



TABLE OF CONTENTS

1	INTR	RODUCTION	3
	1.1	Overview3	
	1.2	Conditions & Trends6	
	1.3	Community Issues & Concerns15	
2	SUST	TAINABILITY / RESILIENCY	19
	2.1	Enhance Sustainability20	
	2.2	Enhance Resiliency25	
3	CON	MMUNITY ASSETS	27
	3.1	Protect Natural Resources28	
	3.2	Preserve Open Space34	
	3.3	Promote Farms and Farming38	
	3.4	Preserve And Promote Cultural Resources40	
	3.5	Maintain and Enhance Community Character44	
4	DEVELOPMENT		
	4.1	Maintain / Enhance Kent Village Center54	
	4.2	Guide Business / Economic Development64	
	4.3	Guide Residential Development71	
5	INFR	RASTRUCTURE	77
	5.1	Enhance Community Facilities & Services78	
	5.2	Manage Roadway Circulation84	
	5.3	Enhance Pedestrian / Bicycle / Transit87	
	5.4	Address Utility Infrastructure91	
6	CON	ICLUSION	99
	6.1	Consistency	
	6.2	Implementation	
	6.3	Future Steps 104	

Special thanks to the Housatonic Valley Association (HVA) for creating and maintaining almost all of the GIS data used in this POCD.

WELCOME!



May 2022

Dear Kent Residents,

This is the REVISED DRAFT of a possible 2022-2032 Plan of Conservation and Development (POCD) for Kent, Connecticut. The POCD is intended to outline Kent's vision for its future and identify strategies that will help attain that vision.

The DRAFT of the POCD was prepared and refined based on working meetings of a POCD Subcommittee. The Plan strategies were influenced by the results of an on-line survey, input received from other boards and agencies, and additional research and investigation. The DRAFT POCD has been reviewed and refined by the Subcommittee and the full Planning and Zoning Commission.

The Commission is now sharing this Plan with the community in order to get additional input and insight regarding Kent's future. The Commission will be hosting a virtual meeting on:

Thursday June 30 at 7:00 PM via the ZOOM platform

(Zoom information to be made available on the Town website at townofkentct.org)

We hope you will be able to participate in preparing the next Plan of Conservation and Development for Kent!

Sincerely,

Planning & Zoning Commission

Terms Explained

The POCD contains two types of strategies. These are located at the end of each topical section of the POCD.

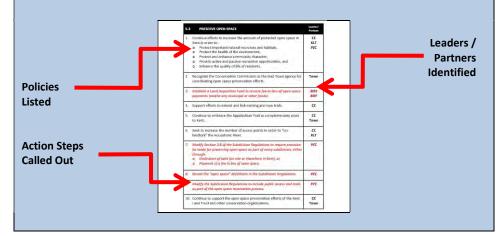
Policies are statements in <u>black text</u> suggesting ways that Kent should evaluate proposed activities or initiatives to implement the POCD. Note that policies may never be considered "implemented" since they are intended to be on-going.

Action steps are specific tasks in <u>red text</u> which can be taken to implement the POCD. Action steps can be considered implemented when complete.

Using The POCD

Implementation is the most important part of the planning process and a key focus in this POCD. Several elements of this POCD have been specifically configured to promote implementation:

- 1. **Action Steps Specifically Called Out** Action steps (described in the sidebar) highlight the pro-active steps that should be taken to implement the POCD.
- 2. **Policies Listed** Policies (described in the sidebar) have been listed and organized to facilitate their use by the Planning and Zoning Commission (and others) to evaluate potential actions in terms of POCD consistency, such as:
 - Zoning amendments (text or map changes).
 - Granting of Special Permits
 - Reviewing municipal improvements (as provided in CGS Section 8-24).
- 3. Leaders / Partners Identified Each policy and action step in the POCD has a leader (and often one or more partners) identified. These are the entities most responsible for implementation of that policy or action step. Experience has shown that specifically identifying the responsible entity has a dramatic effect on implementation. A legend for acronyms used to identify leaders and partners is on the inside back cover.



When the POCD is adopted, it is envisioned the POCD will contain "click links" to larger scale maps which can be explored in more detail.

INTRODUCTION



1.1 Overview

This document is the 2022 Plan of Conservation and Development (POCD) for Kent, Connecticut. This update of the 2012 POCD was prepared by the Planning and Zoning Commission (PZC) with input from Kent residents and from other local boards and commissions.

Based on this input, this Plan of Conservation and Development promulgates a vision for the future of Kent and strategies that will help attain that vision with regard to:

- Helping maintain and improve the community for future generations (sustainability / resiliency strategies);
- Protecting things important to the community (conservation strategies),
- Guiding uses and activities in ways that will provide things the community wants or needs (development strategies), and
- Providing for things which will enhance the overall health and well-being
 of the community and the quality of life of its residents (infrastructure
 strategies).



"If you don't know where you're going, you'll wind up somewhere else."

> Yogi Berra, Baseball Legend Renowned Punster

Prior Plans

Kent prepared and adopted plans in the past to address community issues and opportunities and this POCD is being prepared for the same reasons.

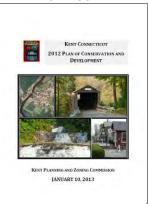
1989 POCD



1990 Town Character Study



2012 POCD



POCD Preparation Process

The preparation and adoption of a POCD is a responsibility of the Planning and Zoning Commission (as per Section 8-23 of the Connecticut General Statutes).

The POCD was prepared by the Planning and Zoning Commission (PZC) with assistance from a planning consultant. Due to COVID-related concerns, public participation occurred through an on-line survey and through virtual meetings throughout the planning process.

The process involved the following elements:

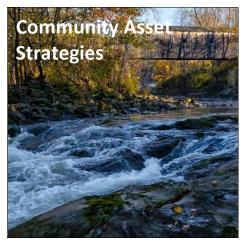
- Independent research / investigation by a planning consultant
- An on-line survey to help understand community concerns
- Preparation of briefing booklets covering key POCD topics based on the 2012 POCD and independent research / investigation
- Review / discussion of briefing booklets by the PZC to generate consensus on planning strategies for Kent's future
- Preparation of a first draft of a POCD
- Review / discussion of POCD first draft by the PZC
- Community meeting to get feedback on revised POCD draft
- Refinement of POCD by PZC based on community input
- Adoption of updated POCD

POCD Organization

Following this introduction (which includes a summary of conditions and trends affecting Kent and input from an on-line survey), the chapters of the POCD are organized around four main thematic elements used to present the goals and strategies for the future of Kent. Each element contains one or more related sub-sections addressing specific topics of importance to Kent.

Sections on plan consistency and implementation follow these four strategic elements.









1.2 Conditions & Trends

This section of the POCD provides a general overview of conditions and trends affecting Kent at the time the 2022 POCD was being prepared.

History of Kent

The landform of the area we now know as Kent evolved over millions of years as a result of geologic forces. Native Americans are known to have inhabited this area for the past 10,000 years or so. European discovery and settlement of New England by the English and Dutch began in the early 1600s starting along Long Island Sound and the Connecticut River.

As population grew in these early settlements, people moved further outward in order to have land to farm and to support their families. The area we now know as Kent was the subject of "ownership" disputes between Native Americans, the Connecticut Colony, and the proprietors of Hartford and Windsor from the 1680s until the 1730s. After an understanding was reached, the area of Kent was subject to public auction in Windham County in 1738. To "perfect" their title to the land, a purchaser had to build at least a 324 square foot house (18 feet square), install a fence, and clear at least six acres of land within two years.

People came, the community was organized, and settlement by European immigrants began. Early settlers were generally subsistence farmers.

A sawmill, a gristmill, and a meetinghouse were established in the Flanders area. Due to the available waterpower, another sawmill and another grist mill were established in the East Kent area since the early community included what we recognize now as Kent and Warren.

With the advent of the iron ore industry in western Connecticut by the 1750s, a number of businesses were established in Kent to extract, refine, and transport raw materials and products to Poughkeepsie, Hartford, and other areas.

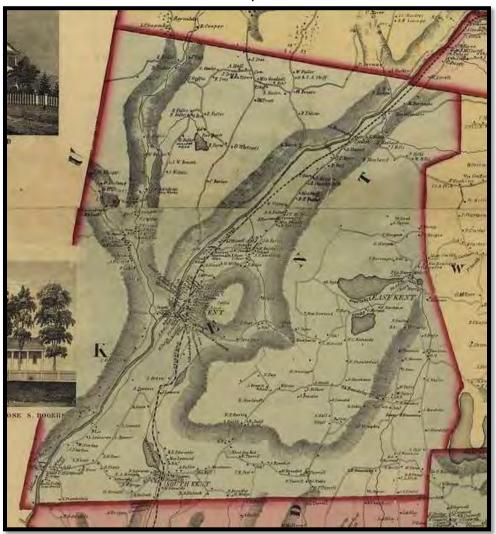
An iron furnace was built in Flanders and a dam was also created to supply waterpower. The Kent Furnace seen today was originally built in 1826.

Remnants Of Kent Furnace

With these activities, roads and bridges became topics of greater interest. Crossing the Housatonic River was a challenge so, around 1760, Jacob and Isaac Bull established a crossing at the narrowest part of the river in the area we now know as Bulls Bridge. In 1776, a requirement was passed to assess all property owners for maintenance of public roads.



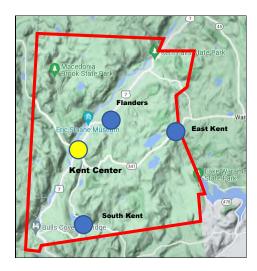
1859 Map



Town Centers

The earliest "town centers" were in:

- Flanders, where a roadway suitable for horse-drawn wagons and oxen came down from East Kent to the Housatonic River,
- East Kent, where some early mills were located, and
- South Kent near "Iron Hill" and the Bulls Bridge crossing where mining of iron ore was a major activity.



Over time, however, East Kent became redundant when other mills were established and other sources of power became available. Flanders was usurped when the railroad came through in 1842 and established the train station in the area we now know as Kent Center. South Kent receded in importance as the iron industry moved westward to Pennsylvania and elsewhere in the late 1800s.

With settlement in Kent Center, a water supply system and a sewage disposal system was created. While not compliant with current standards (reportedly, the sewer discharge was directly from a pipe to the river!), it was fairly unique to communities of Kent's size at the time and met the needs of the residents and businesses. A key reason why Kent has its compact and engaging village center today is because of the provision of water and sewer services years ago.

Private schools, now a key part of the overall fabric of the community, were established in more recent times:

- Kent School in 1906,
- South Kent School in 1923, and
- Marvelwood in 1956.





Kent Library

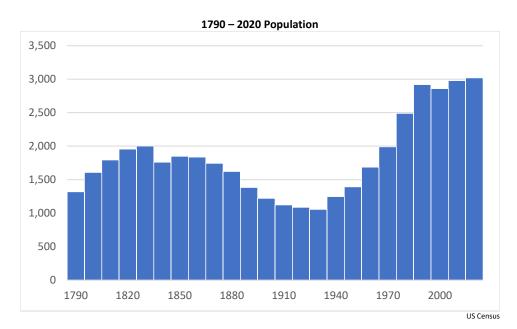


People Of Kent

Preliminary Census results indicate that Kent had 3,019 residents in 2020. This represents a modest increase of 40 residents since 2010.

It is important to note that boarding students at private schools in Kent (Kent School, South Kent School, Marvelwood) do not appear to be included in this total so the number of "residents" would be higher when school is in session. The 2012 POCD estimated that "institutions, including private schools, add up to 1,300 people to the Town's population over the school year, approximately 750 people for seasonal facilities, and 6,000 to 7,000 attendees at 2-3 day events during summer months."

As can be seen from the table and chart, Kent's population has fluctuated over the years but it has been growing fairly steadily since the Census low of about 1,000 people in 1930. The fastest growth occurred between 1970 and 1990.



Memorial Day Parade



Gilmore Girls Festival In Kent



Kent's Population

1790	1,318
1800	1,607
1810	1,794
1820	1,956
1830	2,001
1840	1,759
1850	1,848
1860	1,835
1870	1,744
1880	1,622
1890	1,383
1900	1,220
1910	1,122
1920	1,086
1930	1,054
1940	1,245
1950	1,392
1960	1,686
1970	1,990
1980	2,487
1990	2,918
2000	2,858
2010	2,979
2020	3,019

US Census data for 1870 to 2020.

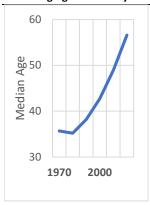
Projecting future population for Kent may be a challenge.

Due to the COVID-19 pandemic which reached the United States in early 2020, a number of second homes in Kent (units kept for seasonal or occasional use) became the primary residence for their owners. It remains to be seen whether this will become a new baseline population for Kent or whether prior living patterns will resume.

1970 35.7 1980 35.2 1990 38.2 2000 42.7 2010 48.9 2020 56.6

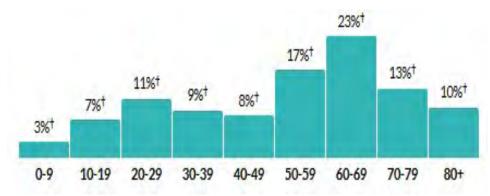
US Census, Planimetrics

Graph Illustrating An Aging Community



The age composition of Kent has trended significantly older in recent years and almost half of the population is over age 60. This may be because "baby boomers" are living longer and aging in place in Kent, because younger people may struggle to afford housing in Kent, or a combination of factors. In terms of median age, Kent is one of the "older" towns in Connecticut and second oldest in Litchfield County with a median age of 56.6 (Sharon's median age is 57.8).

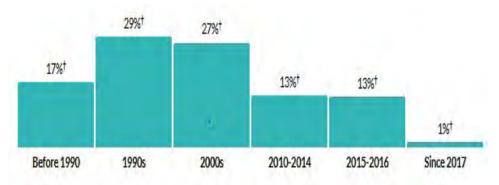
Kent's Population By Age Range (Percentage of Population)



American Community Survey 2020 (5-year average)

Census information suggests there is population "turnover" in Kent. About onequarter of Kent residents in 2020 had moved to Kent since 2010.

Year Moved In (Percentage of Population)



American Community Survey 2020 (5-year average)

Economy Of Kent

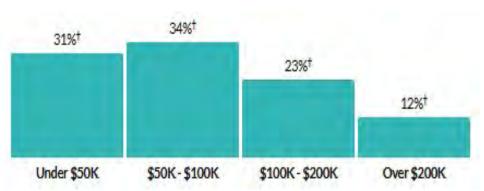
A local economy is important in terms of:

- Providing for jobs and income for people,
- Ensuring a range of goods and services is available, and
- Providing tax revenue to support local services.

The Connecticut Department of Labor reports there were 167 establishments in Kent in 2020 providing employment (and income) to almost 1,100 people.

The American Community Survey estimates the median household income (half the households earn more and half the households earn less) in Kent in 2020 was \$77,344.

Household Income Distribution



American Community Survey 2020 (5-year average)

Jobs In Kent

564

630

1,140

1,150

1,481

1.058

1,094

CT Labor Dept.

1963

1970

1980

1990

2000

2010

2020

The value of taxable property in a municipality is important because it supports municipal budgets and services provided within the community. The percent of the real estate tax base that is comprised of businesses is an important consideration to many people since business uses typically provide revenue but do not demand as much in services. This revenue is then available to provide services that primarily benefit residents of the community.

Median Household Income		
Washington \$108,250		
Warren	\$104,375	
Sherman	\$101,818	
New Milford \$89,969		
Sharon	\$81,919	
Cornwall	\$80,000	
Kent \$78,125		
	CERC, 2021	

Self-Employment Rate		
Cornwall	37%	
Sherman	27%	
Sharon	24%	
Warren	24%	
Kent	23%	
Washington	18%	
New Milford	11%	
	CERC, 2021	

Per Capita Grand List		
Washington \$477,258		
Cornwall	\$406,689	
Warren	\$363,634	
Sharon	\$358,034	
Kent	\$309,200	
Sherman	\$280,746	
New Milford	\$155,047	
-	CFRC 2021	

11

Number of Housing Units		
1970	852	
1980	1,017	
1990	1,414	
2000	1,463	
2010	1,665	
2020	1,687	

1970 - 2020 Census

Percent Units Occupied 1970 81% 1980 85%

1990 82% 2000 78% 2010 n/a 2020 76%

Historic - 1900 - 2010 Census.

Average Household Size

1980	2.63
1990	2.42
2000	2.43
2010	n/a
2020	2.35 est.

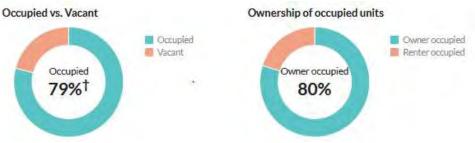
Historic - 1900 - 2010 Census.

Housing In Kent

According to the preliminary Census results, Kent had about 1,687 housing units in 2020. From 2000 to 2010, Kent added an average of about 11 housing units per year.

There are two key housing trends in Kent. First, the percentage of units in Kent which are occupied has been decreasing. Almost a quarter of all housing units in Kent are kept for seasonal, occasional, or recreational use (second homes). Such homes provide net tax revenue but may not support local businesses or participate as volunteers in local organizations (including fire response). Second, even for the homes which are occupied, these homes have fewer residents in them than in years past.

While the number of housing units in Kent has risen by a factor of 1.98 since 1970 (i.e., almost doubled), the number of residents has only risen by a factor of 1.51 over the same time period.



American Community Survey 2020 (5-year average)

Housing affordability is an issue throughout Connecticut and communities are recognizing that community vitality, community diversity, and economic development can all be enhanced by having a housing portfolio which includes affordable units. Communities where less than 10 percent of the housing stock meets the State definition of affordable housing are subject to the Affordable Housing Appeals Procedure (see CGS Section 8-30g).

Median Sales Price		
Sherman	\$466,200	
Cornwall	\$441,800	
Washington	\$425,400	
Warren	\$386,100	
Sharon	\$374,100	
Kent	\$360,700	
New Milford	\$301,300	
-		

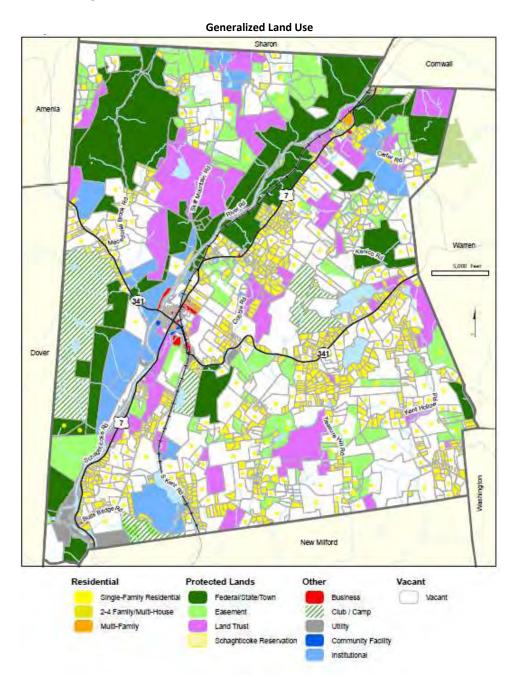
CERC. 2021

Median Rent		
Warren	\$2,138	
Sherman	\$2,026	
Washington	\$1,525	
Kent	\$1,433	
New Milford	\$1,256	
Cornwall	\$968	
Sharon	\$954	
•	CERC 2021	

Percent Affordable Housing		
New Milford	4.54%	
Cornwall	3.57%	
Kent	3.96%	
Washington	2.12%	
Sharon	2.03%	
Sherman	0.38%	
Warren	0.12%	
	CERC, 2021	

Land Use In Kent

According to digital mapping, Kent contains approximately 31,920 acres. The map image below shows the different types of land uses in different locations. The color legend is summarized in the sidebar.



Land Use Coloration

Residential Yellow Green / Open Space / **Purple** Protected Red **Business** Community Facil-Blue ity / Institution Other Varies White Land not committed to a specific use at this time (may include agriculture or forestry)

Click here to link to a larger scale version of this map

Link not yet active

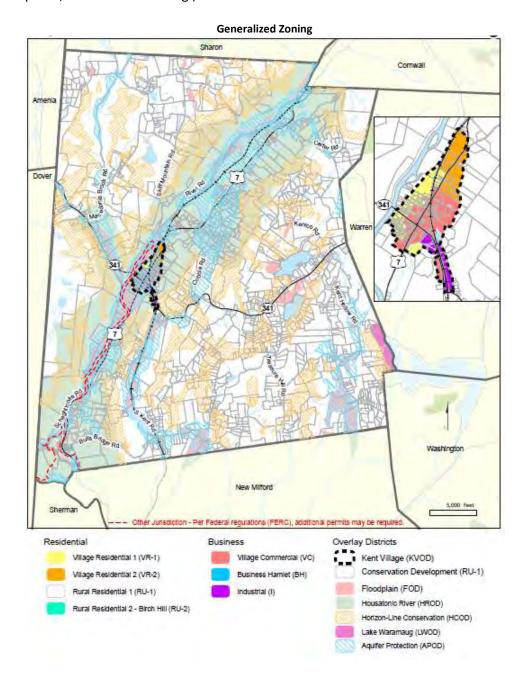
Click here to link to a larger scale version of this map

Link not yet active

Zoning In Kent

The vast majority of land in Kent (99%) is zoned for residential purposes. Only about 118 acres is zoned for business or industrial purposes.

There are also five zoning districts which may overlay the other districts to protect sensitive resources (Housatonic River, Horizon-line areas, aquifers, floodplains, and Lake Waramaug.)



1.3 Community Issues & Concerns

As part of the process of updating the POCD, the Planning and Zoning Commission (PZC) conducted an on-line survey in order to better understand the issues of concern to Kent residents and property owners. Overall, 432 responses were received during a five-week period in the fall of 2021. A report summarizing responses to all questions is available at Town Hall and on the Town website.

Quality Of Life - Overall, 87% of participants rated the quality of life in Kent as very good or excellent.

Factors Important In Decision To Live In Kent - 75% of participants indicated community character was very important in their decision to live in Kent. The top five factors included:

•	Community character	(reputation, appearance,	feeling)	[1.67 score]
---	---------------------	--------------------------	----------	--------------

	bearing, commence, (reputation), appearance, recomb,	[=.0. 000.0]
•	Housing type, value, etc.	[1.20 score]
•	Town amenities / services (rec. facilities, etc.)	[1.05 score]
•	With my parents, spouse, partner, etc.	[0.86 score]
•	(TIE) Education system / Housing affordability	[0.84 score]

"Prouds"

When asked to list up to four things in Kent they were <u>proud of</u>, the top responses included:

- Feeling of Community
- Character
- Town Center
- Beauty
- Open Space

"Sorrys"

When asked to list up to four things in Kent they were sorry about, the top responses included:

- Businesses
- Recreation Services
- Town Center
- Roads / Traffic
- Affordability



A complete summary of these write-in responses is available on the Town website.



A complete summary of these write-in responses is available on the Town website

Top 5 Goals - Importance

- Protecting natural resources.
- 2. Preserving open space.
- 3. Having adequate utility services.
- 4. Addressing sustainability / resiliency.
- Protecting cultural assets (historic resources, events).

Top 5 Goals - Performance

- 1. Preserving open space.
- Protecting natural resources.
- Protecting cultural assets (historic resources, events).
- Providing quality education.
- 5. Enhancing community character.

The survey asked participants to indicate:

- How important possible Town goals are to them?
- How well they thought the Town is doing addressing these goals?

The results are summarized below and cross-tabbed in the graphic on the facing page.

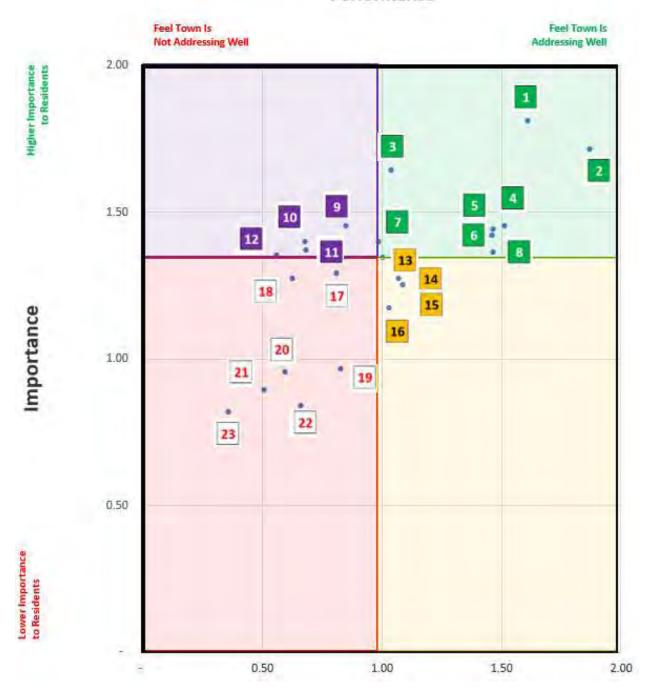
	Higher Importance (> 1.35)	Higher Performance (> 0.99)	Importance	Performance
1.	Protecting Natural Resou	rces	1.81	1.61
2.	Preserving Open Space		1.71	1.87
3.	Having Adequate Utility Services		1.64	1.04
4.	Protecting Cultural Assets (hist. resources, events)		1.45	1.52
5.	Providing Quality Education		1.44	1.47
6.	Maintaining / Enhancing the Town Center		1.42	1.46
7.	Promoting Agriculture		1.40	0.99
8.	Enhancing Community Character		1.36	1.47

	Higher Importance (> 1.35)	Lower Performance (< 0.99)	Importance	Performance
9.	Addressing Sustainability	/ Resiliency	1.45	0.85
10.	Addressing Climate Change		1.40	0.68
11.	Reducing Our "Carbon Footprint"		1.37	0.69
12.	Enabling / Improving Broadband Access		1.35	0.56

	Lower Importance (< 1.35)	Higher Performance (> 0.99)	Importance	Performance
13.	Guiding Residential Development		1.34	1.01
14.	Promoting Business/Economic Development		1.27	1.07
15.	Improving Community Services		1.25	1.09
16.	Improving Community Facilities		1.17	1.03

	Lower Importance (< 1.35)	Lower Performance (< 0.99)	Importance	Performance
17.	Improving Wireless Phone Service		1.29	0.81
18.	Promoting Pedestrian / Bicycle Options		1.27	0.63
19.	Expanding Housing Choices		0.96	0.83
20.	Addressing Vehicular Transportation		0.95	0.60
21.	Improving River Access		0.89	0.51
22.	Providing For Vehicle Charging Stations (public)		0.84	0.66
23.	Promoting Transit / Rail Options		0.82	0.36

Performance



Greatest Challenge Or Need

When asked what they see as the greatest challenge or need facing Kent in the next 10 to 20 years, the responses included:

- 1. Character / Development (72)
- 2. Affordability (33)
- 3. Age Composition (25)
- 4. Climate Change (17)
- 5. Economic Development (16)
- 6. Internet / Cell (12)
- 7. Fiscal (11)
- 8. Services / School(13)
- 9. Roads / Traffic (9)
- 10. Balance (8)
- 11. Town Center (5)
- 12. Housing (4)
- 13. Business (3)
- 14. Diversity (3)
- 15. Don't Know (2)
- 16. Other (32)

If Make One Thing Happen

When asked if they could make one thing happen to make Kent a better place in the future, the top responses included:

- 1. Facility / Service (51)
- 2. Town Center (48)
- 3. Internet / Cell Phone (24)
- 4. Character (15)
- 5. Housing (14)
- 6. Economic Development (12)
- 7. Transportation (12)
- 8. Fiscal (9)
- 9. Development (8)
- 10. Noise (7)
- 11. Diversity (4)
- 12. Don't Know (3)
- 13. Climate Change (2)
- 14. Other (49)



A complete summary of these write-in responses is available on the Town website.



A complete summary of these write-in responses is available on the Town website

SUSTAINABILITY / RESILIENCY

Become a more sustainable and resilient community.



To date, strategic plans for Kent have not directly addressed issues of sustainability or resiliency. The 2022-32 POCD is the first to do so. While the POCD addresses these issues in a discrete chapter, it is intended that they be seen as over-arching concepts of the POCD.

For the POCD, sustainability and resiliency relate to:

- 1. Favoring approaches that are environmentally responsible, economically viable, and of social benefit
- 2. Being efficient and economical in how resources are utilized
- 3. Considering the long-term impacts of current actions
- 4. Being prepared to respond or adapt to changing conditions

"It's not a question of whether we can be sustainable, but whether we choose to be."

Gary Lawrence Sustainability Practitioner



Climate Sustainability

In 2021, the Governor signed an executive order intended to reduce greenhouse gas emissions from State activities, fund resiliency projects, and address the impact of climate change on vulnerable populations.

2.1 Enhance Sustainability

Become a more sustainable community.

For the POCD, sustainability is defined as "an integrated planning approach designed to meet the needs of the present generation without compromising the ability of future generations to meet their own needs."

Climate Sustainability

Climate change has the potential to negatively impact the healthy environment and rural character of Kent – especially as the pace of climate change accelerates. Kent should actively participate in addressing this situation. Progressive towns and cities around the world are finding ways to "decarbonize" and Kent can, and should, join this effort.

- 1. Avoid activities that contribute to climate change (greenhouse gas emissions, use of fossil fuels, etc.).
- 2. To avoid the worst-case scenarios forecast by the scientific community, the Town of Kent should investigate regulations and programs that are carbon neutral or carbon negative:
 - a. Incentivize green power sources like solar, wind, hydro-electricity, and power-storage options,
 - b. Work to electrify as much of the utility infrastructure as possible by supporting a transition to electric appliances, heat pumps, gardening tools, and other non-fossil fuel-driven systems.
 - c. Ensure the growing number of electric cars, trucks, tractors, and other vehicles and equipment have charging stations, hydrogen fueling stations, and other technologies as they become available.
 - d. Encourage modern micro-grid energy which uses renewables as much as possible and work with other towns and energy providers to gently promote the expansion of zero-emission power sources and smart storage.
 - e. Consider how to encourage the creation of more energy-efficient homes and developments that result in smaller energy footprints by whatever means possible, up to and including smaller homes.
- 3. As other sustainability programs become available, Kent should make sure it is positioned to participate financially and logistically.

Ecological Sustainability

- 4. Maintain and enhance environmental health (water quality, air quality, habitat diversity, etc.).
- 5. Minimize impacts on natural resources and manage the use thereof:
 - a. Use low-impact development (LID) strategies to address water quality and water quantity impacts associated with stormwater runoff.
 - b. Promote reduction of water use.
 - c. Reduce water waste / recycle water.
- 6. Reduce waste (including food waste) / Reduce use of plastic bags / Increase recycling.

Energy Sustainability

- 7. Manage the use of energy resources:
 - a. Reduce energy use and become more energy efficient.
 - b. Transition to sustainable clean energy.
 - c. Encourage increased use of renewable energy (solar, wind, etc.).
 - d. Promote "greener" buildings / vehicles.
 - e. Provide alternative energy approaches (fuel cell, micro-grids, etc.).
 - f. Provide for electric car charging stations.

Social Sustainability

- 8. Maintain and sustain a diverse mix of ages, cultures, and characteristics:
 - a. Attract, support, and retain younger people and families.
 - b. Meet the needs of the growing number of older residents.
 - c. Address social isolation experienced by elderly households.
- 9. Sustain cultural amenities and activities which enhance quality of life.

Economic Sustainability

- 10. Maintain and enhance economic health:
 - a. Places of employment.
 - b. Sources of goods and services.
 - c. Support for local businesses (including tourism and "buy local").
 - d. Diversify the tax base.
 - e. Enhance the overall "sense of place".
- 11. Prudent use of resources and capital.
- 12. Addressing economic transformation (conversion from "bricks and mortar" to on-line retail, etc.).

Kent has established a Sustainability Team which can take the lead on developing more detailed strategies within this overall framework. This could include actions in accordance with the SustainableCT program (see following pages).

Energy Sustainability

In residential zones, the Zoning Regulations allow solar panel installations on homes and small-scale wind energy systems.

- The average home in the U.S. uses 10,400 kWh of electricity per year.
- About twenty 400watt solar panels could generate enough energy to power the entire home.
- A wind turbine with a 5kW rated capacity can produce approximately 8,900 kWh of system output every year.

Sustainable CT



Sustainable CT is an independent organization which has created a voluntary certification program to recognize Connecticut municipalities that make progress towards implementing sustainability initiatives.

SustainableCT maintains a "master action list" which communities can use to guide and document sustainability efforts. As of 2021, over half the communities in Connecticut were participating in this voluntary program and completing (and documenting) activities on the master action list to demonstrate their progress in this regard. Communities receive certification for completing actions listed on the master action list (which is updated over time).

Some of the sustainability elements being promoted in 2021 are summarized on the following pages.

Kent enrolled in the Sustainable CT program in April

Overview Of SustainableCT Action List

Some of the following actions have been edited to fit into the space provided. A complete description of the SustainableCT themes and action steps can be found at:

https://sustainablect.org/

1. Inclusive and Equitable Community Impacts

- 1.1 Optimize for Equity / Participate in Equity Training
- 1.3 Develop and Adopt a Statement on Equity

2. Thriving Local Economies

- 2.1 Support Redevelopment of Brownfield Sites
- 2.3 Inventory and Promote Local Retail Options
- 2.4 Provide Resources and Supports to Local Businesses
- 2.5 Promote Sustainable Workforce Development

3. Well-Stewarded Land and Natural Resources

- 3.1 Provide Watershed Education / Create a Watershed Management Plan
- 3.3 Engage in Watershed Protection and Restoration
- 3.4 Develop an Open Space Plan
- 3.5 Create a Natural Resource and Wildlife Inventory
- 3.7 Provide Education on Water Conservation
- 3.8 Implement Low Impact Development
- 3.9 Manage Woodlands and Urban Forests
- 3.10 Facilitate Invasive Species Education and Management
- 3.13 Promote Dark Skies

4. Vibrant and Creative Cultural Ecosystems

- 4.1 Map Tourism and Cultural Assets / Support Arts and Creative Culture
- 4.3 Develop a Creative Placemaking Plan

5. Dynamic and Resilient Planning

- 5.1 Integrate Sustainability into Plan of Conservation and Development
- 5.2 Adapt Permitting Process to Promote Sustainable Development
- 5.3 Develop Agricultural-Friendly Practices
- 5.4 Assess Climate Vulnerability
- 5.5 Inventory and Assess Historic Resources
- 5.6

6. Clean and Diverse Transportation Systems and Choices

- 6.1 Implement Complete Streets
- 6.2 Promote Effective Parking Management
- 6.3 Encourage Smart Commuting
- 6.4 Support Zero Emission Vehicle Deployment
- 6.5 Promote Public Transit and Other Mobility Strategies
- 6.6 Manage Municipal Fleets

7. Renewable and Efficient Energy Infrastructure and Operations

- 7.1 Benchmark and Track Energy Use
- 7.2 Reduce Energy Use Across All Municipal Buildings
- 7.3 Achieve High Energy Performance for Individual Buildings
- 7.4 Increase Use of Renewable Energy in Municipal Buildings
- 7.5 Develop a Municipal Energy Plan
- 7.6 Install Efficient Exterior Lighting
- 7.7 Implement a Community Energy Campaign
- 7.8 Benchmark Energy and Water Use for Multifamily Housing

8. Inclusive Engagement, Communication and Education

- 8.1 Hold a Sustainability Event
- 8.2 Provide Effective Community Communications
- 8.3 Train Municipal Representatives
- 8.4 Support Community Match Fund Project and Civic Engagement
- 8.5 Collaborate with Other Municipalities

9. Strategic Materials Management

- 9.1 Report Materials Management Data and Reduce Waste
- 9.2 Implement Save Money and Reduce Trash (SMART) Program
- 9.3 Recycle Additional Materials and Compost Organics
- 9.4 Develop a Food Waste Prevention Campaign or Program

10. Optimal Health and Wellness Opportunities

- 10.1 Encourage Healthy and Sustainable Food Networks
- 10.2 Conduct Health Impact Assessments
- 10.3 Improve Air Quality in Public Spaces
- 10.4 Develop and Promote Community Growing Spaces

11. Healthy, Efficient and Diverse Housing

- 11.1 Design and Implement an Affordable Housing Plan
- 11.2 Grow Sustainable and Affordable Housing Options
- 11.3 Implement Policy for Sustainable, Diverse Housing Options

12. Effective, Compassionate Homelessness Prevention

- 12.1 Increase Public Awareness and Support for Efforts to End Homelessness
- 12.2 Strengthen Municipal Workforce Capacity to Address Homelessness
- 12.3 Collect and Share Homelessness Data
- 12.4 Provide or Mobilize Resources to Address Homelessness
- 12.5 Coordinate Municipal Services to Address Homelessness
- 12.6 Improve Outcomes for People Experiencing Homelessness

13. Innovative Strategies and Practices

13.1 Implement Your Own Sustainability Action

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

2.1	ENHANCE SUSTAINABILITY	Leader/ Partner
1.	Continue to educate residents about sustainability concepts.	KST
2.	Develop and implement strategies to become more sustainable: a. Climate b. Ecological c. Energy d. Social e. Economic.	KST CC
3.	Increase electric vehicle charging stations / capacity in the Town Center area (multiple more advanced and higher power/quicker charging Level 3 stations, if possible).	KST
4.	Modify the Zoning Regulations to allow electric vehicle charging stations in the Town Center with reduced setbacks (or zero setbacks).	PZC
5.	Investigate the potential benefits of establishing a fuel cell / microgrid energy system for the Town Center area.	KST
6.	Participate in the "SustainableCT" program and similar programs.	KST



2.2 Enhance Resiliency

Become a more resilient community.

For the POCD, resiliency relates to being able to absorb and/or recover from impactful events in an efficient and timely way. This can include:

- A. Environmental events such as hurricanes, winter storms, and flooding.
- B. Economic events such as recessions or structural shifts.
- C. Social trends such as a shift from interest in rural areas.

It includes the willingness and ability to adapt to long-term change as well as the capability to endure, respond to, and readily recover from sudden change or adversity.

In the future, the concept of resiliency will also need to include adaptation to climate change (higher temperatures, more frequent and severe storm events, infrastructure capacity, stream channel erosion, habitat migration, etc.). There is increasing evidence that climate change (such as warming temperatures) is occurring and affecting Kent and other communities. This includes an increase in the occurrence of more frequent and intense storms which overwhelm the infrastructure (such as storm drainage systems) installed in many parts of the community.

The elements of being a resilient community can include:

Avoidance	Identification / avoidance / risk reduction
Mitigation	 Evaluating probability / risk scenarios Evaluating approaches (protection / adaptation) Balancing of cost / benefit
Response	5. Pre-event education / training6. Pre-event response plans7. Response

The Hazard Mitigation Plan adopted by the Town of Kent in 2022 identifies the major hazards (flooding, hurricanes and tropical storms, summer storms and tornadoes, winter storms, earthquakes, dam failure, wildfires) and strategies to reduce or eliminate risk to human life and property.

This valuable document, prepared in conjunction with the Northwest Hills Council of Governments (NHCOG), should be utilized to avoid, mitigate, and respond to natural hazard events. In addition, the Plan should be updated regularly.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

2.2	PROMOTE RESILIENCY	Leader/ Partner
1.	Continue to educate residents about resiliency.	KST CC
2.	Continue to support and enhance emergency management capabilities in Kent and the region.	Town
3.	Implement the Hazard Mitigation Plan, as amended.	Town
4.	Continue to identify, avoid, reduce, mitigate, and recover from impactful events.	Town
5.	Maintain and improve approaches for preparing for and responding to impactful events including: a. Emergency shelter capacity / supplies b. Redundant energy supply c. "Off-grid" generation (including generators and fuel cells) especially in Kent Center d. Mobile cellular antennae / charging stations	Town PW VFD
6.	Maintain Flood Plain standards consistent with the latest State and Federal (FEMA) requirements.	PZC
7.	Participate in updating the regional Hazard Mitigation Plan in the fu- ture in order to address risks and obtain funding.	Town

Intense Rainfall Events



Severe Winter Storms



Kent Ice Dam



Kent Flooding



COMMUNITY ASSETS

Continue to protect assets and resources important to the community.



Kent has long recognized the values associated with its environmental and community assets and has focused much attention on their preservation and conservation.

These efforts have maintained overall environmental health, contributed to community character, and enhanced the overall quality of life for residents and visitors. In the on-line survey:

- 1. 75% of survey participants identified "community character" as very important in their decision to live in Kent.
- Participants indicated they were proud of the overall sense
 of community in Kent, the character/beauty of the community, the open space / natural resources, and the culture of
 Kent.
- 3. Among 23 topics for consideration, participants indicated the following in terms of importance / performance:

	Importance	Performance
Protecting natural resources	1 st	2 nd
Preserving open space	2 nd	1 st
Protecting cultural assets	4 th (tie)	3 rd
Promoting agriculture	9 th	12 th
Enhancing community character	11 th	5 th
Improving river access	21 st	22 nd

Incorporated For Reference

Additional information related to conservation-related strategies can be found in:

- 1. The 1990 Town Character Study and Open Space Plan
- 2. The 2013 update to the Town Character Study and Open Space Plan
- 3. The 2009 Natural and Cultural Riches of Kent report
- 4. The 1998 Route 7 Scenic Corridor Master Plan

Click links not yet active

"Conservation
is a state of
harmony
between
[people] and
land."

Aldo Leopold American conservationist

3.1 Protect Natural Resources

Continue to protect Kent's natural resources.

As stated in the 2012 POCD, "the fact that [natural] resources have been diligently protected and preserved over the years is the main reason for the healthy ecological system that exists in Kent and the retention of the physical characteristics treasured by residents."

For the purposes of the POCD, the term "natural resources" includes:

Category	Resource Examples	
Land- Related	Landforms / terrain / steep slopesSoil types	
Water-Related	 Water quality / quantity Watercourses / waterbodies / inland wetland Riparian buffers / setbacks Groundwater / aquifers Floodplains 	
Natural Diversity	FloraFauna	
Other	Air quality	

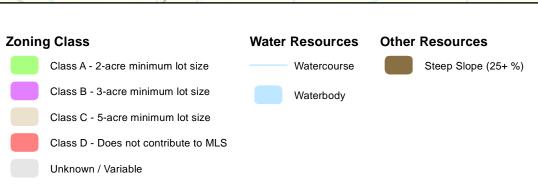
Land-Related Resources

Kent has had soil-based zoning for many years and this zoning approach regulates development intensity based on the soil characteristics while also considering landforms and steep slopes.

In addition, the Conservation Development Overlay District in the Zoning Regulations (which overlays the RU-1 zoning district) requires the use of a flexible development approach designed to give consideration to a variety of land-related and other important resources in these areas.

Overall, Kent has good provisions for protecting land-related resources and these provisions should remain in place for the future.

Natural Resources - Soils Kent, CT Sharon Cornwall Amenia Warren Kenico Ro Dover Kent Hollow Washington 5,000 Feet New Milford



Climate Change

Kent should continue to monitor water-related issues since climate change may accelerate or change the types of approaches needed.

Although drought conditions are infrequent in the New England due to annual rainfall amounts, Kent should monitor how climate change may affect this in the future.

Housatonic River

Recreational activity has been increasing along the Housatonic River corridor in Kent and elsewhere – even more so during COVID times.

The Housatonic Valley Association has been working with other organizations to establish and implement a "river intervention and outreach" (RIO) program to balance public access / use with impacts to river resources and communities.

Water-Related Resources

Protection of water resources generally (and water quality specifically) are key natural resource priorities in Kent due to the important role that water plays in environmental health, drinking water supply, habitat, recreation, and overall scenic value.

Kent has a number of water protections programs in place:

- The Inland Wetlands Commission regulates activities in and near watercourses and wetlands.
- The Conservation Commission considers water-related resources as part of their charge.
- The Planning and Zoning Commission has established overlay zones related to Housatonic River, Lake Waramaug, floodplains, and aquifer protection.
- The Planning and Zoning Commission has stormwater management regulations to manage the quality and quantity of stormwater runoff in accordance with the Connecticut DEEP Stormwater Quality Manual, also known as low impact development standards.
- The Zoning Regulations also contain standards for erosion and sediment control and certain earth moving activities.

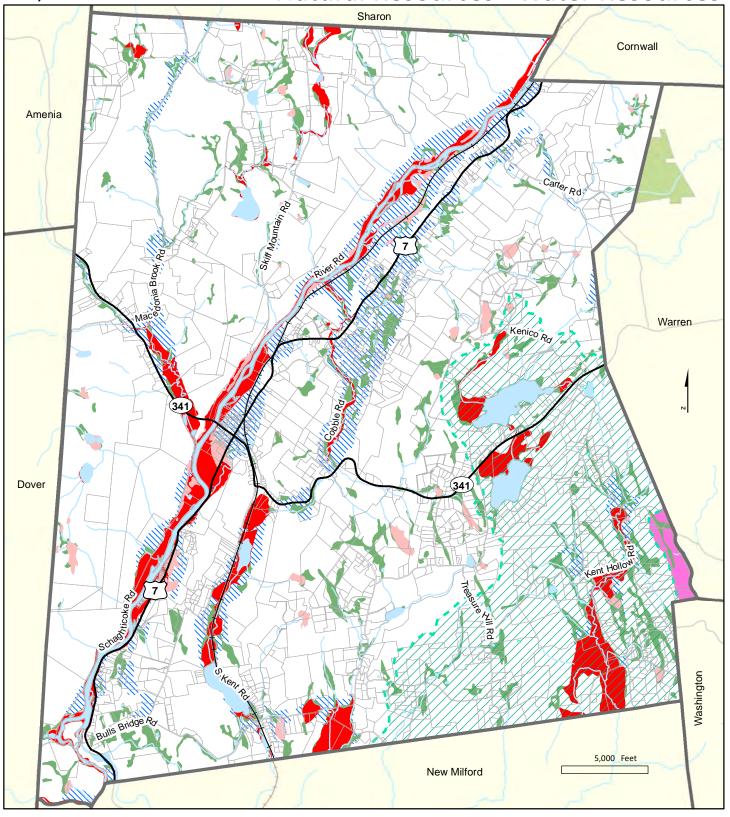
At the time the POCD was being prepared, the process of designating the Housatonic River as a "Wild and Scenic River" due to its outstanding natural, cultural, and recreational values was nearing completion.

Over the next 10-20 years, it is anticipated Kent should continue to work on water related issues:

- Water quality protection and improvement including:
 - o Implementation of best practices for managing stormwater runoff
 - Monitoring of historic PCB contamination in the Housatonic River,
 - Eutrophication of local waterbodies (such as at Hatch Pond)
 - Invasive species (such as at Lake Waramaug)
- Upgrading storm drainage systems and culverts due to more frequent and more intense storms resulting from climate change
- Maintaining and enhancing vegetative buffers (also called riparian buffers) along rivers and streams and around waterbodies
- Management of recreational and other activities which may adversely affect waterbodies and watercourses (such as land-based impacts at public access points along the Housatonic River and water-based impacts at Lake Waramaug)
- Addressing threats to ground water quality (such as underground fuel tanks or poorly maintained septic systems)

Kent has recognized the importance of water quality and quantity and should continue to work on these issues in the future.

Natural Resources - Water Resources





Air-Related Resources

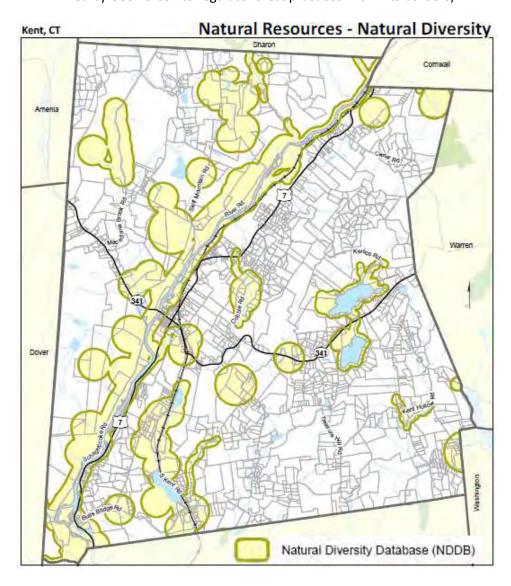
Air quality is typically regulated at the federal and state level since it tends to be regional and national in scope. Kent's air quality can be affected by land uses and other activities located to the west (upwind).

The Zoning Regulations do not allow outdoor wood-burning furnaces which can be considered an air quality issue in certain atmospheric conditions.

Natural Diversity Resources

Kent has demonstrated consideration for protection of natural diversity and habitat protection as part of conservation efforts. This includes:

- Zoning Regulation provisions requiring submission of information related to areas identified on the Connecticut DEEP list of Natural Diversity Database sites (list updated annually by CT DEEP),
- Prohibiting / discouraging the use of invasive species and encouraging / requiring the use of native species, and
- Forest management regulations administered by the Inland Wetlands Commission (Kent is one of only 20 Connecticut communities authorized by CGS 23-65k to regulate forest practices within its borders).



3.1	PROTECT NATURAL RESOURCES	Leader/ Partner
1.	Maintain and enhance programs to protect natural resources and adapt to climate change: a. Land- Related b. Water-Related (water resources, water quality, etc.) c. Natural Diversity (including high quality habitats)	CC IWC PZC
2.	Continue to require the use of "conservation development" approaches in the rural residential area (RU-1) to help efforts to protect important natural resources and other resources.	PZC
3.	Modify the conservation development regulations (ZR Section 5240) to incorporate "core forest areas and potential forest corridors / greenways" as a secondary conservation area.	PZC
4.	Consider adding a checkbox to PZC application forms for the applicant to indicate whether the property is within an NDDB area as identified by DEEP.	PZC
5.	Continue to work with public and private interests and regional conservation entities (including but not limited to Kent Land Trust, Lake Waramaug Authority, Housatonic Valley Association, Housatonic River Commission, FirstLight Power, Northwest Conservation District, etc.) to ensure that natural resources are appropriately protected and/or managed.	CC IWC

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.





Protected Open Space

Protected open space is the most meaningful to Kent.

Protected lands are likely to remain in their natural state forever (although some areas may include walking trails or minor improvements such as parking areas). This includes land owned by conservation-minded organizations but it might also include land preserved from development through conservation easements.

While unprotected lands "look like" open space, it may be developed or used for other purposes in the future. Unprotected open spaces (especially those the community cares about) should become the focus of future preservation efforts.

3.2 Preserve Open Space

Continue efforts to preserve more open space in Kent.

Open space is a key contributor to Kent's overall character and its preservation and protection is important to Kent residents. Open space preservation helps:

- Protect important natural resources and habitats,
- Protect the health of the environment,
- Protect and enhance community character,
- Provide active and passive recreation opportunities, and
- Enhance the quality of life of residents.

For the purposes of the POCD, the term "open space" includes:

Category	Examples	
Protected Open Space	 United States of America (fee and/or easement) State of Connecticut (fee and/or easement) Town of Kent (fee and/or easement) Kent Land Trust (fee and/or easement) Sharon Land Trust Town of Sharon Northwest CT Land Trust (formerly Weantinogue) Pond Mountain Trust 	
	Conservation easement on private lands	
Unprotected Land	Fish and Game ClubsGolf ClubsFarms	
	Undeveloped land / fields / forests	

The Conservation Commission maintains an inventory of open space (for example, see the *Natural and Cultural Riches of Kent* report) and the Housatonic Valley Association has a digital database (and GIS map) of open space lands.

Kent is fortunate to have a significant amount of protected open space (about 12,785 acres). State properties, such as Macedonia Brook State Park and Kent Falls State Park, Federal land associated with the Appalachian Trail, Kent Land Trust holdings, and other public and private conservation holdings make up about 40% of the Town's land area.

Overall. Local organizations have done a very good job preserving open space and these efforts should continue. In particular, it is anticipated that Kent will continue efforts to interconnect open space areas into an overall system in order to maximize the value of the protected lands it is able to preserve.

For Kent, desirable open space characteristics include:

Category	Examples	
Key Character Areas	 Housatonic River / valley (part of the Housatonic Riverbelt Greenway recognized by the CT Greenways Council) Town Character Areas including scenic vistas 	
Environmental	 Significant ecological habitat protection Water supply resources / stratified drift aquifers Wetlands / streambelt corridors / riparian buffers 	
Connections	 Housatonic River access points Connecting open spaces and streambelts to create wildlife corridors and trail networks 	
Scenic	 Ridgelines and other scenic priorities Roadways with scenic features such as mature native vegetation and stonewalls High quality farmland 	
Recreation	Providing Town recreational opportunities (including integrating open space and recreation projects)	
Other	Significant archeological sitesGateways to Kent Center	

Organizations active in open space preservation in Kent have historically made use of the following tools:

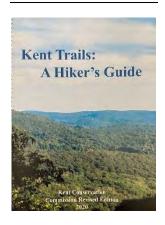
Category	Examples	
Philanthropy	Encouraging donations of landEncouraging establishment of conservation easements	
Grants	Obtaining grants from public agencies and private foundations	
Partnering	Working with like-minded organizations (such as The Nature Conservancy) to acquire important open space areas	
Regulatory	 Obtaining open space as part of the land subdivision process (Section 3.8 of the Subdivision Regulations indicates that the Commission may require the set aside of up to 15% of the land area of the parcel being subdivided), Receiving a "fee-in-lieu-of-open space" payment as part of the land subdivision process (Section 3.8.6 of the Subdivision Regulations), Obtaining open space as part of the "conservation development" process contained in the Zoning Regulations 	

Appalachian Trail





Trail Guide



Tax Implications

It has been noted that preservation of land as open space has tax revenue implications for the Town of Kent.

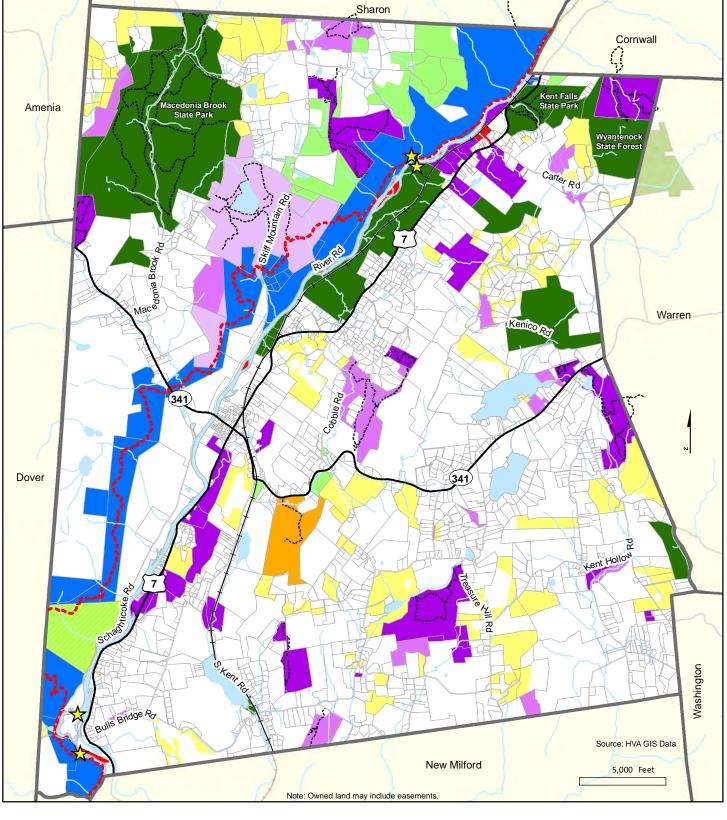
Such land may either become tax exempt (and pay no taxes) or receive a reduced assessment (and pay less in taxes).

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

3.2	PRESERVE OPEN SPACE	Leader/ Partner
1.	Continue efforts to increase the amount of protected open space in Kent in order to: O Protect important natural resources and habitats, O Protect the health of the environment, O Protect and enhance community character, O Provide active and passive recreation opportunities, and O Enhance the quality of life of residents.	CC KLT PZC
2.	Recognize the Conservation Commission as the lead Town agency for coordinating open space preservation efforts.	Town
3.	Establish a Land Acquisition Fund to receive fee-in-lieu-of-open space payments (and/or any municipal or other funds).	BOS BOF
4.	Support efforts to extend and link existing and new trails and improve access to open space parcels, where appropriate.	СС
5.	Continue to embrace the Appalachian Trail as complementary asset to Kent.	CC Town
6.	Seek to create trails along the Housatonic River and to increase the number of access points in order to "un-landlock" the Housatonic River.	CC KLT
7.	Modify Section 3.8 of the Subdivision Regulations to require provision be made for preserving open space as part of every subdivision, either through: O Dedication of land (on-site or elsewhere in Kent), or O Payment of a fee in lieu of open space.	PZC
8.	Revisit the "open space" definitions in the Subdivision Regulations.	PZC
9.	Modify the Subdivision Regulations to include public access and trails as part of the open space reservation process.	PZC
10.	Continue to support the open space preservation efforts of the Kent Land Trust and other conservation organizations.	CC Town

Open Space / Protected Lands Kent, CT Cornwall





Farms and Farming

"...it is the open farm fields and the way of life that farming has imprinted here that give the community important aspects of its character and these make it a resource to cherish and protect in a changing economic environment."

From Natural and Cultural Riches of Kent

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

3.3 Promote Farms and Farming

Promote farms and farming in Kent.

Kent has long been a farming community:

- Subsistence homesteads during the earliest days of Colonial settlement.
- Dairy farms and cultivation of tobacco and other crops for sale at markets throughout the region and beyond.
- Smaller farming activities in current times focusing on fresh local produce and specialty crops.

While the economic impact of farming has changed, Kent still retains many aspects of its agricultural roots - from historic fields and fences to barns and silos and other reminders of times gone by. Residents want to preserve and promote farms and farming in Kent in order to:

- 1. Contribute to the overall physical character of Kent,
- 2. Enhances the quality of life for residents and visitors, and
- 3. Support local farmers and their livelihood and farming's contribution to the local economy.

3.3	PROMOTE FARMS AND FARMING	
1.	Continue to support and promote farms, farmers, and farming.	CC Town
2.	Maintain a "right to farm" approach (as per CGS 19a-341) so that farming activities conducted in accordance with generally accepted agricultural practices are not discouraged or unduly restricted.	
3.	Continue to support and promote agriculture including: a. "buy-local" promotional programs, and b. "right to farm" (CGS 19a-341).	Town
4.	Maintain zoning regulations which allow for farm-related activities which will help support farms including farmworker housing.	PZC
5.	Strive to preserve prime agricultural soils through open space acquisition and the conservation development approach.	CC PZC

Agriculture Kent, CT Sharon Cornwall Amenia Carter Rd Warren Kenico Ro Dover Washington 5,000 Feet New Milford Locally important farmland soils not mapped.

Agricultural Resources



3.4 Preserve And Promote Cultural Resources

Continue efforts to preserve and promote cultural resources in Kent.

Cultural resources are essentially resources associated with human activity or the built environment. This can include:

- indicators of past human activities, including artifacts, sites, structures, landscapes, and objects of importance.
- Current places of importance with regard to human society or activity.

Using this framework, Kent has many cultural resources (current, historic, and archeologic) which provide residents and visitors with enjoyable experiences and learning opportunities, contribute to the overall perception of Kent, enhance the quality of life of residents and visitors, and create economic benefits by attracting people to Kent and its businesses.

Archeologic Resources

Kent has an exceptional cultural history extending well before Colonial settlement. Native Americans had settlements here – seasonal and otherwise – due to the availability of water (such as the Housatonic River and other areas) which supported vegetation and attracted game. Archeologic resources can also include later periods when mills and other activities were established in Kent.

Kent has a number of areas where archeologic resources have been found and this points out that there are likely to be additional archeologic resources which have not yet been found. Kent should be aware of (and sensitive to) the presence of archeologic resources and consider ways to protect and preserve these resources in the future.





Historic Resources

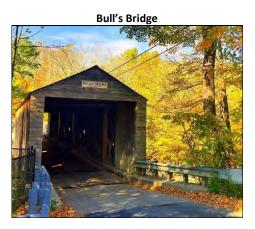
Kent has a number of recognized historic resources:

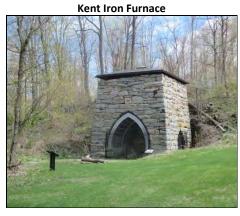
Resource	Description	
11. Flanders Historic District (NRHP = National Register of Historic Places)	A Federally approved designation recognizing an area's contribution to the history of the country. Mostly ceremonial although can affect projects using State or Federal funding.	
12. Flanders Historic District (LHD = Local Historic District)	A local designation identifying an area where a "certificate of appropriateness" is required for any improvements visible from a public street.	
13. Bull's Bridge	A one-lane covered bridge (c. 1842) at the site of a bridge dating from the 1760s (lore has it that George Washington crossed here)	
14. Kent Iron Furnace	A granite blast furnace which produced pig iron from 1826 to 1892.	
15. Captain Philo Beardsley House NRHP	An 18th-century saltbox with a remarkably well-preserved interior on Beardsley Road.	
16. Eric Sloane Museum NRHP	A museum operated by the State Historic Preservation Office and featuring the studio and antique tool collections of Eric Sloane.	
17. Soldiers Monument (SRHP = State Register of Historic Places)	A monument to the soldiers from Kent who fought in the Civil War.	

Kent should continue to recognize and protect important historic resources.

Kent has the following ordinances in place to help protect historic resources:

- Ordinance 4-5 Demolition Delay
- Ordinance 7-1 Historic District Commission
- Ordinance 7-2 Flanders Historic District





Other Historic Resources

Although not listed on major registries, the following destinations of historic interest are located in Kent:

- Connecticut Antique Machinery Museum / Connecticut Museum of Mining and Mineral Science
- Kent Historical Society headquarters / Seven Hearths Museum / Swift House
- 3. Kent Hollow School
- 4. Skiff Mountain School
- 5. Barnabas Hatch House (170 South Kent Road)
- 6. Marble Valley Farm (170 Kent Road)
- 7. Susan North Farmstead (390 Kent Cornwall Road)
- 8. Skiff / Tobin Farm (560 Skiff Mountain Road)
- Swift House (Townowned building at 12 Maple Street)
- 10. East Kent (a historic hamlet within Kent)

Kent Presents

A wonderful example of the types of cultural activities which help enhance the overall quality of life in Kent include events hosted by "Kent Presents."

From their website:

From 2015 through 2018, Kent Presents brought 250 luminaries to the Litchfield Hills in northwestern Connecticut to share ideas in virtually every field. This highly acclaimed ideas festival was a place for hundreds of guests to meet, mingle and dine with diplomats, artists, scientists, authors and more.

Ideas work best when shared.

Policies (strategies anticipated to continue over time) are identified by black text.

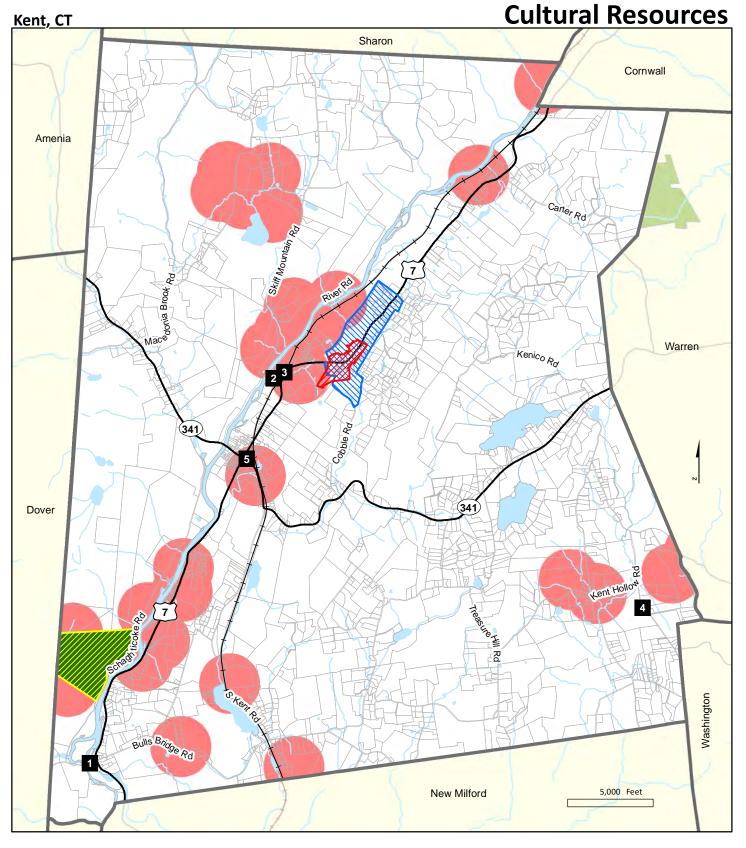
Action steps (specific tasks to implement the POCD) are identified by red italic text.

Other Cultural Resources

For a community of about 3,000 residents, Kent is fortunate to have some additional significant cultural sites, institutions and opportunities including:

- Major academic institutions
 - Kent School
 - South Kent School
 - Marvelwood School
- The Kent Historical Society
- Kent Memorial Library
- Schaghticoke Reservation

3.4	PRESERVE AND PROMOTE CULTURAL RESOURCES	Leader/ Partner
1.	 Continue to encourage and promote cultural resources in Kent: Identify and preserve archeologic resources. Recognize and protect historic structures and sites. Promote other cultural resources 	CC HDC KHS PZC Town
2.	Add a checkbox to PZC application forms for the applicant to indicate whether the property is within 500 feet of a historic area or an archeological area identified in the POCD.	PZC
3.	Continue to utilize the demolition delay ordinance to provide time and opportunity to preserve or document historic structures and resources that an owner may wish to remove.	Town
4.	As appropriate, encourage and support organizations (such as museums and historic sites) that promote tourism and provide local cultural opportunities.	Town
5.	Continue to work with private schools and other cultural organizations that contribute to the overall character and quality of life in Kent.	Town



Places (NRHP/SRHP) Bull's Bridge Local Kent Iron Furnace Eric Sloane Museum Captain Philo Beardsley House

Soldiers Monument

3.5 Maintain and Enhance Community Character

Continue to maintain and enhance community character.

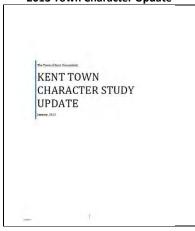
Many factors contribute to what people see as the overall character of a community- appearance, ambience, sense of community, natural and cultural resources, people, businesses, services, and more. These factors are evident in Kent to residents and visitors and people often comment and remark on the "character of Kent." Further, the on-line survey clearly showed that community character is important to Kent residents.

While Kent was certainly active in recognizing and protecting character before 1990, it was the original Town Character Study from that year which coalesced what people were thinking and feeling into a cohesive approach. That study (and other studies which have supplemented it over the years) are hereby recognized and incorporated into this POCD for reference purposes.

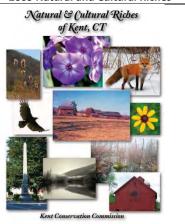
1990 Town Character Study



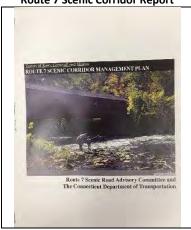
2013 Town Character Update



2009 Natural and Cultural Riches



Route 7 Scenic Corridor Report



It is important to note that the word character as used in the POCD is intended to capture and convey some of the things that people see and experience in Kent (listed alphabetically):

1. Ambience 9. Flavor 2. Appearance 10. Image 3. Atmosphere 11. Impression 4. Aura 12. Milieu 5. Cachet 13. Personality 6. Complexion 14. Prestige 7. Distinctive nature 15. Reputation 8. Feeling 16. Spirit

The use of the word "character" is not intended to be used to in a way to stop change from happening but instead to help guide local decision makers in understanding the things that make Kent special.

The POCD recommends that Kent continue to be cognizant of the things that contribute to community character and seek to maintain and enhance the overall character of the community <u>while accomplishing other community objectives</u>.

Town Character Areas

The 1990 Town Character Study described itself as follows:

"This Town Character Study is an innovative exercise in 1) describing the cultural conditions that have shaped Kent and 2) outlining procedures which can retain rural character and historic identity in the face of persistent, incremental development pressure."

The 1990 Town Character Study identified a number of "Town Character Areas" and some new areas were added in the 2013 update. Since these areas are considered so important to the overall character of Kent, the listing is replicated in this POCD (see following pages). Additional information can be found by referring back to the 2013 and 1990 reports.

Two additional listings are recommended for consideration as part of this POCD:

- The Cobble (hill behind Town Hall), and
- Dirt roads.

Description of the Town Character Areas

Location / Designation		Summary
1.	Kent Village	Kent's residential and commercial and cultural center
2.	Housatonic Valley Meadows	Scenic, agricultural and village buffer areas
3.	Bulls Bridge Hamlet Covered Bridge and Gorge:	Scenic area
4.	Schaghticoke Rocks and Housatonic River Edge	Scenic area
5.	Macedonia Brook Valley	Scenic area
6.	Macedonia Brook State Park	Recreational area
7.	Pond Mountain and Caleb's Peaks on Skiff Mountain	Scenic area
8.	River Road/Appalachian Trail	Scenic route
9.	Skiff Mountain Open Fields	Scenic panorama, agricultural and cultural area
10.	Skiff Mountain Farms	Agricultural/open space area
11.	North Kent Fields and River Crossing	Scenic and recreational area
12.	Kent Falls and Overlook	Scenic area and panorama
13.	Above Kent Falls	Panorama
14.	Flanders	Cultural area
15.	Cobble Brook Valley	Scenic and cultural area
16.	Jennings Road Area	Scenic and cultural area
17.	Geer Mountain Panorama	Scenic and cultural viewshed
18.	Ore Hill Panorama	Cultural and scenic area
19.	Upper Treasure Hill Area	Cultural and scenic area
20.	Lower Treasure Hill Panorama	Cultural and scenic panorama
21.	East Kent	Cultural area
22.	Upper Kent Hollow Farm Area	Prime agricultural area
23.	Kent Hollow Valley/West Aspetuck/Beardsley Road area	Prime agricultural area
24.	The Cobble (NEW)	Scenic backdrop to the Town Center
25.	Dirt roads (NEW)	Scenic roadways exhibiting rural elements

Character Areas Kent, CT Sharon Cornwall Amenia Carter Rd 7 Kenico Warren 341 Dover Stephed Washington Bulls Bridge Rd 5,000 Feet New Milford

Character Area

Scenic Roads

State Designated

- Route 7
- Route 478 (North Shore Road / Lake Waramaug Road)

Town Designated

- Cobble Lane
- Cobble Road
- Dugan Road
- Geer Mountain Road
- Kent Hollow Road (part)
- Skiff Mountain Rd (part)
- Treasure Hill RoadMud Pond Road

Scenic Resources

Scenic resources contribute to people's perception of community character and there are a number of scenic resources in Kent:

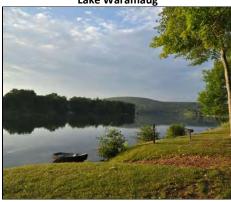
Resource	Description	
Scenic Places	 Town Center (including gateways) Kent Falls Lake Waramaug Parks / Protected Open Spaces Historic Resources (such as Bulls Bridge) 	
Scenic Corridors	6. Housatonic River7. Appalachian Trail / Local Trails	
Scenic Outlooks / Views	8. Housatonic River corridor 9. Horizon-Belt (ridgelines)	
Scenic Roads (see Ordinance 17-7)	10. (see sidebar)	

Being aware of scenic resources and identifying them in the POCD is an important step to preserving them.

Kent Falls



Lake Waramaug



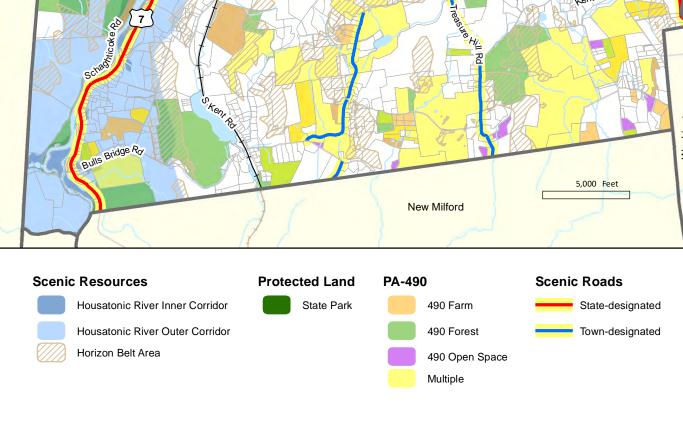
Town Center



Scenic View



Scenic Resources Kent, CT Sharon Cornwall cedonia Brook State Park Amenia Carter Rd Sadonia Brook Warren Dover Kent Hollow S.Kenr Ro Washington Bulls Bridge Ro 5,000 Feet New Milford



Illumination

With the on-going transition to LED lighting, Kent should revisit the illumination requirements in the Zoning Regulations, especially with regard to:

- Lighting levels,
- Light temperature, and
- Other factors.

The 2012 POCD had other recommendation on illumination:

- Continue to monitor lighting levels in the Village Center area to ensure they are appropriate
- Consider adopting regulations for <u>residential</u> <u>area lighting</u> (lighting is already regulated in the business districts and the Horizon-line Conservation District) such as have been developed in the Town of Washington and elsewhere.

Noise

The 2012 POCD also had a recommendation on noise:

 Consider adopting regulations for residential and commercial area noise control.

Undeveloped Land (PA-490)

The amount of undeveloped land in a community can contribute to the overall perception of character. This is certainly true in Kent. However, there is much undeveloped land in Kent that is not "protected" (see the "open space" discussion) and could be developed in the future.

In 1963, the Connecticut legislature enacted a "use assessment" program (referred to as Public Act 490) which provided an option for landowners to reduce their property assessment by enrolling in the program in one of three options:

- Farm land used for farming or to support farming purposes (no minimum acreage)
- Forest undeveloped forest land of 25 or more acres with an approved forest management plan
- Open space a local option program where the criteria must be specified in the POCD and adopted by Town Meeting. (Kent adopted such a policy at a Town Meeting on December 1, 1989).

The PA-490 program helps contribute to the retention of undeveloped land in Kent and thus helps maintain community character. Kent should continue this program.

Building / Site Design

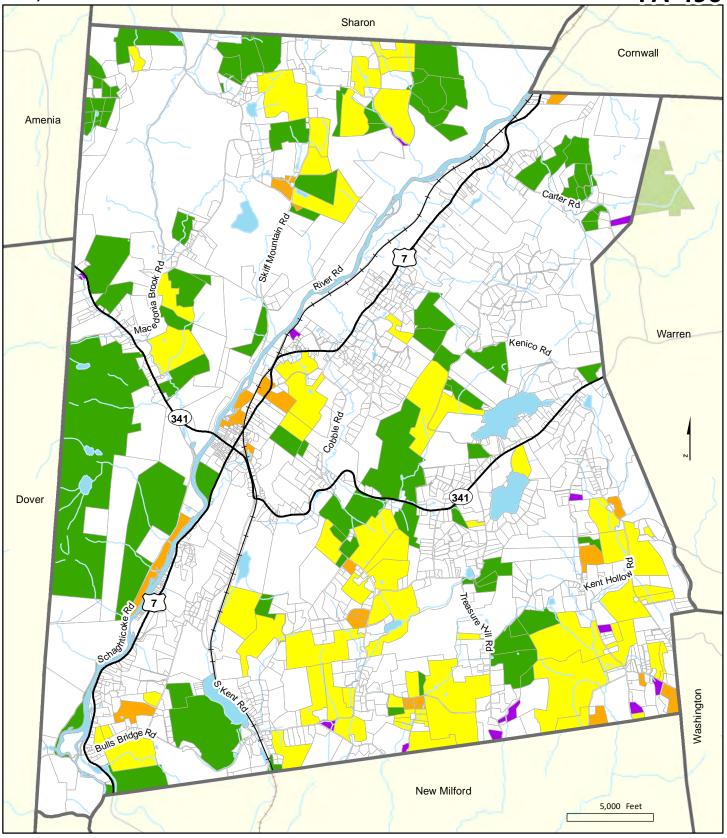
The design of buildings and sites can significantly affect the perception of community character. To address this, the Planning and Zoning Commission established a "village district" in the Town Center area and this is referred to as the Kent Village Overlay District (KVOD).

A "village district" is a special type of zoning district in Connecticut where a PZC can use a village district consultant to review the design of new buildings and sites and encourage or require designs which will enhance the overall character of the area.

While a local historic district was suggested for the Town Center area at one time, the POCD suggests that the "village district' provides similar guidance and controls but in a more flexible way.

While the cost of putting overhead utility lines under ground may be considerable, the POCD recommends that utility lines in Kent Center be put underground whenever possible and that it be a long-term goal of the Town to eventually have all wired utility services underground in Kent Center.

Kent, CT PA-490





Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

3.5	5 CHARACTER RESOURCES	
1.	 Seek to maintain and enhance the overall character of the community while accomplishing other community objectives. 	
2.	Continue efforts to protect important elements of identified "Town character areas" while accomplishing other community objectives.	CC PZC
<i>3</i> .	Add a checkbox to PZC application forms for the applicant to indicate whether the property is within a "Town character area" identified in the POCD.	PZC
4.	Maintain the strong sensitivity to the value of scenic resources in Kent.	Town
5.	 5. Maintain and enforce regulations which help preserve the scenic integrity of the Town's landscape: a. Conservation Development Overlay (ZR Section 5200) b. Horizon-line Conservation District (ZR Section 5700) c. Scenic Road Ordinance (Ordinance 17-7) 	
6.	Consider whether to adopt a stone wall preservation ordinance.	CC Town
7.	7. Continue efforts to protect, maintain, and enhance the primary entrances / gateways to Kent and the primary entrances to the Village Center.	
8.	Maintain the use assessment programs (known as the PA 490 programs) which makes undeveloped land less expensive to own and helps retain the scenic character of Kent.	
9.	Review lighting regulations, especially with the continuing transition to LED lighting.	PZC
10.	Continue to use the "village district" design review process (ZR Section 5100) for development and redevelopment in the Village Center to ensure visual continuity and compatibility throughout the entire Village Center area.	PZC
11.	Put utility lines in Kent Center underground whenever possible as part of a long-term goal to eventually have all wired utility services underground in Kent Center.	BOS PZC

DEVELOPMENT

Guide development to make Kent an even stronger community.



A key element of the Plan of Conservation and Development (POCD) is to identify strategies to guide future growth and change in Kent -- how the community is developed – to, among other things, promote "the coordinated development of the municipality and the general welfare and prosperity of its people ... (CGS Section 8-23).

Sustainable development is the pathway to the future we want for all."

Ban Ki-Moon UN Secretary General









Community Survey

In the community survey, when asked what one thing they would want to have happen in Kent, the Village Center was ranked #2 by participants.

Participants identified the Village Center as something in Kent they were "proud" of (3rd in ranking of topics).

Participants also identified the Village Center as something in Kent they were "sorry" about (3rd in ranking of topics).

4.1 Maintain / Enhance Kent Village Center

Maintain and enhance the Village Center as the "heart and soul" of Kent and continue to support it as a vibrant, mixed-use, pedestrian-friendly area.

For many residents and visitors, the Kent Village Center is recognized as the "heart and soul" of the community. In a relatively compact area, it contains many of the essentials of daily living for the surrounding area as well as most of the governmental, civic, cultural, and social facilities in the community.

For residents, the Village Center contains a local market, the post office, Town Hall, the elementary school, the library, several churches, specialty food shops, wine shops, vehicle fueling stations, and other important amenities. The public works facility is located in the Village Center as is the headquarters of the volunteer fire department. The Village Center also has a variety of residential uses from apartments and condominiums to single family homes and includes elderly housing and other types of affordable housing.

Further, as a result of the quintessential character of the Village Center, Kent attracts visitors from far and wide and causes people passing through on Route 7 to stop and linger for a while. Whether it be browsing through local shops or enjoying a meal or appreciating the various sculptures, the Village Center typically brings a smile to people's faces.

As a result, the Village Center is one of the "economic engines" in Kent and the region in terms of providing jobs for people, helping make goods and services available for residents and visitors, attracting tourists, and contributing net tax revenue to the community.

Re-Use Of Former Train Station



Sculpture On Display



Character / Village District Regulations

The overall appearance and ambience of the Village Center is an important asset. In order to maintain and enhance this asset, Kent established a "village district" regulation. A "village district" is a special type of zoning district in Connecticut (authorized by CGS Section 8-2j) where a community has special design review authority. This is codified in Section 5100 of the Zoning Regulations as the Kent Village Overlay District (KVOD). The establishment of an Architectural Review Board ("ARB") as the "village district consultant" has helped ensure that the Village Center will retain its New England village character while accommodating economic activities.

Relevant Studies / Projects

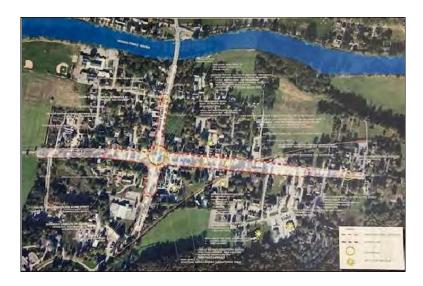
Over the years, there have been a number of studies and plans and projects which have looked at Kent's Village Center specifically or have included it as part of other work (see sidebar).

Streetscape Plan

Importantly, Kent is in the process of constructing a streetscape improvement project that has been over 10 years in the making. In total, approximately 11,000 feet of sidewalks will be replaced on parts of Route 7 and parts of Route 341.

From the original concept, the project attracted additional community support and eventually received three grants totaling over \$3 million:

- A Transportation Alternatives Program grant for \$2.35 million (CT-DOT),
- A Community Connectivity Grant for \$400,000 (CT-DOT), and
- A Main Street Investment Fund grant for \$500,000 (CT-DOH).



Village Center Studies

Some studies which have recognized the Village Center in a general way along with overall recognition of the importance of the Village Center to Kent's character:

- Town Character Study and Open Space Plan (1990)
- Natural and Cultural Riches of Kent report (2009)
- Update To The Town Character Study and Open Space Plan (2013)

Other studies and plans which have looked more closely at the Village Center:

- Streetscape Improvement Plan (ongoing)
- Incentive Housing Zone Study (2016)
- Village Center Vitality Strategies (2011)
- Route 7 Scenic Corridor Master Plan (1998)

NOTE

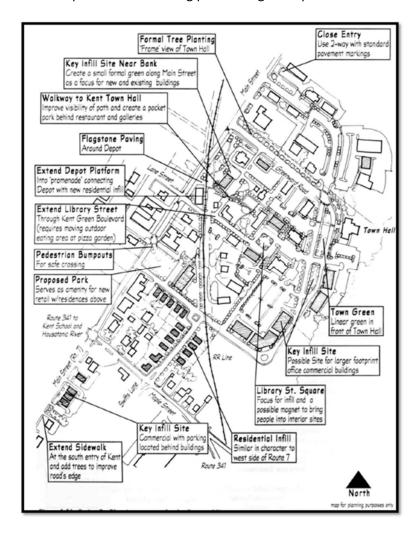
These documents expected to be uploaded to the Town website (PZC page?).

Final POCD expected to then have weblinks to these documents.

1998 Route 7 Scenic Corridor Master Plan

In the late 1990s, the Connecticut Department of Transportation (CT-DOT) undertook a study of the Route 7 Corridor as part of the process of designating this highway as a State scenic road. As part of this study, some observations / recommendations were made with regard to Kent's Village Center:

- <u>Guiding Development</u> Promoting possible development / redevelopment opportunities (business intensity, residential infill)
- Managing Roadway Access More vehicular connections (Library Lane eastward to Kent Green area and Kent Green area southward to Route 341) while also reducing curb cuts where potentially problematic
- <u>Importance of Pedestrianism</u> Improving pedestrian connectivity by extending sidewalks to outlying areas and improving pedestrian safety with pedestrian crosswalks and "bumpouts"
- <u>Enhancing Appearance</u> Adding planting and streetscape amenities for visual impact and formalizing parks and green spaces



2016 Incentive Housing Study

In 2016, a special Town committee evaluated the potential for development (including residential development and affordable housing opportunities) within the Kent village area. The study looked at two areas within the Kent Village Center:

- The mixed-use area between Route 7 and the slope to the east, and
- The open field between Town Hall and Route 341.



The study concluded that the "mixed use area" could accommodate more development and intensity and that doing so would support the overall development of the village. Adequate utilities (water and sewer) and access are available to support additional growth.

The field area, which is undeveloped, was considered to have more potential for residential development (as opposed to business development) and such development would help provide housing options for the community and the residents will help support local businesses.

Additional recommendations were made with regard to establishing a through road connection to Route 341 and addressing overall drainage issues in this area.

Kent Welcome Center

With a partnership among community members and a grant from the State, Kent was able to establish a "Welcome Center" in the Village Center in 2017 offering public bathrooms, showers for hikers on the Appalachian Trail, and a bulletin board and map for visitors.



Village Center Principles And Concepts

Gateways / Approaches

- 1. Seek to preserve open spaces and scenic views at the four major approaches to the Village Center.
- 2. Consider installing "gateway" elements on approaches to the Village Center.

Wayfinding / Welcome Center

- 3. Building on the success of the Welcome Center, continue to facilitate the experience for visitors by adding wayfinding maps and signage at key locations elsewhere in the Village Center.
- 4. Install signage directing people to public parking available off Route 7.

<u>Architectural / Site Design</u>

- 5. Continue to use the Kent Village Overlay District (KVOD) provisions to review the design of development proposals to ensure they will maintain / enhance the overall character and function of the Village Center area.
- Strive to organize future development in the Village Center around street designs and layouts that facilitate traffic, connect street grids, and eliminate existing dead-end drives wherever possible.

Permitted Uses

- 7. Encourage higher density residential development in around and near the Village Center to support local businesses, provide housing for workers, and increase the overall vitality of the Village Center area.
- 8. Continue to encourage mixed use buildings (ideally with business uses at ground level to promote pedestrian traffic and residential uses above), in the mixed-use overlay. Consider extending this mixed-use provision to other part of the Village Center, if considered appropriate.
- 9. Include "country inn" and "bed and breakfast" as permitted uses in addition to hotel / motel.

Vehicular Circulation

- 10. Seek ways to add driveway connections from Route 7 eastward across the railroad tracks to Kent Green.
- 11. Seek ways to interconnect the Village Center to Route 341:
 - a. Through the field east of the railroad tracks to Maple Avenue (Route 341) and/or Maple Avenue Extension.
 - b. Interconnection from Kent Barns northward to other parts of the Village Center
 - c. By acquiring and redeveloping properties along Route 341 while providing a connection northward to other parts of the Village Center

Pedestrian Circulation

- 12. Complete the streetscape project (85% of participants favored concrete sidewalks in a 2022 survey).
- 13. Maintain sidewalks and other pedestrian amenities in the best shape possible.
- 14. Consider extending sidewalks even further along Maple Avenue (Route 341) and/or Maple Avenue Extension to Segar Mountain Road.
- 15. Seek opportunities to connect the Village Center to the Housatonic River with a "river overlook" and, when feasible, a riverwalk extending northward along the river to (or towards) Flanders.
- 16. Continue to use Section 8400 of the Zoning Regulations which requires pedestrian improvements as part of new development in the Village Center.

Parking

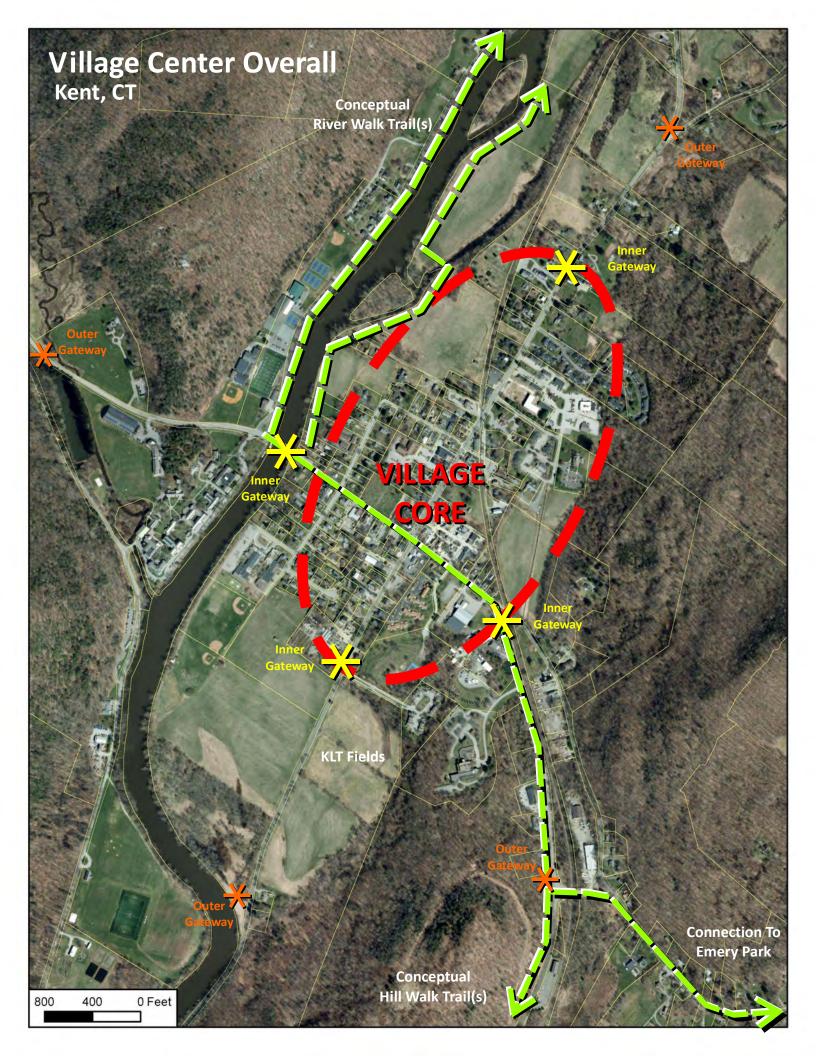
- 17. Promote shared parking and access to reduce overall parking requirements in the Village Center.
- 18. Evaluate parking use and availability in the Village Center (in all seasons of the year) and identify future needs and alternative options, including "right-sizing" parking requirements for the mix of land uses in the Village Center.

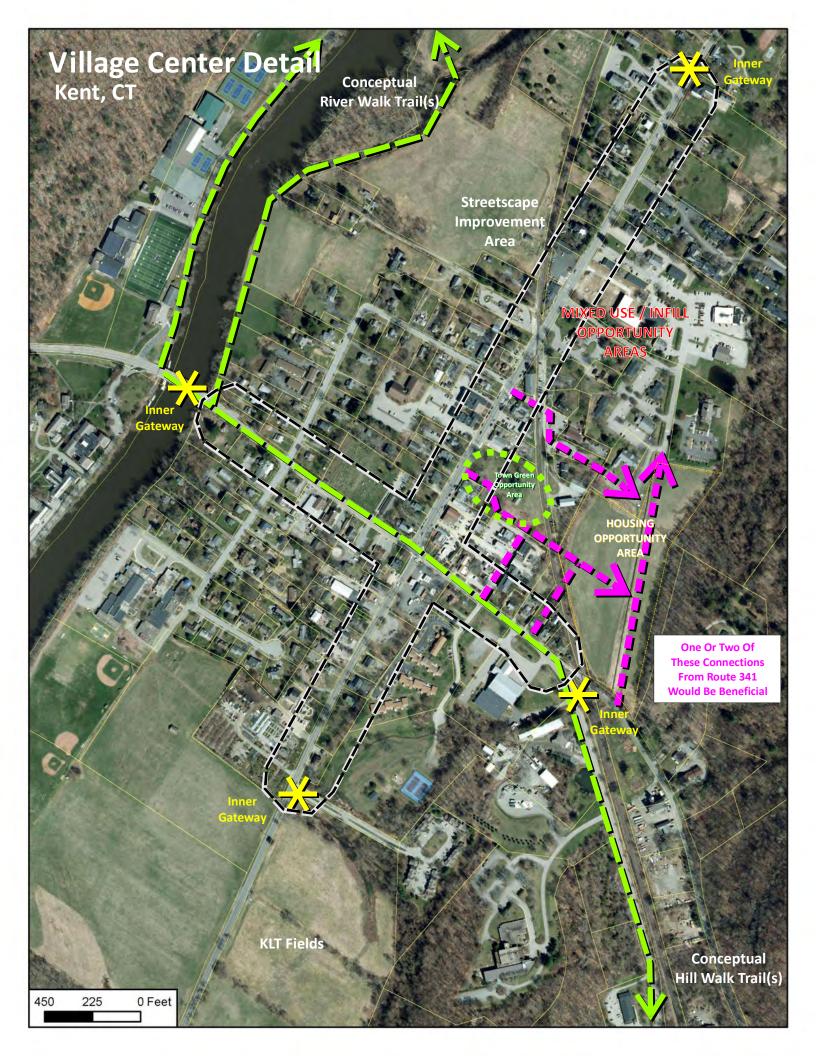
Utility Infrastructure

19. Continue to investigate opportunities to bury overhead utility wires as part of new development / redevelopment in the Village Center

<u>Implementation</u>

20. Consider the potential of "tax increment financing" (allocating tax revenues from new development to fund infrastructure improvements for that development and/or the community) to encourage and facilitate development (residential and/or business) in the Village Center.







1 Level 3 charger =

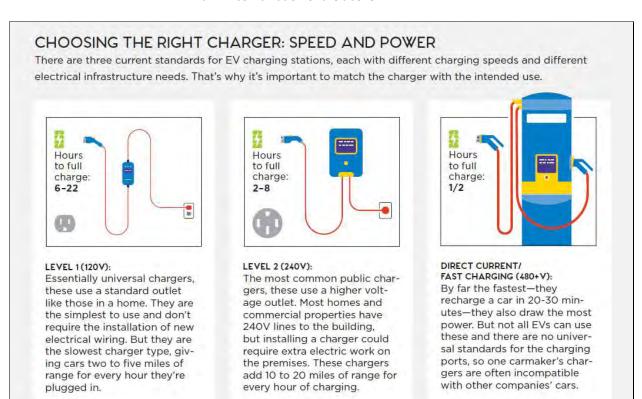
4 level 2 chargers =

16 level 1 chargers

Electric Vehicle Charging Stations

Interest has been expressed in providing or requiring electric vehicle charging stations in the Village Center (provide as community amenity or allow as private business or require as part of new development). An approach should be developed and the following parameters might be considered:

- 1. Investigate what type(s) of electric vehicle charging stations to incorporate into the Village Center:
 - a. Level 1 (8+ hour charge @ 120V)
 - b. Level 2 (2+ hour charge @ 240V)
 - c. Level 3 (0.5 hour charge @ 480V) [connectors are not universally consistent yet should charge for this to encourage turnover of spaces]
- 2. Identify location(s) for electric vehicle charging stations in the Village Center:
 - a. Spaces located wherever opportunities arise,
 - Spaces in each of the four quadrants of the Village Center for distribution of visitor traffic
 - c. Spaces in a central location for convenience of users
 - d. A combination of the above



Planning Magazine, Summer 2021

4.1	MAINTAIN / ENHANCE KENT VILLAGE CENTER	Leader/ Partner
1.	Continue efforts to maintain and enhance the physical appearance and economic vitality of Kent's Village Center.	Town
2.	Consider participating in the programs of the Connecticut Main Street Center.	Town
3.	Complete the streetscape improvement project.	Town
4.	Continue to use the Kent Village Overlay District (KVOD) provisions to protect and enhance the distinctive character, landscape, and historic value that exists.	PZC
5.	As opportunities arise, implement the Village Center "Principles And Concepts" contained in the POCD.	PZC Town
6.	Amend the Zoning Regulations to require that new development or redevelopment in the Village Center incorporate, as appropriate, Village Center "Principles And Concepts" contained in the POCD.	PZC
7.	Revisit the Zoning Regulations for the Village Center with respect to the following: a. Permitted uses as discussed in the Village Center "Principles And Concepts" contained in the POCD b. Increasing the building coverage / impervious coverage allowed in the Village Business zone. c. Increasing the allowed residential density in the Village Housing Overlay Zone (especially if affordable units are provided). d. Whether the Village Housing Overlay and/or Mixed Use Overlay should be required rather than optional.	PZC
8.	Supplement directional and informational signage	Town
9.	Evaluate parking use and availability in the Village Center (in all seasons of the year) and identify future needs and alternative options, including "right-sizing" parking requirements for the mix of land uses in the Village Center.	PZC
10.	 Electric vehicle charging stations in the Village Center – a. Develop an approach to provide for electric vehicle charging stations in the Village Center. b. Consider amending regulations to require electric vehicle charging stations in the Village Center and exempt such EV stations from setback requirements. 	Town PZC
11.	Because of the significance of sidewalks and pedestrian circulation in the Village Center area, continue the approach whereby the Department of Public Works takes care of the sidewalks in that area.	Town
12.	Monitor long-range proposals to reinstate passenger rail service since such service may directly impact the operational aspects of roadways and pedestrian connections within the Village Center (and parking needs).	Town

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

Community Survey

In the community survey, when asked what one thing they would want to have happen in Kent, business and economic development was ranked #6 by participants.

Business and economic development was also ranked #5 by participants in terms of the greatest challenge facing Kent.

4.2 Guide Business / Economic Development

Guide business and economic development.

Sustainability and resilience are key concepts in this Plan of Conservation and Development and economic sustainability is part of that. Economic sustainability can include:

- Employment for local residents,
- Goods and services for residents, businesses, and visitors,
- Net tax revenue to support local services.

One of the issues affecting Kent is that some retail and service businesses are year-round (food, hardware, wine, gasoline, banking real estate, etc.) while other businesses are more seasonal in nature and may only operate (or thrive) for 8 months of the year.

Promote Local Economic Development

Tourism / Visitation

Tourism contributes quite a bit to Kent's economy whether it be weekend visitors, day trippers, passers-through, events associated with local private schools, or other events and activities. It would be hard for Kent to replace the tourism spending that occurs here.

Kent should continue to support tourism related activities and events both in town and in the region provided such activities are consistent with the capabilities of the community and any resources or assets affected (i.e., Kents Falls, Bulls Bridge, Housatonic River, etc.). This includes those who come to Kent for the recreational attributes, the cultural attributes, or the overall ambience.

Recreation	 Promote water-based recreational opportunities (Kent Falls, Housatonic River, Lake Waramaug, Hatch Pond, Bulls Bridge, etc. consistent with the capabilities of the community and any resources or assets affected) Promote open space-based recreational opportunities (hiking trails, nature walks, etc.) Promote on-road and off-road bicycling activities.
Culture	 Work with private schools and organizations (Sloane Museum, Kent Furnace, Historical Society, etc.)
Ambience	Support the Village Center businesses, etc.

Business Development Kent, CT Sharon Cornwall Amenia Carter Rd Dover See inset and separate
Willage Center discussion. Kenico Rd Warren 2,000/Feet Treesure Hill Rd 2,000 Feet Washington ulls Bridge Po New Milford Sherman Bulls Bridge Rd **Business Districts** Village Commercial (VC) Business Hamlet (BH) Industrial (I) **Overlay Districts** Kent Village (KVOD) New Milford Village Mixed Use Overlay Village Incentive Housing Overlay Sherman

Economic Development Support

The Kent Chamber of Commerce works to support local businesses in the community. The Chamber is primarily supported by business members (with a part-time staff person). Although the Kent community benefits from the efforts of the Chamber, there is no Town of Kent counterpart to the Chamber of Commerce.

To help support economic development (and related efforts) in and for Kent, the Town could:

- Establish an economic development commission, or
- Support the efforts of the Chamber of Commerce.

If the Town were to support the efforts of the Chamber, it could:

- Provide an official liaison to the Chamber of Commerce,
- Provide funding to the Chamber each year to support their efforts,
- Provide administrative support to the Chamber of Commerce, and/or
- Partner with a regional entity (such as the COG or other entity) to provide administrative support to the Chamber of Commerce.

Home-Based Businesses

While home-based work expanded during the COVID pandemic (when employers and employees gravitated to working from home), Kent also has had a robust contingent of the population that operates a home-based business.

The Zoning Regulations allow for different intensities of home-based businesses:

- A home office (allowed with no permit required),
- A minor home occupation which may include one employee and/or may involve customer visits to the premises (allowed by Zoning Permit), and
- A major home occupation for most any other home-based business activity (requires a Special Permit from the Commission).

These approaches seem to work well for Kent and should be continued. Modifications should be considered if appropriate.

Private Schools

Private schools in Kent (Kent School, South Kent School, Marvelwood School) make significant contributions to the local economy in terms of wages and salaries and the purchasing power of the institution itself as well as students and staff. While property tax revenue is not a major benefit to the Town, these other benefits to Kent's economy are still considerable.

Support Regional Economic Development Initiatives

All municipalities in northwest Connecticut support the appropriate economic development of the region. There are several entities and organizations working on this and Kent should support the efforts of:

- NW Connecticut Council of Governments
- NW Connecticut Economic Development Corporation

The five core focus areas of the CEDS are:

- Working to build a world class fiber-optic network and enhanced mobile network.
- Attracting young workers to fill available jobs and visitors to the region through tourism, arts, and culture initiatives;
- Fostering rural innovation and entrepreneurship in the region through a Rural Lab initiative;
- Supporting the region's farmers through the NWCT Regional Food Hub; and
- Promoting the region's strong advanced manufacturing and healthcare sectors by attracting and training the workforce they need.

Kent should continue to participate in regional economic development initiatives and other topics of mutual interest.

Continue To Avoid Strip Development

Kent has long held to the concept of avoiding "strip development." Strip development is a term used to describe automobile-oriented linear development along roadways (typically commercial) often exhibiting single-story buildings, individual curb cuts for each property and limited connections to adjacent properties, lack of coordination with surrounding land uses, and limited accessibility for pedestrians.

This POCD continues the recommendation that Kent avoid strip development whether it be in the Village Center, along Route 7, or elsewhere.

Regional Initiatives

In 2018, the Northwest Connecticut Economic Development Corporation adopted a Comprehensive Economic Development Strategy (CEDS) to guide future economic development efforts in the region.



Review Zoning In The Industrial Area - Maple Street Extension

Kent has a small Industrial District which straddles Maple Street (Route 341) east of the Village Center. Properties are served by public water and public sewer and properties on Maple Street Extension abut the rail line. The Zoning Regulations divide the zone into two parts:

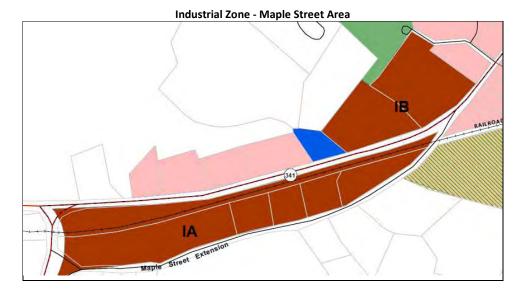
- Industrial A areas between Maple Street Extension and the rail line, and
- Industrial B (Public Works facility and the Firehouse) with greater setbacks required and lesser coverage allowed.

At the present time, there is some modest development potential in the Industrial A zone on some of the parcels.

Should there be a desire to provide for additional industrial development potential at some time in the future, there are a few options which could be considered:

- 1. The physical boundaries of the Industrial A zoning district could be extended to the east side of Maple Street Extension (zoned residential) although the development potential is limited due to steep slopes and residential uses.
- 2. The Zoning Regulations could be modified to:
 - a. Allow shallower setbacks from the rail line.
 - b. Allow more lot coverage (currently at 35%)
 - c. Allow buildings larger than 15,000 SF by Special Permit.

Kent should seek to ensure that future uses and improvements in the Industrial zone will complement Kent's New England character.



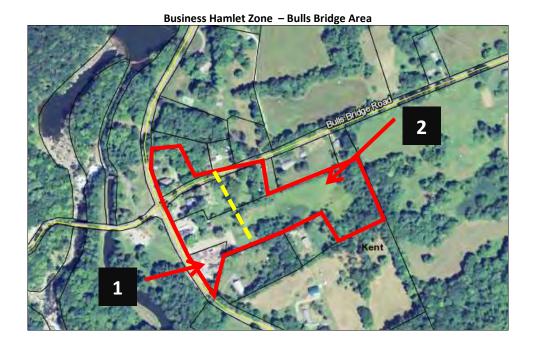
Review Zoning In The Bulls Bridge Business Area

There is also a small area zoned Business Hamlet (BH) in the Bulls Bridge area of Kent. The regulation allow one or two family residential uses (by Zoning Permit) and business uses by Special Permit.

For this area, the Commission should:

- Revisit the zoning boundaries (see sidebar),
- Review the permitted uses to consider whether to allow for a hospitality
 use (such as a country inn-type lodging facility) by Special Permit, and/or
 allow an existing auto repair / gas station to be permitted in the BH zone
 (or allow the use to remain as a non-conforming use and subject to Section 9200 of the Zoning Regulations).
- Reducing the depth of the BH zone from Route 7 (#2 below) although greater depth could be appropriate for a country inn-type lodging facility, and/or

Kent should seek to ensure that future uses and improvements in the Business Hamlet zone will complement Kent's New England character.



Zoning Boundaries

Since there appears to be conflicting information in terms of the boundaries of the Business Hamlet district the Planning and Zoning Commission should revisit what properties are and are not included.

Once clarified, this should be incorporated into the Zoning Map through an inset map with property lines.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

4.2	4.2 GUIDE BUSINESS / ECONOMIC DEVELOPMENT	
1.	. Overall - Continue to promote the economic sustainability of Kent.	
2.	Tourism - Continue to support tourism related activities and events both in town and in the region.	Town
3.	 Economic Development Support - a. Explore how to best support economic development in Kent. b. Collaborate and cooperate with regional economic development activities and resources (grant applications, funding opportunities, brownfield remediation, etc.). 	<i>BOS</i> Town
4.	Home-Based Businesses – Continue to enable home-based businesses based on the potential impacts of different types of uses.	PZC
5.	Private Schools – Continue to work with private schools to find ways to support / enhance the local economy.	Town
6.	Regional Economic Development Initiatives - Continue to participate in regional economic development initiatives and other topics of mutual interest.	
7.	Character - Strive to ensure that future business and industrial uses and improvements complement Kent's New England character and avoid strip development whether it be in the Village Center, along Route 7, or elsewhere.	
8.	Industrial Zone – Consider whether to modify the area / dimensional standards in the Zoning Regulations to enable more effective use of the Industrial A zone (especially narrow and shallow parcels).	PZC
9.	 Business Hamlet Zone – a. Review permitted uses in the Business Hamlet Zone (consider allowing for a country inn-type lodging facility by Special Permit), b. Review the boundaries of the Business Hamlet Zone (consider reducing the depth of the BH zone from Route 7), and/or c. Once the zoning boundaries are clarified, readopt the Zoning Map with an inset map with property lines for the BH district. 	PZC

4.3 Guide Residential Development

Continue to guide residential development in Kent to provide for housing choices and options in accordance with soil types, terrain, and infrastructure capacity.

Social sustainability (people and community) includes the ability of people to find housing that meets their needs and their budget. Kent and all of Northwest Connecticut is aware of the changing age composition of communities due to housing prices and the particular impact on younger people, lower income households, and businesses. Residential development is important.

Kent is primarily a residential community and over 99% of the land in Kent is zoned residential and allows for a variety of uses:

District	Allowable Uses	Minimum Lot Size
Village Residential 1 (VR-1) 55 acres	1-family buildings2-family buildingsMulti-family (10 units/acre)	10,000 SF
Village Residential 2 (VR-2) 51 acres	Conservation Development (allowed)Accessory dwelling unitBoarding house	30,000 SF
Rural Residential 1 (RU-1) 31,671 acres	 1-family buildings 2-family buildings Conservation Development (<u>required</u>) Accessory dwelling unit Boarding house 	2-5 acres depending on soil type
Rural Residential 2 (RU-2) 25 acres	1-family buildings2-family buildingsAccessory dwelling unit	1 acre

The VR-1 and VR-2 districts are in the Village Center and properties are generally served (or serviceable) by public water supply and public sewage disposal. The RU-2 district is in the Birch Court area south of the Village Center.

Most land in Kent is in the RU-1 zone and Kent has used a soil-based residential zoning approach in the RU-1 zone for many years. In this soil-based approach, the minimum lot size for each lot is dependent on the soil types on the parcel and ability of those soils to assimilate and treat septic waste and provide for a water supply well.

Community Survey

In the community survey, 77% of the participants identified housing (type, value, etc.) as important in their decision to live in Kent.

Housing affordability was ranked #2 by participants in terms of the greatest challenge facing Kent. As part of the 2018 amendments, Kent also established a mandatory conservation development approach whereby the configuration of development parcels would require an environmental analysis of the identified resource types.

There are some multi-family developments in and near the Village Center which help provide some housing options and choices:

- Lane / Elizabeth Street apartments
- North Main Street condominiums
- Stuart Farms / Templeton Farms / South Common

Private schools (Kent School, South Kent School, Marvelwood School) provide housing on their campuses for students, some staff, or both.

Accessory dwelling units (secondary dwelling spaces within or attached to a residence or in a detached structure) have been permitted in Kent for many years. Detached guest houses (with no kitchen) have also been permitted but these are not generally configured for long-term residential occupancy.

This overall approach has served Kent well over the years and this approach will continue with the following notable exceptions (see Section 6.6 following) to address identified housing needs for:

- An aging population, and
- Low- and moderate-income persons and families.



















Residential Development Kent, CT Sharon Cornwall Amenia Soil Based **Zoning Applies** Carter Rd See inset and separate Village Center discussion. Soil Based **Zoning Applies** Kenic Warren Stuart Farms [7] Dover 2,000 Feet Soil Based Zoning Applies 2,000 Feet Bulls 870ge Po New Milford Sherman **Residential Zones** Village Residential 1 (VR-1) Village Residential 2 (VR-2) Rural Residential (RU-1) Rural Residential 2 - Birch Hill (RU-2) **Overlay Zones** Kent Village Overlay (KVOD) Village Incentive Overlay Village Mixed Use **Special Housing Development**

Impacts of Housing Costs

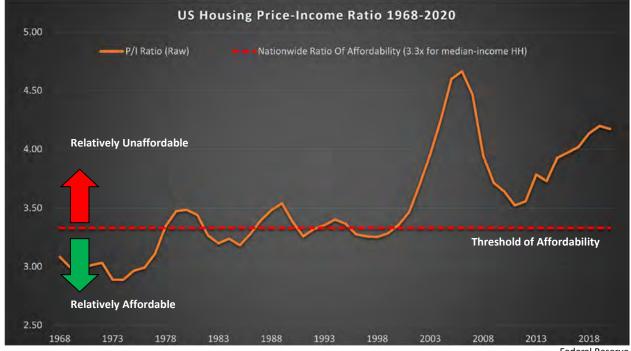
The high cost of housing precludes many from living in Kent, threatening the long term social and economic vitality of the community.

- Working families,
- Seniors on fixed incomes,
- Young people just starting out.

Expand Housing Diversity / Affordable Housing

There is a growing awareness that housing costs have grown far faster than incomes and so many people and households are finding it hard to find housing they can afford. This includes people who work in local businesses or schools, people who may have lived here for many years, people who grew up here and want to return, service workers who help people who live in Kent, and others.

In considering housing needs, it is important to recognize that housing has become less and less affordable over time. As shown by the following data, the median price house in America was about 3.0 times the median income in the early 1970s but this ratio grew to 3.33 times in the 1980s and 1990s and has increased to a ratio of 4.0 times (and even higher) during the 2006 sub-prime mortgage bubble and more recently with the "COVID bump."



Federal Reserve

Kent has been working on this issue over the years (Kent Village Housing for the Elderly and Kent Affordable Housing, local non-profit organizations, have created about 60 affordable housing units in the community), yet the need for affordable housing continues to grow.

While this POCD was being prepared, Kent was also preparing a Housing Plan as required by CGS Section 8-30j. The key strategies from that Plan are summarized on the facing page. Since the Housing Plan is to be updated every five years (while the POCD is updated every ten years), the POCD references this Housing Plan (and future housing plans) as important companion documents aimed at addressing housing issues in Kent.

2022 Housing Plan - Strategy Summary

Strategies have been summarized below. Click here to see the full Housing Plan.

1. EXPAND AND PRESERVE DEDICATED AFFORDABLE HOUSING IN KENT

- Consider donating, leasing, or selling Town owned properties to non-profit housing organizations to provide for dedicated affordable housing units.
- 2. Explore the feasibility of additional units at Templeton Farm and South Common, where the waiting lists are often years long.

2. SUPPORT AFFORDABLE HOMEBUYER OPTIONS

- Increase awareness about CHFA and USDA programs that help with mortgages for income eligible homebuyers.
- 2. Increase awareness of down-payment assistance programs and first-time homebuyer education classes. Establish a town revolving loan fund for down payment assistance.
- Explore partnership options between land trusts and Kent Affordable Housing to enhance opportunities to address conservation and housing objectives.

3. SUPPORT THE CREATION OF ACCESSORY APARTMENTS

- 1. Inform people about the option of creating an accessory apartment on their property and where they can get more information on this option.
- 2. Provide technical assistance to property owners considering building an accessory apartment and/or establish a subsidy fund for adding accessory apartments.
- 3. Amend the zoning regulations to allow one attached accessory apartment AND one detached (in accessory building or converted barn/garage) per property.
- 4. Look for ways to encourage residents to rent their accessory apartments longer-term (rather than AirBnB).

4. INCREASE THE DIVERSITY OF KENT'S HOUSING STOCK

- 1. Encourage development in the town's Village Housing Overlay Zone and Village Mixed Use Overlay Zone (including investing funds in a town road and/or expanding sewer system capacity as needed in these areas).
- 2. Publish a fact sheet on what housing options can be created under Kent's zoning regulations
- 3. Consider zoning changes to promote more multifamily housing.

5. HELP MEET THE HOUSING NEEDS OF THOSE WHO WORK AND VOLUNTEER IN KENT

- Meet with local organizations (larger employers, Kent Volunteer Fire Department, etc.)
 to learn about local housing needs and discuss ways to meet those needs (including
 partnering with the Town and/or Kent Affordable Housing).
- 2. Develop a database of housing developments in Kent and consider ways to let people know about housing opportunities as they arise.

6. SUPPORT PLAN IMPLEMENTATION

- 1. Schedule regular meetings of an implementation committee to report on progress.
- 2. Appoint/hire a town housing coordinator—volunteer or paid—to chair the meetings and assure progress.
- 3. Consider establishing a town affordable housing fund (like Salisbury, Washington, and other CT towns) to support the achievement of the goals and strategies in this plan.
- 4. Carry out activities (events, media, etc.) to increase awareness about the housing needs in Kent and how residents can help address these needs.

Link not yet active

With regard to affordable housing and housing diversity, this change in focus and increase in emphasis compared to previous Plans of Conservation and Development is deliberate and is intended to enable and encourage housing options so that Kent's housing portfolio can adapt to meet changing needs.

Kent has already adopted some regulatory provisions to help diversify the housing portfolio:

- Allowing for multi-family development in the Village Center area.
- Special regulations for town-sponsored affordable housing.
- Allowing for housing for farm workers.
- Established a Village Housing Overlay District and a Village Mixed Use Overlay District (both being optional on the part of the developer) to allow higher density residential development in and near the Village Center provided at least 20 percent of the units are deed-restricted as affordable housing for 30 years.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

4.3	GUIDE RESIDENTIAL DEVELOPMENT	Leader/ Partner
1.	Continue allowing and encouraging higher density residential uses in the Village Center area where public water and public sewer are available.	PZC
2.	Consider whether to increase the density permitted in the Village Housing Overlay District if affordability restrictions are included.	PZC
3.	Continue using the soil-based lot size / conservation development approach in outlying areas.	PZC
4.	Evaluate whether to modify regulatory provisions for accessory dwelling units based on local experience and State guidelines.	PZC
5.	As appropriate, help implement the Housing Plan adopted by the Board of Selectmen.	PZC

INFRASTRUCTURE

Seek to provide for infrastructure facilities and services important to the community.



For the purposes of the Plan of Conservation and Development, the term "infrastructure" refers to the facilities and systems that support the sustainable functionality of the community and includes:

- Community facilities and services,
- Roadway circulation (vehicles),
- Pedestrian, bicycle, transit, and
- Utility infrastructure.

"Infrastructure creates the form of a [community]"

Paul Goldberger American writer / educator





Vehicular Transportation



Pedestrianism / Accessibility



Utility Infrastructure



Community Survey

In the community survey, when asked what one thing they would want to have happen in Kent, community services and facilities were ranked #1 by participants.

When asked to identify things in Kent they were "proud" of, participants identified <u>community</u> services and facilities #12.

When asked to identify things in Kent they were "sorry" about, participants identified <u>recreation</u> services and facilities #2.

Participants also identified the Village Center as something in Kent they were "sorry" about (3rd in ranking of topics).

5.1 Enhance Community Facilities & Services

Provide appropriate community facilities and services to meet community needs and maintain and enhance the overall quality of life in Kent.

Community services (such as education, public works, public safety, and recreation) contribute significantly to Kent's character and quality of life. For the purposes of the POCD, community facilities are considered to include municipal buildings and other facilities which are used to provide services to residents.

The map on the facing page shows the location of existing community facilities and tables on the following pages provide a macro-level overview of community facility needs and issues in Kent (grouped by function).:

General Government (black)

Town Hall

Public Safety (light red)

- 2. Fire Headquarters
- 3. EMS Headquarters
- Resident Trooper

Public Works (yellow)

- 5. Public Works Garage
- 6. Transfer Station
- 7. Wastewater Treatment Facility

Note – Public water supply by a private company (Aquarion)

Education / Schools (dark blue)

8. Kent Center School (PK-8)

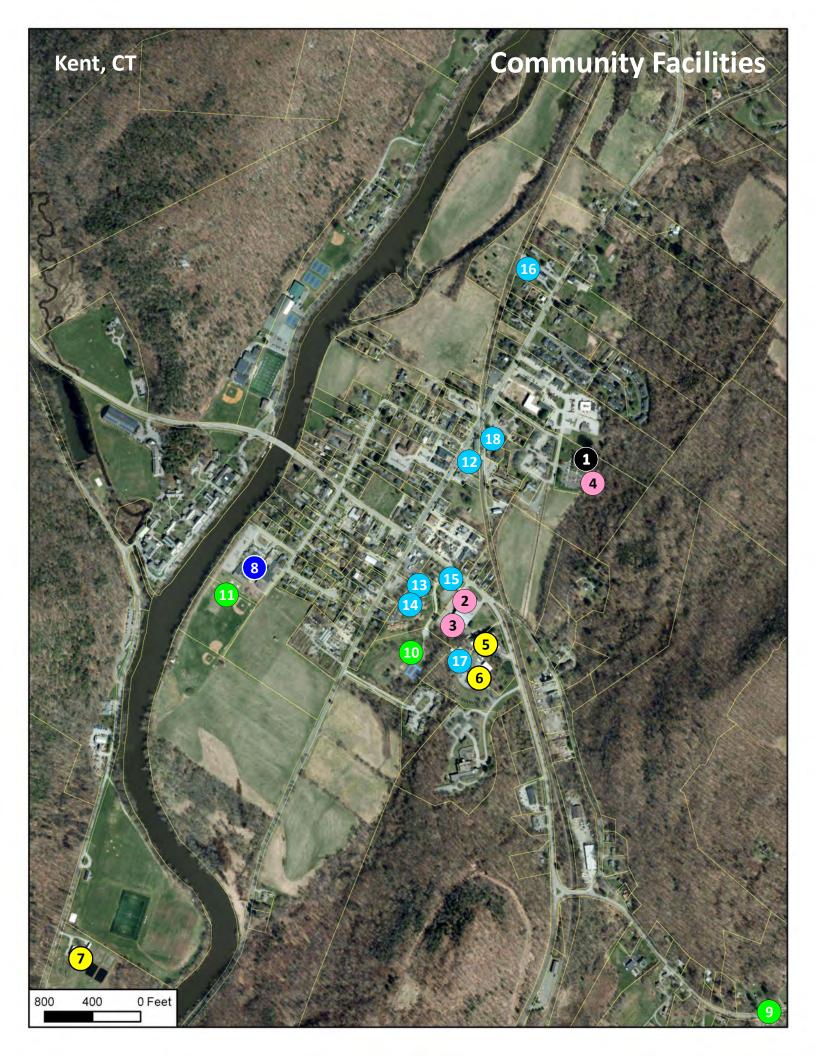
Parks / Recreation (green)

- 9. Emery Park
- 10. Kent Common Park
- 11. Kent Center School Fields (leased from Kent School)

Note – Access to the Housatonic River is desired in northern Kent (such as from North Kent Road)

Other (medium blue)

- 12. Kent Memorial Library
- 13. Senior Center
- 14. Social Services
- 15. Swift House
- 16. Community House
- 17. Animal Shelter
- 18. Welcome Center



Legend



Not expected to be adequate for community needs to 2035



Some issues to be considered through 2035



Expected to be adequate for community needs to 2035

GENERAL GOVERNMENT	Assessment
Town Hall	 Has some space constraints (such as storage) Room on-site to expand to rear (such as new meeting room with storage basement and converting existing meeting room to offices)

PUBLIC SAFETY	Assessment
Fire Department	 Equipment based in Village Center Staffed by volunteers (recruitment can be a challenge) Town offers tax abatement to volunteers and contributes funds for fire protection and regional dispatch) Have a system of fire ponds / water supply Have mutual aid arrangements with other towns Facilities expected to be adequate May need to supplement staffing to enhance response
Emergency Medical	 Equipment based in Village Center (share with Fire) Services provided by a non-government entity Town contributes funds for EMS staffing / paramedic/ regional dispatch Facilities expected to be adequate for needs May need to supplement staffing to enhance response
Police Department	 Town utilizes Resident State Trooper program (service contract) and State Police based in Litchfield Arrangements expected to be adequate for needs

PUBLIC WORKS	Assessment	
Public Works	 Public works facility based in Village Center (animal shelter and solid waste / recycling on same site) Existing building(s) and site are used intensively Space challenges exist (equipment, stockpiles, etc.) 	
Solid Waste / Recycling	 Transfer station located at PW facility Current arrangements for collection / disposal of solid waste / recyclables considered adequate 	
Wastewater Treatment	See Utility infrastructure section of the POCD	

EDUCATION		Assessment	
	Kent Center School (K-8)	 Overseen by Kent Board of Education An enrollment drop of 25% from 2010-19 rebounded during COVID (permanence is unknown) Existing building expected to have adequate capacity Recreation / play fields leased from Kent School 	
	Regional High School (9-12)	 Students from Kent attend Housatonic Valley Regional High School in Canaan / Falls Village Overseen by Region 1 School District serving Cornwall, Canaan, Kent, North Canaan, Salisbury, Sharon 	

PARKS / RECREATION	Assessment
The POCD Committee is seeking input from the PZC as to whether this dot should be colored blue or red (or both).	 Main facilities for Town recreation programs include: Emery Park (seasonal swimming, playground, picnic areas, passive recreation) Kent Common Park (tennis courts, playground, picnic pavilions, passive recreation) Kent Community House (recreation classes) Kent Center School (softball, baseball, soccer fields) Survey indicated concern over these services / facilities The Park and Recreation Commission continues to work on preparing a Parks Master Plan and organizing and coordinating youth recreational programs. Opportunities for passive recreation are available at open space parcels (State land, Kent Land Trust, etc.)

OTHER FACILITIES	Assessment	
Kent Memorial Library	 Library is a private association that receives financial assistance from the Town. Library is an "anchor" in Kent village Facility functions have outgrown the building. Plans are underway to expand / relocate the Library to provide adequate space for its services. Fund raising / grant seeking underway Village center location is optimal 	
Senior Center	 Shares space at Templeton Farm senior housing complex (also see Social Services) Utilization is expected to grow in the future Senior Center usage should be monitored 	
Social Services	 Shares space at Templeton Farm senior housing complex (also see Senior Center) Needs have been growing with changing age composition / economic issues / pandemic Can be a challenge to have private consultations Food bank storage at Community House Relocation to Swift House / Town Hall may be desirable 	
Swift House	Task Force working on building improvements Upgraded facility could meet additional community needs, now and in the future	
Community House	 Used for meetings and civic, social, and other events although activity level slowed during Covid Facility expected to be adequate for community needs 	
Animal Shelter	Has no outside runs and constrains PW site but no alternatives apparent	
Welcome Center	Opened in 2017Expected to meet needs	

Legend



Not expected to be adequate for community needs to 2035



Some issues to be considered through 2035



Expected to be adequate for community needs to 2035

Regional Collaboration

Kent provides municipal services as desired by residents and/or as called for by Town Ordinances and State Statutes. In the future, it may make sense for some municipal services to be provided more efficiently or cost-effectively through partnerships (staff, equipment, space, etc.) with nearby towns or regional organizations.

Volunteer Participation / Recruitment

Community needs go beyond infrastructure and programs. Residents, businesses, and Town management all rely on a high level of volunteer commitment and participation in community activities and government.

Kents needs to continue to nurture and promote volunteer participation in all facets of local government.

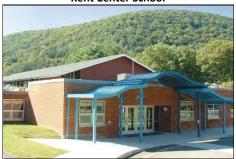
Fire / EMS Headquarters



Public Works



Kent Center School



Kent Memorial Library



5.1	ENHANCE COMMUNITY FACILITIES AND SERVICES	Leader/ Partner
1.	Continue to maintain and manage community facilities and services to maximize their utility and to meet community needs in an efficient and cost-effective way.	Town
2.	Anticipate future facility / service needs: a. As outlined in the POCD b. Based on changing age demographics	BOS
3.	Continue to monitor staffing of emergency services in order to meet future community needs.	BOS VFD EMS
4.	Continue to monitor space utilization for the Senior Center and Social Services in the space shared with Templeton Farms.	Town
5.	Investigate ways to relieve space constraints at the public works facility.	PW BOS
6.	Complete the Parks and Recreation Master Plan	PRC
7.	Seek to extend current arrangements for the recreation fields adjacent to Kent Center School or acquire the land.	PRC BOS
8.	Work with the Kent Library Association to improve / expand the Kent Memorial Library, consistent with the goals for the Village Center.	BOS
9.	Continue to seek opportunities for regional collaboration in the provision of municipal services.	BOS
10.	Continue to nurture and promote volunteer participation in all facets of local government.	BOS

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.









Scenic Travel Route

Kent has many scenic roadways and has been referenced as part of several scenic routes. Key elements of these routes include:

- Kent Village
- Kent Falls State Park
- Housatonic River
- St. John's Ledges
- Bull's Bridge
- Macedonia Brook State Park
- Sloane-Stanley Museum
- Lake Waramaug State
 Park
- Appalachian Trail!

5.2 Manage Roadway Circulation

Provide a safe and efficient vehicular transportation network that meets the needs of the community.

Since the roadway system in Kent is essential in the day-to-day life of the community, it is important that the roadway system be operated in ways that continue to meet community needs, efficiently and cost effectively, into the future.

In terms of state/regional circulation, roads in Kent have been categorized by the Connecticut Department of Transportation (DOT) as shown on the map on the facing page. Some other roads are important locally:

- Carter Road
- Cobble Road
- River Road / Skiff Mountain Road / West Woods Road
- Kent Hollow Road

Overall, the roadway system in Kent provides adequate circulation to meet community needs given land use patterns, open space reservations, topography, and other considerations. No roadway connections are specifically recommended in the POCD except those discussed in the Village Center section of the POCD to create additional interconnections to help improve circulation in this area and the health and vitality of the Village Center.

State Highways

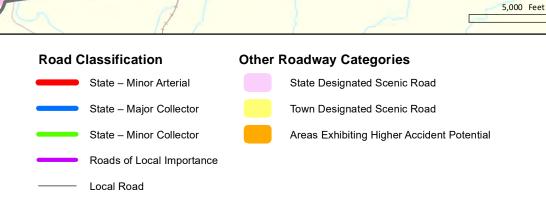
The DOT oversees the operation and maintenance of approximately 24 miles of State highways in Kent. Route 7 is a key north-south route in western Connecticut and has the highest traffic volumes (including truck traffic).

In the future, it is important that any improvements on <u>any</u> State highway in Kent be done in consideration of the scenic characteristics of Kent and find an appropriate balance between capacity, safety, and overall character. The streetscape project in the Village Center worked to try and find this balance.

The Regional Transportation Safety Plan prepared by NHCOG identified some high accident areas on State roadways in Kent:

- The extended hillside curve on Route 341 (speed, guiderail condition)
- A section of Route 7 between Cobble Lane and Cobble Road (speed, narrow roadway, restricted sight line, guide rail condition), and
- The intersection of Route 7 / 341 in the Village Center (configuration due to monument, pedestrian traffic).

Roadway Circulation Kent, CT Sharon Cornwall Amenia Warren Dover Washington Bulls Bridge A

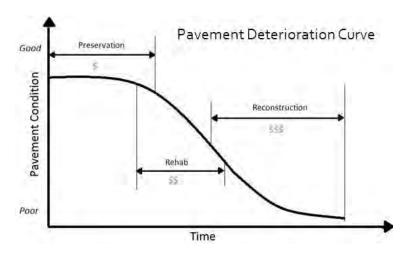


New Milford

Town Roads

The approximately 73 miles of Town roadways are maintained by the Department of Public Works (DPW). Subject to funding availability, the DPW works to maintain local roadways (including associated drainage, bridges, etc.) as efficiently and economically as possible while striking an appropriate balance between roadway safety / capacity and the overall character of the roadway.

<u>Paved Roads (53 miles)</u> - Pavement has a useful life and studies over the years have shown that it can be most cost-effective to make minor expenditures (such as crack sealing and chip sealing) up front that will help avoid major expenditures (such as refurbishment or reconstruction) later. Kent should adequately fund a long-term pavement management program designed to minimize costs in the long term.



<u>Unpaved Roads (15 miles)</u> -Kent also has some unpaved roadways ("dirt roads") which are regraded roughly twice per year. Dirt roads need more regular maintenance due to erosion and rutting but regrading is less expensive then repaving.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

5.2	MANAGE ROADWAY CIRCULATION	Leader/ Partner
1.	Continue to work with CTDOT and NHCOG to address capacity and safety issues along State roadways.	Town NHCOG DOT
2.	Balance State roadway improvements with Kent's character.	BOS DOT
3.	Continue to address safety and capacity issues on Town roadways.	PW
4.	Utilize pavement management techniques on Town roads to reduce long-term maintenance costs.	PW

5.3 Enhance Pedestrian / Bicycle / Transit

Promote and support pedestrian, bicycle, transit, and other forms of transportation.

Pedestrian Circulation / Facilities

There are several types of pedestrian facilities in Kent and POCD recommendations vary by the type of facility and/or location:

Area	Approach
Public Sidewalks In The Village Center	 Generally required Includes crosswalks, handicap ramps, and streetscape amenities (benches, etc.) Currently being upgraded as part of the streetscape project (85% of participants favored concrete sidewalks in a 2022 survey) Maintenance (snow clearing, etc.) performed by Department of Public Works An overall goal is to maintain and enhance accessibility for pedestrians and for mobility-impaired people (and for an aging population in general) See additional discussion in the Village Center element of the POCD
Private Sidewalks In The Village Center	 Generally required as part of private development in accordance with Section 8400 of the Zoning Regulations Generally maintained by private property owners
Private Sidewalks Out- side The Village Center	 May be provided as part of private development (including private schools) Generally maintained by private property owners
Pedestrian Trails Throughout Kent	 Kent has a variety of off-road trails for passive recreation ranging from the multi-state Appalachian Trail to trail networks within individual open space areas Typically provided / maintained by open space organizations such as Kent Land Trust, State of Connecticut, Appalachian Trail Club, and other organizations As stated in the Open Space element of the POCD, there is a desire to promote greater connectivity of trails to enhance the overall network in Kent and the region

"Complete Streets"

The term "complete streets" refers to an approach for enhancing the overall transportation network. While roadways were once treated as an area *exclusively* for vehicles, communities are now using existing road rights-ofway to enable safe, convenient and comfortable travel and access for users of all ages and abilities regardless of their mode of transportation.

Kent may wish to consider adopting a "complete streets" policy. Doing so would show a commitment to improving non-vehicular transportation within the community and taking advantage of the transportation network already in place (existing roadways) to make provision for a wider variety of transportation modes than just focusing on vehicles.

Housatonic Bike Trail

Some years ago, a local resident promoted the concept of a bicycle trail along the Housatonic River and nearby areas:

- South Kent
- Bulls Bridge
- Shagticoke Road
- River Road

Reinvigorating these efforts would result in a tremendous amenity for Kent and for the region.

Bicycle Route Markings

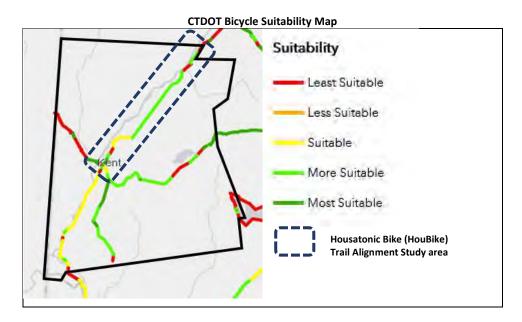
A consistent system for marking the characteristics of a bicycle route (similar to the system used for ski trails) could be very helpful.



Bicycle Circulation / Facilities

On-road bicycle usage and interest is increasing in Kent and elsewhere. The Regional Transportation Plan noted that northwest Connecticut can be a destination for on-road recreational bicycling <u>enthusiasts</u> but less so for casual bicyclists since some roads may be narrow, steep, have constricted shoulders, and/or fast-moving traffic. Key issues identified in the regional plan include:

- Inconsistent roadway shoulders suitable and safe for bicycling (including clearing of sand and other maintenance issues), and
- Lack of wayfinding signage.



The POCD encourages safe and comfortable bicycle-riding environments and encourages bicycle use (on-road and off-road) as an important recreation activity.

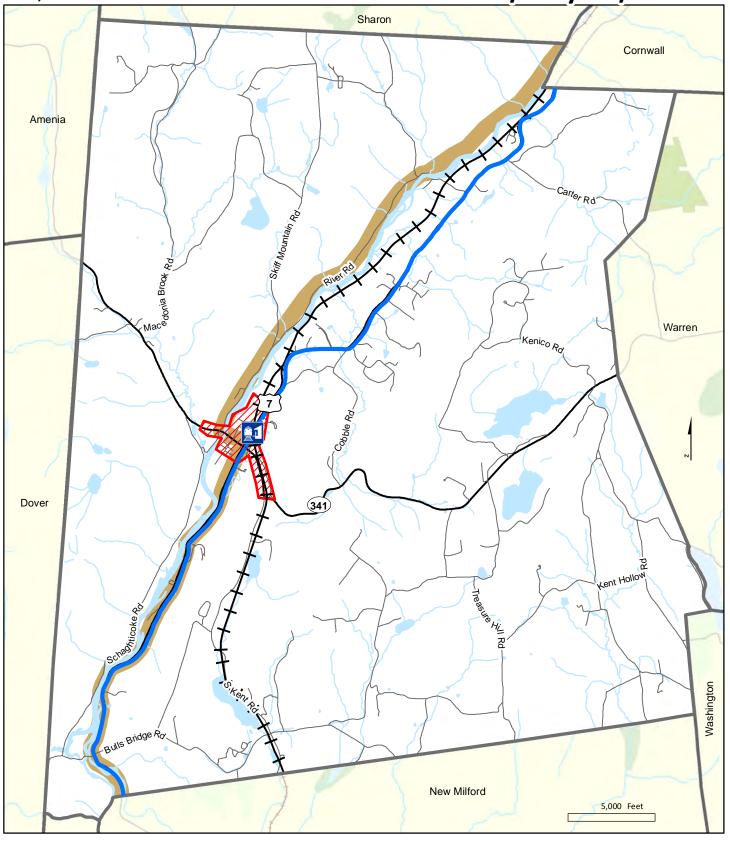
Transit Services / Facilities

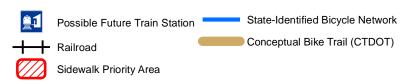
<u>Scheduled Bus Services</u> – Due to low population density and ridership, scheduled bus transit is limited in the smaller communities in northwestern Connecticut. This creates challenges for people who need or would benefit from such services. The Regional Transportation Plan noted that stakeholders advocated for more service, more flexible service, better coordination of services among providers, and better communication about available services.

<u>Para-Transit</u> – The Northwest Connecticut Transit District does provide "dialaride" service for eligible elderly / disabled persons on a reservation basis on certain days of the week. The door-to-door service can help meet some of the needs of the eligible population. In Kent, local residents are sometimes able to assist others who need transportation assistance however there has been some loss of volunteers due to COVID.

Kent, CT

Pedestrian / Bicycle / Transit





"On Demand" Services

Kent should be open to the idea of supporting on-demand transportation services (such as Uber, Lyft, taxis, etc.) that provide services for people who do not have or do not use their own vehicles. Such services can help meet the needs of a variety of people.

One example of this is people who may travel to and from Kent on the Metro North — Harlem rail line in New York State. Travelers may experience challenges getting to and from the Wassaic Station or the Harlem Valley-Wingdale station and on-demand services help address that "last mile" situation. Such ondemand services can also help when passenger rail service to Kent is re-established at some time in the future.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

Future Station Location

The historic location of the train station may interfere with current traffic volumes on Route 7. A location to the south of Maple Street Extension may not be within walking distance.

More optimal locations may be north of the Route 7 rail crossing or between the current station and Route 341.

The Zoning Regulations already contain a Transportation Overlay District to set the stage for train service.

Rail – There has been a rail line in Kent since the 1800s (Danbury to Canaan and on to Pittsfield, Massachusetts) although passenger service ceased in 1971. Since 1983, the line has only been used for freight service by the Housatonic Railroad Company. The concept of re-establishing passenger service on the line continues to be studied in both Connecticut and Massachusetts. Passenger rail service could complement Kent's efforts to encourage economic activity (tourism) but could also impact village character, commerce, and traffic flow due to increased train traffic. The Town should continue to monitor the possible re-establishment of passenger rail service to maximize the benefits and mitigate any impacts.

5.3	ENH	HANCE PEDESTRIAN / BICYCLE / TRANSIT	Leader/ Partner
1.	Complete Streets - Consider adopting a "complete streets" policy.		BOS PW
2.	pedestr a. b. c. d.	ian Circulation / Facilities - Continue to provide / maintain public sidewalks in the village center and implement pedestrian circulation strategies contained in the Village Center element of the POCD Continue to require private sidewalks in the village center Continue to promote pedestrian trails throughout Kent for passive recreation. Continue to promote greater connectivity of trails to enhance the overall network in Kent and the region	Town PW PRC
3.	b. c.	Circulation - Continue to encourage safe, convenient, comfortable, and secure bicycle-riding environments (on-road and off-road). Consider bicycle circulation when maintaining roads (such as cleaning of sand from shoulders) On a regional basis, promote the creation of route maps (and wayfinding signage) for on-road and/or off-road bicycle routes to facilitate bicycle use. Continue to seek opportunities to create / enhance the Housatonic Bike (HouBike) Trail off of Route 7.	Town PW PRC NHCOG DOT
4.	a.	Services - Continue to advocate for improvements to "dial-a-ride" in Kent for people who need such services.	Town NHCOG DOT
5.	a.	vice / Facilities - Continue to monitor the possible re-establishment of passenger rail service to maximize the benefits to Kent and mitigate any impacts.	IOWN

5.4 Address Utility Infrastructure

Seek to guide utility infrastructure so that adequate services are available to meet community needs.

In the POCD, utility infrastructure refers to services such as water supply, sewage disposal, overall storm drainage, electricity, wired communications (telephone and cable), and wireless communications.

Water Supply

Water supply for properties in the Village Center area is provided by Aquarion Water Company (Kent System). Water is harvested from two groundwater wells and available information suggests that water usage (83,000 gallons / day) is well below the safe yield of the water supply system (near 400,000 gallons / day). Reports show that water quality meets relevant standards.

In outlying areas, properties obtain water supply from individual wells. Any localized water quality or quantity issues are addressed by individual property owners.

Sewage Treatment

Sewage treatment for properties in the Village Center area (including Kent School) is provided by a treatment facility, located on Schaghticoke Road, operated by the Kent Water Pollution Control Authority (Sewer Commission). Kent is one of a handful of municipal systems in Connecticut that is allowed to discharge treated effluent to ground rather than to a watercourse. Since the treatment facility is permitted for up to an average of 142,000 gallons / day and current flow rates average about 75,000 gallons / day, the facility is expected to have adequate capacity to meet community needs through 2035.

However, some components of the treatment facility are nearing the end of their design life and so upgrades are being evaluated (related to treatment rather than plant capacity). This evaluation (and review by the Connecticut Department of Energy and Environmental Protection) may trigger further improvements.

In the future, conversion to a river discharge approach may be necessary if State or Federal regulations change or if the plant capacity needs to be expanded. Since this could turn out to be an expensive conversion, Kent should strive to carefully manage sewage capacity with this in mind.

Community Survey

In the community survey, adequate utility services were ranked #3 in terms of importance to residents and ranked #9 in terms of results. Inflow and infiltration of non-sewer water into the sewer collection pipes continues to be monitored and addressed. There have been some operational issues resulting from extreme flooding events in the Housatonic River and so floodproofing is expected to be part of the system upgrade.

In outlying areas of Kent, most individual properties are responsible for installing a septic system in compliance with the State Health Code. This approach serves the needs of these properties. A handful of properties have "community septic systems" (septic systems which serve more than one building — such as Brookwoods Condominiums and Saddle Ridge Farms). The Health District and the Sewer Commission monitor these facilities to ensure they function correctly. Should a community septic system fail, the Town may end up being a party to any program to remediate a failing community system.

As required by CGS Section 8-23, the map on the facing page identifies different types of sewer service areas:

- Existing Sewer Service Area areas where public sewer service generally exists at the present time.
- <u>Potential Future Sewer Service Area</u>— areas where sewer service may be investigated and/or provided for economic development purposes.
- <u>Planned Sewer Avoidance Area</u> areas not identified above where properties are expected to rely on on-site septic systems.

Storm Drainage

Storm drainage is becoming more visible as an infrastructure issue due to concerns related to water quantity (more intense runoff) and water quality resulting from stormwater runoff. The state and federal governments are establishing new municipal requirements for stormwater runoff (called "MS-4" regulations).

Kent enacted Section 8700 of the Zoning Regulations to incorporate "low impact development" (LID) requirements to:

- Capture stormwater as close as possible to where the raindrop falls,
- Clean it as much as possible using vegetation and other means, and
- Infiltrate as much rainfall as possible back into the ground.

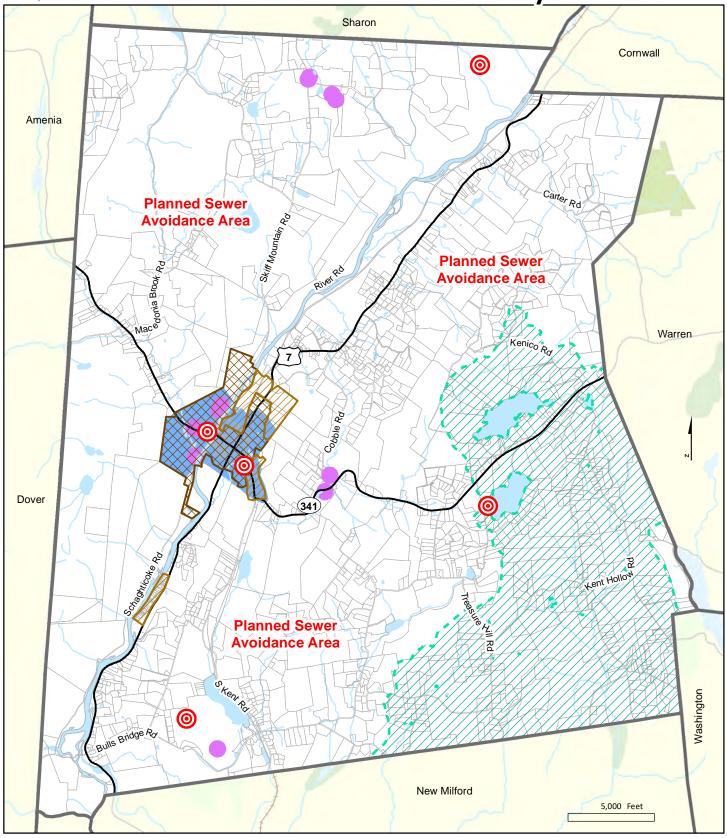
The Subdivision Regulations should also be upgraded to incorporate LID requirements.

The Department of Public Works is using LID techniques as part of its drainage improvements on Town roads and properties.

These approaches are expected to serve the Town well.

Kent, CT

Utility Infrastructure



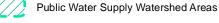


Existing Public Sewer Service Area

Possible Future Sewer Service Area



Cell Tower







Community Survey

In the community survey, internet and cell phone service was mentioned as #6 in terms of "greatest challenge facing Kent" and #3 in terms of "making one thing happen."

Electricity

Electrical service in Kent is provided by Eversource. Over the years, Eversource has worked to improve the reliability of its distribution service through equipment upgrades, tree trimming, and other approaches. Major storms and other events can still cause service disruptions and residents mentioned this in the survey. Some properties have installed solar, wind, and/or other localized generation and this is increasing but is not yet widespread. The POCD sections on Sustainability, Resiliency, Character, and Kent Center contain additional recommendations on electrical service.

Overall, adequate electrical power is expected to be available in the future to meet the needs of local users.

Wired Communications

Wired communication services (land-line telephone and cable communication) in Kent are provided by Charter/Spectrum. Most people obtain telephone, internet, and cable television service through "bundled service" offerings.

While it is true that most, if not all, Kent households have access to wired communications, the real issue is that the quality of that access is well behind what is needed.

A 2020 report entitled <u>Addressing Broadband Needs in Northwest Connecticut</u> prepared as a regional resource on behalf of Northwest Hills Council of Governments and Northwest ConneCT identified a few of the region's key broadband challenges:

- The current broadband network, designed for cable television, is approximately 40 years old.
- The capacity of the system is inadequate for current needs and this deficiency will only get worse over time.
- In order to maintain competitiveness and regional resiliency, the region needs a competitive broadband infrastructure.



BEING PROACTIVE - It is a key POCD objective to promote high speed / high capacity broadband service for all parts of the community and the region. The Town should continue to work with providers to find ways to upgrade and improve the wired communications network in Kent.

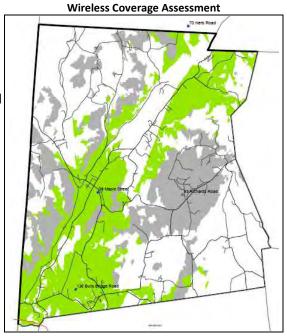
Address Wireless Infrastructure

Most people use mobile phones and other wireless devices (some people are relying exclusively on them) and the capacity of the wireless system in Kent is an important consideration to the overall quality of life for residents and visitors.

Residents and town officials have expressed concerns about gaps in wireless coverage.

A wireless coverage assessment obtained from the Connecticut Siting Council shows that there is reasonable coverage from existing towers (green areas) along much of the Route 7 corridor and in South Kent and that there will be some improvements (gray areas) upon completion of a new tower on Richards Road.

The Town should continue to work with providers to fill coverage gaps in ways that have minimal impact on character (e.g., placing antenna on existing tall structures, careful placement to minimize impacts, etc.).



The following two pages outline some potential telecommunication principles for Kent. These principles can be used to communicate Town preferences and desires to telecommunication providers, the Connecticut Siting Council, the Planning and Zoning Commission, and others who may be interested.

Overall, Kent would like to support the improvement of wireless coverage throughout the community using the least visually obtrusive means possible. This can include "stealth" technologies.

BEING PROACTIVE - It is a key POCD objective to promote better wireless coverage in Kent. The Town should work with providers (or a private engineer) to identify possible locations to best address service needs and desires while minimizing impacts on sensitive viewsheds.

Community Survey

In the community survey, internet and cell phone service was mentioned as #6 in terms of "greatest challenge facing Kent" and #3 in terms of "making one thing happen."

Possible Telecommunications Policy

Statement of Purpose

The Town of Kent recognizes that wireless communication services are an important part of the daily lives of many people. The Town wishes to allow for the availability of adequate wireless communications service in Kent while striving to find the least obtrusive means of having such services available.

Basic Program

The following policy preferences are intended to provide guidance to wireless telecommunications providers, the Connecticut Siting Council (which regulates the siting of new towers), and the Planning and Zoning Commission in terms of the siting of new wireless telecommunications facilities.

The Town of Kent intends to carefully review applications for wireless telecommunications facilities (whether to the Connecticut Siting Council or the Planning and Zoning Commission) that may affect the community or its residents.

When the Town is notified (as required) of a pending application to the Siting Council for a wireless telecommunications tower, it is the intent of the Town to schedule a public informational meeting where the wireless telecommunications provider can explain the need for and the impact of the proposed wireless telecommunications tower. Based on the input received at this meeting and other information collected, the Town will prepare and provide testimony to the Siting Council for use during the permitting process.

Possible Tower Options

Stealth Installation

(Coniferous Tree)

Stealth Installation (Monopole Flagpole)







Stealth Installation

Possible Policy Concepts – Siting Principles

General Siting Preferences

The Town of Kent seeks to encourage or require the siting of wireless telecommunications facilities in ways that will:

- 1. Allow for permitting of locations which are the least visually obtrusive.
- 2. Be consistent with the Plan of Conservation and Development.
- 3. Protect the Town's visual quality and minimize adverse visual impacts through proper design, siting, and screening.
- 4. Safeguard the community and minimize potential damage to adjacent properties.
- 5. Minimize the number of towers, especially ground-mounted towers.
- 6. Discourage co-location if that will result in adverse visual impacts.
- 7. Provide for the orderly removal of abandoned antennas and towers.

Specific Siting Preferences For Towers

Location -

- Towers should be located to serve areas lacking adequate wireless telecommunication service identified by the Connecticut Siting Council.
- Applications should evaluate suitable locations already identified by the Town, including Town-owned sites, and larger properties which can allow for more effective screening.
- Parties wishing to locate towers within Kent should fly a balloon from the proposed location so that visual impacts may be evaluated from various locations.

Protection of Important Resources -

- The location should not adversely affect the integrity of environmentally sensitive areas including unique wildlife habitats, wetlands, historic, and archaeological resources.
- A location within or adjacent to any officially designated historic areas including any resource on the National Register of Historic Places should be avoided.
- There should be no detrimental impact to any scenic area, scenic vista, designated scenic road, ridgeline, or significant geologic or natural features within Kent, especially those noted in the Plan of Conservation and Development.

Design Considerations -

- The use of stealth technologies should be employed whenever possible.
- To protect public safety, tower locations should include an adequate fall zone that, in general, will not extend beyond the property nor include any residential structures.
- Signage and lighting should not be permitted unless it is clearly stated as part of any application and authorized for public safety as part of any approval.
- Site development of telecommunications facilities should minimize impervious surfaces, avoid soil erosion and runoff problems, maintain natural buffers, provide for security, and provide for safe access.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

5.4	ADDRESS UTILITY INFRASTRUCTURE	Leader/ Partner	
1.	Water Supply – Continue to ensure that local properties have access to a safe and adequate water supply.		
2.	 Sewage Treatment – Continue to ensure that local properties have a safe and sanitary sewage treatment system. Support continued maintenance and improvement of the sewage treatment system. Continue to monitor sewage usage and capacity in relation to permitted discharge capacity. Continue to maintain sewer avoidance areas in other parts of Kent. 	WPCA PZC	
3.	Storm Drainage – a. Continue to implement "low impact development" (LID) techniques to manage the quality and quantity of stormwater runoff. b. Amend the Subdivision Regulations to include LID provisions.	PW CC IWC PZC PZC	
4.	a. Continue to encourage Eversource to improve the reliability of the electrical distribution system in Kent. b. Balance tree trimming for electrical reliability with overall character. c. Continue to seek opportunities to bury wired utilities in the Village Center area.	Town PW PZC	
5.	 5. Wired Communications – Work with service providers and other communities in the region to: a. Improve the speed and capacity of wired communication services, and b. Promote high speed / high capacity broadband service for all parts of the community and the region. 		
6.	Wireless Infrastructure – Work with telecommunication providers and the Connecticut Siting Council to provide for wireless services to fill local coverage gaps and meet local needs in the least visually intrusive manner possible.	Town	
7.	Work with wireless communication providers (or a private engineer) to identify possible locations to best address service needs and desires while minimizing impacts on sensitive viewsheds.	Town	

CONCLUSION

Implement the POCD



The POCD has been prepared to meet the challenges that will confront the Town of Kent in the future. It is meant to serve as a guide to be followed in order to enhance the Town's quality of life, the overall economy, and community character.

The POCD is also intended to be flexible enough to allow adjustments that achieve specific goals and objectives while maintaining the integrity of the long-term goals of the community. Still, the most important step of the planning process is implementation of the Plan's strategies, policies, and action steps.

During the next few years, some of the goals will be achieved, circumstances will undoubtedly change, and conditions may arise that will suggest that it is time to reconsider some of the POCD strategies, policies, and action steps. Such situations are to be expected. Programs that help achieve community consensus, establish community goals, and promote community welfare will all turn out to be positive steps in the history of Kent.

"[Progress requires] a compelling vision, a comprehensive plan, relentless implementation, and talented people working together."

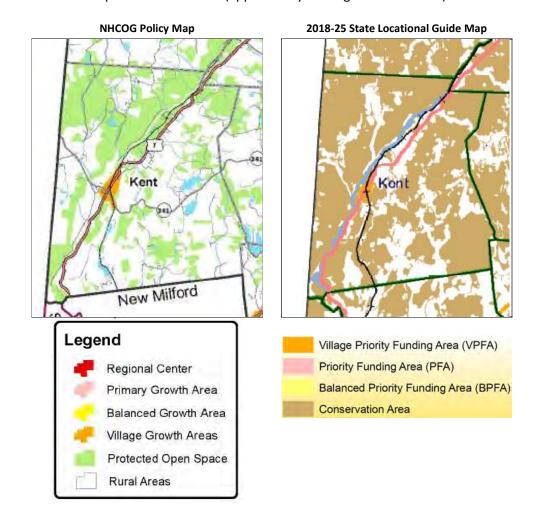
Alan Mullaly American Businessman

6.1 Consistency

Consistency With State and Regional Plans

In accordance with Section 8-23 of the Connecticut General Statutes, the POCD has been evaluated for consistency and found to be generally consistent with:

- the 2017-27 Regional Plan of Conservation and Development prepared by the Northwest Hills Council of Governments (NHCOG).
- the Locational Guide Map in the 2018-2025 State Conservation and Development Policies Plan (approved by the Legislature in 2022).



Consistency With State Growth Principles

In accordance with Section 8-23 of the Connecticut General Statutes, the Plan of Conservation and Development was found to be consistent with statewide growth management principles.

Principle		Findings	
1.	Redevelop and revitalize regional centers and areas of mixed land uses with existing or planned physical infrastructure.	consistent – Although Kent is not a "regional center", the POCD promotes mixed use, pedestrian-friendly development in Kent Center.	
2.	Expand housing opportunities and design choices to accommodate a variety of household types and needs.	CONSISTENT - The POCD promotes strategies to help provide for housing options that are more affordable and to address the housing needs of an aging population.	
3.	Concentrate development around transportation nodes and along major transportation corridors to support the viability of transportation options and land reuse.	consistent - The POCD promotes mixed use, pedestrian-friendly development in Kent Town Center (an area with possible future passenger rail service).	
4.	Conserve and restore the natural environment, cultural and historical resources, and traditional rural lands.	consistent - The POCD contains specific strategies to: Promote sustainability / resiliency Protect natural resources, Preserve open space, and Protect historic and scenic resources.	
5.	Protect environmental assets critical to public health and safety.	CONSISTENT - The POCD contains recommendations to protect water quality (both surface and ground), preserve floodplain areas, minimize runoff, and other similar strategies.	
6.	Integrate planning across all levels of government to address issues on a local, regional, and statewide basis.	consistent - The POCD has been used, and will be used, to coordinate efforts with: Adjacent communities, Regional organizations, and State agencies.	

6.2 Implementation

Implementation of strategies is the most important part of the POCD process. Implementation takes place when POCD strategies are put into action and evaluated.

To that end, the POCD has been set up to promote implementation in a couple of ways. First, the strategies in each section of the POCD have used color coded fonts to distinguish between policies and actions steps:

- Policies (black text) are statements used to guide decisions. Typically, policies are on-going, do not lend themselves to being categorized as implemented (which implies something is finished), and do not lend themselves to target completion dates.
- Action steps (*red italic text*) are specific pro-active actions or tasks which will accomplish a desired outcome. Since policies are discrete tasks, their implementation can typically be prioritized, scheduled, measured, monitored, completed, and evaluated. To help promote implementation, action steps are called out in each policy chapter of the POCD in order to promote implementation actions.

Second, each policy and action step in the POCD has a "leader" and many have "partners." These are the entities most responsible for advocating for the policy / action step and/or for implementation of that policy or action step. Often, the leader may need or want to coordinate with and/or obtain assistance from others ("partners"). A legend (on the outside back cover) is used to explain the acronyms used.



The Planning and Zoning Commission has the lead role in promoting the Plan's implementation (through zoning amendments, application reviews, and other means). Implementation should occur through:

- Applying relevant policies to Planning and Zoning Commission (PZC) decisions.
- Pro-actively initiating and completing the action steps.

Of course, implementation will be greatly enhanced by assistance from Kent residents and officials. Having a pro-active process to implement the POCD will help ensure it is influential in guiding future actions of the Town.

To set the stage for this cooperation in implementation, a simple first step can be giving members of key Town boards and commissions a copy of the adopted POCD (and, in the future, new members of those boards when they are seated).

Beyond that, some communities have found that setting aside specific meetings to review POCD implementation works well. In some other communities, establishing a Plan Implementation Committee (PIC) with representatives of various Town boards and commissions is effective. In either case, meeting 2-3 times per year should be enough to review the policies and action steps in the POCD and refine priorities based on local issues, funding opportunities, and/or other criteria. Following adoption of this POCD, an Excel table was created to assist with and facilitate POCD implementation.

When Kent invests in projects and programs which are closely aligned with the policies and action items identified in the POCD, the community moves closer to achieving its overall goals and objectives. This includes new programs and initiatives as well as maintaining the facilities Kent already has.

<u>Annual Operating Budget</u> - The annual operating budget guides municipal spending and so it is an important indicator of municipal priorities. Incorporating POCD recommendations in the operating budget and adequately funding them will certainly help to implement POCD recommendations.

<u>Capital Budget / Capital Improvement Programming</u> - Capital projects tend to be long-term investments in the future of a community. When these capital investments help accomplish recommendations in the POCD, the community benefits in a number of ways.

8-24 Review

Section 8-24 of the Connecticut General Statutes requires that municipal improvements (as defined in the statute) be referred to the Planning and Zoning Commission for a report before any local action is taken.

The Commission should strive to ensure that the referral occurs and that spending on municipal improvements reflects the priorities and recommendations of the POCD.

Policies (strategies anticipated to continue over time) are identified by black text.

Action steps (specific tasks to implement the POCD) are identified by red italic text.

6.2	IMPLEMENTATION	Leader/ Partner	
1.	Implement the policies and action steps identified in the POCD.	Town PZC	
2.	Set up a pro-active process to implement the POCD in order to help ensure it is influential in guiding future actions of the Town. a. Give members of key Town boards and commissions a copy of the adopted POCD (and, in the future, new members of those boards when they are seated). b. Set aside specific meetings to review POCD implementation c. Consider establishing a Plan Implementation Committee (PIC) with representatives of various Town boards and commissions to review the policies and action steps in the POCD and refine priorities based on local issues, funding opportunities, and/or other criteria. d. Consider preparing and utilizing a spreadsheet of policies and action steps with the ability to sort by leader, partner, etc.	PZC	
3.	Consider adopting a "fees ordinance" (CGS 8-1c) which would allow land use agencies to retain professional assistance on complex applications at the applicant's expense.		
4.	Update the Zoning Regulations to reflect polices and action steps in the POCD.		
5.	Update the Subdivision Regulations to reflect best practices in land development.		
6.	Utilize the POCD policies and action steps when conducting CGS 8-24 reviews.		
7.	Encourage consideration of the POCD when crafting the operating budget and the capital improvement budget.		

6.3 Future Steps

During the next few years, it is envisioned that action steps in the POCD will be implemented as opportunities arise and circumstances permit. Completion of action steps is the most effective way to accomplish POCD recommendations.

Over the course of time, it is also envisioned that the strategies and policies in the POCD will be applied and used to guide decision making in Kent.

While circumstances will undoubtedly change, programs that help achieve community consensus, establish community goals, and promote community welfare will all turn out to be positive steps in the history of Kent.

ACKNOWLEDGEMENTS



Special thanks to residents, business owners, and others who participated in the survey, attended meetings, and helped create this POCD for Kent.

POCD Subcommittee

Matthew Winter

Chair

Karen Casey

Marc Weingarten

Adam Manes

Planning and Zoning Commission

Wes Wyrick

Chair

Adam Manes

Vice Chair

Marc Weingarten

Secretary / Treasurer

David Birnbaum

Karen Casey

Darrell Cherniske

Alice Hicks

Richard Chavka

Alternate

Anne McAndrew

Alternate

Matthew Winter

Alternate

Guidance / Assistance

Donna Hayes, CZEO

Land Use Administrator

Glenn Chalder, AICP

Planimetrics, Inc.

Legend Of Leaders / Partners

These acronyms are used in the POCD to identify organizations thought likely to be involved in implementation of the polices and action steps

	A14/C	Aguarian Water Company	1/11/6	Kont Historical Conjety
	AWC	Aquarion Water Company	KHS	Kent Historical Society
			KST	Kent Sustainability Team
	BOF	Board of Finance		
	BOS	Board of Selectmen	NHCOG	Northwest Hill Council of Governments
			PRC	Park And Recreations Commission
	СС	Conservation Commission	PW	Public Works
	CoC	Chamber of Commerce	PZC	Planning and Zoning Commission
	DOT	CT Department of Transportation	Town	Town boards, commissions, agencies, de-
				partments, and Staff
	EMS	Emergency Management Services	VFD	Kent Volunteer Fire Department
	HDC	Historic District Commission	WPCA	Water Pollution Control Authority
	IWC	Inland Wetlands Commission		
L				

