70                         | 1,201  | 281     |            | 936                 | 18 hrs per wk Assr asked for 3% + \$1 per hr and title change  |   |   |   |
| 7  |                                      | H             | 0.00       | 0                          | 0.00                          | 0      | 0       | 0.00       |                     | \$1 per hr removed per BoS minutes 2   |   |   |   |
| 8  | BAA Officers                         | H             | 19.51      | 1,545                      | 20.10                         | 96     | 22      |            | 76.9                |  |   |   |   |
| 9  | BAA Clerk                            | H             | 19.51      | 412                        | 20.10                         | 26     | 6       |            | 20.5                |  |   |   |   |
| 10 | BoF Clerk                            | H             | 103.12     | 2,224                      | 106.21                        | 138    | 32      |            | 16                  | meetings - flat rate per meeting   |   |   |   |
| 11 | BoS - First Selectman                | S             | 66,173.00  | 68,158                     |                               | 4,226  | 988     |            | 1560                | 30 hrs per week  |   |   |   |
| 12 | BoS - 2nd Selectman                  | S             | 4,656.00   | 4,796                      |                               | 297    | 70      |            |                     |  |   |   |   |
| 13 | BoS - 3rd Selectman                  | S             | 4,656.00   | 4,796                      |                               | 297    | 70      |            |                     |  |   |   |   |
| 14 | Bos - Secretary                      | S             | 37,181.00  | 38,296                     |                               | 2,374  | 555     | 1,914.82   | 1560                | 30 hrs per week  |   |   |   |
| 15 | Building Inspector Clerk             | H             | 19.00      | 7,632                      | 19.57                         | 473    | 111     |            | 390                 | 7.5 hrs per week, 10% increase requested - (approved for a \$2 increase 4/7/15) - removed 7% increase per BoS meeting 2/17/16    |   |   |   |
| 16 | FO - Treasurer                       | S             | 26,127.00  | 26,911                     |                               | 1,668  | 390     |            | 832                 | 16 hrs per week (requesting balance of LY request - 2,500) - rem   |   |   |   |
| 17 | FO - Treasurer's Clerk               | H             | 20.87      | 8,942                      | 21.50                         | 554    | 130     |            | 416                 | 8 hrs per week   |   |   |   |
| 18 | HWY Foreman                          | S             | 84,003.00  | 86,523                     |                               | 5,364  | 1,255   | 4,326.15   | 2080                | 40 hrs per week  |   |   |   |
| 19 | HWY Driver # 1 (JL)                  | H             | 24.37      | 51,711                     | 24.86                         | 3,206  | 750     | 4,867.20   | 2080                | 40 hrs per week / pension per contract   |   |   |   |
| 20 | Hwy Driver # 1 Reg OT                |               | 36.91      | 950                        | 38.02                         | 59     | 14      |            | 25                  |  |   |   |   |
| 21 | HWY Driver # 1 Snow OT               |               | 36.91      | 7,603                      | 38.02                         | 471    | 110     |            | 200                 |  |   |   |   |
| 22 | HWY Driver # 2 (PB)                  | H             | 27.86      | 59,105                     | 28.42                         | 3,665  | 857     | 4,867.20   | 2080                | 40 hrs per week / pension per contract   |   |   |   |
| 23 | Hwy Driver # 2 Reg OT                |               | 42.21      | 1,087                      | 43.48                         | 67     | 16      |            | 25                  |  |   |   |   |
| 24 | HWY Driver # 2 Snow OT               |               | 42.21      | 8,695                      | 43.48                         | 539    | 126     |            | 200                 |  |   |   |   |
| 25 | HWY Driver # 3 (MS)                  | H             | 27.86      | 59,105                     | 28.42                         | 3,665  | 857     | 4,867.20   | 2080                | 40 hrs per week / pension per contract   |   |   |   |
| 26 | Hwy Driver # 3 Reg OT                |               | 42.21      | 1,087                      | 43.48                         | 67     | 16      |            | 25                  |  |   |   |   |
| 27 | HWY Driver # 3 Snow OT               |               | 42.21      | 8,695                      | 43.48                         | 539    | 126     |            | 200                 |  |   |   |   |
| 28 | HWY Driver #4 (TK)                   | H             | 27.86      | 59,105                     | 28.42                         | 3,665  | 857     | 4,867.20   | 2080                | 40 hrs per week / pension per contract   |   |   |   |
| 29 | Hwy Driver # 4 Reg OT                |               | 42.21      | 1,087                      | 43.48                         | 67     | 16      |            | 25                  |  |   |   |   |
| 30 | HWY Driver # 4 Snow OT               |               | 42.21      | 8,695                      | 43.48                         | 539    | 126     |            | 200                 |  |   |   |   |
| 31 | HWY Driver # 5 (JL)                  | H             | 24.37      | 51,711                     | 24.86                         | 3,206  | 750     | 4,867.20   | 2080                | 40 hrs per week / pension per contract   |   |   |   |
| 32 | Hwy Driver # 5 Reg OT                |               | 36.91      | 950                        | 38.02                         | 59     | 14      |            | 25                  |  |   |   |   |
| 33 | HWY Driver # 5 Snow OT               |               | 36.91      | 7,603                      | 38.02                         | 471    | 110     |            | 200                 |  |   |   |   |
| 34 | HWY P/T Driver                       | H             | 27.86      | 30,601                     | 28.42                         | 1,897  | 444     |            | 1076.9              |  |   |   |   |
| 35 | LU ZEO                               | S             | 34,207.00  | 35,233                     |                               | 2,184  | 511     | 1,761.66   |                     |  |   |   |   |
| 36 | LU I/W                               | S             | 17,634.00  | 18,163                     |                               | 1,126  | 263     | 908.15     |                     |  |   |   |   |
| 37 | LU P/Z Clerk                         | H             | 19.00      | 6,810                      | 19.57                         | 422    | 99      |            | 348                 | 6 hrs per week plus 36 hrs of meetings (approved \$2 increase per BoS mtng 4/7/15) - removed 7% increase per BoS meeting 2/17/16 |   |   |   |

|    | A                         | B | C         | D         | E     | F         | G         | H         | I     | J  | K | L | M |
|----|---------------------------|---|-----------|-----------|-------|-----------|-----------|-----------|-------|--|---|---|---|
| 38 | LU IW Clerk               | H | 19.00     | 1,996     | 19.57 | 124       | 29        |           | 102   | 1.5 hrs per week plus 24 hrs of meetings (approved \$2 increase per BoS mtng 4/7/15) - removed 7% increase per BoS meeting 2/17/16 |   |   |   |
| 39 | P/R Director              | S | 46,226.00 | 47,613    |       | 2,952     | 690       | 2,380.64  |       | Blank per P/R request - put in at 3% raise per Bos meeting 2/17/16   |   |   |   |
| 40 | ROV - Registrar           | H | 20.48     | 11,180    | 21.09 | 693       | 162       |           | 530   | 3 hrs per week each plus 109 addl ech  |   |   |   |
| 41 | ROV - Deputy Registrar    | H | 15.65     | 3,192     | 16.12 | 198       | 46        |           | 198   | 99 hrs each  |   |   |   |
| 42 | ROV - Workers             | H | 11.97     | 2,441     | 12.33 | 151       | 35        |           | 198   |  |   |   |   |
| 43 | ROV - Official Clerical   | H | 0.00      | 0         | 0.00  | 0         | 0         |           |       | Eliminated per Registrar(s)  |   |   |   |
| 44 | ROV - Moderator           | H | 17.36     | 1,180     | 17.88 | 73        | 17        |           | 66    |  |   |   |   |
| 45 | Trnsf Station Manager     | H | 18.24     | 15,330    | 18.79 | 950       | 222       |           | 816   | 17 hrs per week for 48 wks   |   |   |   |
| 46 | Trnsf Station Assistant   | H | 12.36     | 11,458    | 12.73 | 710       | 166       |           | 900   | 18 hrs x 52 weeks plus 17hrs x 4   |   |   |   |
| 47 | SS - Administrator        | S | 27.32     | 39,508    | 28.14 | 2,449     | 573       |           | 1404  | was 27 hrs per week requesting 3 add'l hrs (removed request 2/9/16)  |   |   |   |
| 48 | Tax Collector (2 yr term) | S | 35,213.00 | 36,269    |       | 2,249     | 526       |           |       |  |   |   |   |
| 49 | Tax Collector Assistant   | H | 23.34     | 12,501    | 24.04 | 775       | 181       |           | 520   | 10 hrs per week  |   |   |   |
| 50 | Town Clerk (4 yr term)    | S | 46,634.00 | 48,033    |       | 2,978     | 696       | 2,401.65  | 1560  | 30 hrs per week (blank per TC request) - put in at 3% raise per  |   |   |   |
| 51 | Town Clerk Assistant LH   | H | 21.73     | 1,816     | 22.38 | 113       | 26        |           | 81    | 1.57 hrs per week  |   |   |   |
| 52 | Town Clerk Assistant MC   | H | 16.98     | 14,378    | 19.75 | 891       | 208       |           | 728   | went from 10 to 14 hrs per week and a 16.31% increase  |   |   |   |
| 53 | ZBA Clerk                 | H | 20.87     | 1,061     | 21.50 | 66        | 15        |           | 49.35 | 4.1 hrs per month  |   |   |   |
| 54 | P/R Hourly Employees      | H |           | 43,712    |       | 2,710     | 634       |           |       | After Sch/Camp Kent/Lifeguards/Ice M   |   |   |   |
| 55 | <b>Totals</b>             |   |           | 1,031,216 |       | 63,935.41 | 14,952.64 | 38,029.08 |       |  |   |   |   |

| Park and Recreation: After School Program |                               |  |  |               |
|---|-------------------------------|--|--|---------------|
| Director                                  | \$16.3 x 2.75hrs x 167 days   |  |  | 7,487         |
| Counselors                                | \$10.50 x 2.5hrs x 167 days   |  |  | 4,384         |
| Camp Kent                                 |                               |  |  |               |
| Director                                  | \$14.5 x 40 hrs x 8 weeks     |  |  | 4,640         |
| Counselors                                | \$10.50 x 37.5 hrs x 8weeks   |  |  | 3,150         |
| Counselors                                | \$10.75 x 37.5 hrs x 8 weeks  |  |  | 3,225         |
| Lifeguards                                |                               |  |  |               |
| Head                                      | \$13 x 40 hrs x 9 weeks       |  |  | 4,680         |
| Swm Instruct                              | \$11.75 x 38hrs x 9 weeks     |  |  | 4,019         |
| Retng Guards                              | \$11.50 x 38 hrs week x 2 gua |  |  | 7,866         |
| Life Guard                                | \$11 x1 x 38 hrs week x 9 wks |  |  | 3,762         |
| Skating                                   |                               |  |  |               |
| Ice Monitor                               |                               |  |  | 500           |
| <b>Total</b>                              |                               |  |  | <b>43,712</b> |

**HWY Dept:** Contractual hourly increase for union employees is 2% and Pension increase is 7.8% - those employees receive this regardless of what others are awarded.

|    | Union | Others | Total  |        |
|----|-------|--------|--------|--------|
| 75 | 1%    | 9,175  | 6,578  | 15,753 |
| 76 | 2%    | 9,175  | 13,157 | 22,332 |
| 77 | 3%    | 9,175  | 19,735 | 28,910 |

% of HI Increase **5.9%** % of Dental Increase **6.70%** % of LI Increase **0.0%**

| Employee     | Coverage Pkg | Monthly H.I. Premium FY 15 | Monthly Dental Premium FY 15 | Combined Cost of Health Insurance and Dental Insurance | Employee H.I. Contrib. | Excess over single coverage additional Union employee Contrib. | Annual H.S.A. Funding per coverage status | 25 % of EE of H.S.A. Funding | 75 % of ER of H.S.A. Funding | EE H.I. Monthly Contribution | ER H.I. Monthly Contribution | Annual Amount of EE H.I. Costs (inclusive of H.S.A. Funding for any Employee participating in the High Deductible Plan) | ER Annual Cost for H.I. & Life Coverage | Weekly Deduction for EE Share of H.I. Contribution | Weekly Deduction for EE Share of H.S.A. Contribution | EE H.I. Costs (if Fund part) |
|--------------|--------------|----------------------------|------------------------------|--|------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|---|---|--|--|------------------------------|
| Adams, B @   | 2            | 1,487.78                   | 110.74                       | 1,598.52   | 10.0000%               |  |   |                              |                              | 220.00                       | 1,378.52                     | -721.77   | 16,542.27                               | -13.88   | 0.00   | 1,918.23                     |
| Bernard, P # | 1            | 1,119.03                   | 55.51                        | 1,174.54   | 4.0000%                |  |   |                              |                              | 46.98                        | 1,127.56                     | 563.78  | 13,596.10                               | 10.84  |  | 563.78                       |
| Darlene B ^^ | 4            | 2,189.93                   | 135.90                       | 2,325.83   | 10.0000%               |  | 3,000.00                                  | 0.00                         | 0.00                         | 232.58                       | 2,093.25                     | 2,791.00  | 28,184.38                               | 53.67  | 0.00   | 2,791.00                     |
|              |              |                            |                              | 0.00   | 10.0000%               |  |   |                              |                              | 0.00                         | 0.00                         | 0.00  | 0.00                                    | 0.00   |  | 0.00                         |
| Ferris, L    | 2            | 2,233.79                   | 110.74                       | 2,344.53   | 10.0000%               |  |   |                              |                              | 234.45                       | 2,110.08                     | 2,813.44  | 25,386.38                               | 54.10  |  | 2,813.44                     |
| Kearns, J    | 4            | 2,189.93                   | 135.90                       | 2,325.83   | 10.0000%               |  | 3,000.00                                  | 750.00                       | 2,250.00                     | 232.58                       | 2,280.75                     | 2,791.00  | 28,184.38                               | 39.25  | 14.42  | 2,791.00                     |
| Kearns, T #  | 3            | 2,879.60                   | 135.90                       | 3,015.50   | 4.0000%                | 11%  |   |                              |                              | 249.49                       | 2,766.02                     | 2,993.85  | 33,257.61                               | 57.57  |  | 2,993.85                     |
| LaPoint, J # | 1            | 1,119.03                   | 55.51                        | 1,174.54   | 4.0000%                |  |   |                              |                              | 46.98                        | 1,127.56                     | 563.78  | 13,596.10                               | 10.84  |  | 532.18                       |
| Lindsay, J # | 1            | 1,119.03                   | 55.51                        | 1,174.54   | 4.0000%                |  |   |                              |                              | 46.98                        | 1,127.56                     | 563.78  | 13,596.10                               | 10.84  |  | 532.18                       |
| Osborne, J   | 4            | 2,189.93                   | 135.90                       | 2,325.83   | 10.0000%               |  | 3,000.00                                  | 750.00                       | 2,250.00                     | 232.58                       | 2,280.75                     | 2,791.00  | 28,184.38                               | 39.25  | 14.42  | 2,791.00                     |
| Sivick, M #  | 3            | 2,879.60                   | 135.90                       | 3,015.50   | 4.0000%                | 11%  |   |                              |                              | 249.49                       | 2,766.02                     | 2,993.85  | 33,257.61                               | 57.57  |  | 2,993.85                     |
| Hayes, D     | 5            | 1,535.20                   | 110.74                       | 1,645.94   | 10.0000%               |  | 3,000.00                                  | 750.00                       | 2,250.00                     | 164.59                       | 1,668.85                     | 1,975.13  | 20,841.60                               | 23.56  | 14.42  | 1,975.13                     |
|              |              |                            |                              | 0.00   | 10.0000%               |  |   |                              |                              | 0.00                         | 0.00                         | 0.00  |   | 0.00   |  | 0.00                         |
|              |              | 20,942.86                  | 1,178.27                     | 22,121.12  |                        |  |   |                              |                              | 1,956.72                     | 20,726.91                    | 20,118.84   | 254,626.89                              | 357.51   | 43.27  | 20,777.41                    |

FY '15-16 rates

|                   |         |        |
|-------------------|---------|--------|
| H.S.A Family - 4  | 2067.92 | 127.37 |
| Family - 3        | 2719.17 | 127.37 |
| Two Person - 2    | 2109.34 | 103.79 |
| Single - 1        | 1056.69 | 52.02  |
| H.S.A. 2 Pers - 5 | 1449.67 |        |

Life Insurance Premium 5.45 per month

# Union Employees are bound by contract - Negotiations accepted 3/26/10

^^ Agreement w. employee is that value of H.S.A. funding is complete responsibility of the Town of Kent paid in one installment up front at beginning of FY but to facilitate provider restrictions / employee H.I. contribution % is modified to reflect reduced % so that 25% of H.S.A. funding is perceived as withheld

@ First Selectman is retired KCS employee, Teachers retirement contributes 220 per month to his H.I. costs, TOC will cover balance up to 90% of premium

EE Employee  
ER Employer

17,264.04 Annual Cost

\*\*\* J Kearns elects to take the insurance stipend of 1/2 the cost 14,059.48  
\*\*\* M Sivick elects to take the insurance stipend of 1/2 the cost 16,596.08

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10%